

## REQUEST FOR CEO ENDORSEMENT/APPROVAL

**PROJECT TYPE: Full-sized Project** 

THE GEF TRUST FUND

Submission Date: 27 September 2010 Re-submission Date: 25 February 2011

Dates

June 2009

February

2011

March 2011

February 2014

February

2016

Expected Calendar (mm/dd/yy)

Milestones

Work Program (for FSPs only)

Mid-term Evaluation (if planned)

Agency Approval date

Implementation Start

**Project Closing Date** 

#### **PART I: PROJECT INFORMATION**

**GEFSEC Project ID: 3968** 

**GEF** AGENCY **PROJECT ID:** xx/RAF/09/X13

COUNTRY(IES): Regional Africa: Burundi, Djibouti, D.R. Congo,

Ethiopia, Rwanda, Sudan and Uganda

**PROJECT TITLE:** Capacity strengthening and Technical Assistance

for the Implementation of Stockholm Convention National Implementation Plans (NIPs) in African Least Developed

Countries (LDCs) of the COMESA Sub-region

GEF AGENCY(IES): UNIDO, UNEP

OTHER EXECUTING PARTNER(S): Institutions responsible for

Environment in the LDCs/COMESA member states **GEF FOCAL AREA(s):** Persistent Organic Pollutants

**GEF-4 STRATEGIC PROGRAM(s):** POPs SP1 (see preparation guidelines section on exactly what to write)

NAME OF PARENT PROGRAM/UMBRELLA PROJECT: Capacity strengthening and Technical Assistance for the

Implementation of Stockholm Convention National Implementation Plans (NIPs) in Africa Least Developed (LDCs) and Small Islands Developing States (SIDs)

#### **A. PROJECT FRAMEWORK** (Expand table as necessary)

**Project Objective**: The overall objective of the proposed project is to reduce POPs emissions through strengthening and /or building capacity required in LDCs of the COMESA Sub-region to implement their NIPs in a sustainable, effective and comprehensive manner while building upon and contributing to strengthening the country's capacities for sound management of POPs chemicals.

The immediate objective is to create an enabling environment to implement the NIPs in the LDCs of the COMESA Subregion by establishing/amending laws, regulations, policies, standards; strengthening institutions for remediation of contaminated sites; introducing BAT/BEP to industrial processes; managing municipal wastes including e-wastes and health-care wastes; supporting the phasing out of agricultural use of POP pesticides through the promotion of production and use of bio-botanical pesticides; promoting technology transfer; facilitating data and information collection and dissemination; and ensuring continuous improvement and awareness raising of stakeholders on POPs issues.

Project Components	Indicate whether Investment, TA, or STA <sup>2</sup>	Expected Outcomes	<b>Expected Outputs</b>	GEF Financin	<b>ig</b> ¹ %	Co-Financi	ng¹	Total (\$) c=a+ b
1. BAT/BEP in industrial production processes	TA	Introduction of BAT/BEP in industrial production processes mentioned in Annex C of Article 5 of the Convention	1.1 COMESA Subregional BAT/BEP Forum established 1.2 Human resources for BAT/BEP developed, technical knowledge shared in SMEs and informal sector 1.3 BAT/BEP in textile and leather dying and finishing and waste oil refinery source categories initiated	1,205,500	65	637,833	35	1,843,333

2. Reduction on TA	Reduction to	2.1 Concept on Cleaner	574,000	54	498,000	46	1,072,000
exposure to	POPs	Solid Municipal Waste	27.1,000		., .,		-,,
POPs	exposure at	Management system					
	workplace and	introduced to mitigate					
	close	UP-POPs releases					
	proximity to	introduced in national					
	POPs wastes	plans of waste					
	and UP-POPs	management system in					
	emitting	the participating					
	sources	countries					
		2.2 Bio-botanical					
		pesticides produced					
		and formulated in					
		agriculture including					
		market gardening in					
		urban areas through					
		existing South-South					
		cooperation					
		programmes and with					
		participation of an					
		association of market					
		gardeners					
		2.3 Strategy developed					
		to audit, formalized					
		and scale-up to macro					
		and small enterprises					
		informal management					
		practices of PCBs,					
		solid and liquid waste,					
		plastic wastes and used					
		paper and e-waste					
3. Contaminated TA	Identification	3.1 Sites identification	510,500	31	1,162,522	69	1,673,022
sites	and	strategies, protocols					
	assessment of	and guidelines					
	contaminated	formulated and applied					
	sites	in the sub-region based					
		on the UNIDO toolkit					
		3.2 Capacity to					
		manage the					
		contaminated sites					
		strengthened					
4. Project management incl.	monitoring & ev		210,000	39	329,000	61	539,000
Total Project Costs			2,500,000		2,627,355		5,127,355

List the \$ by project components. The percentage is the share of GEF and Co-financing respectively of the total amount for the component.

TA = Technical Assistance; STA = Scientific & Technical Analysis.

## **B. SOURCES OF CONFIRMED <b>CO-FINANCING FOR THE PROJECT** (expand the table line items as necessary)

Name of Co-financier (source)	Classification	Type	Project	<b>%</b> *
Project Governments contributions	Nat'l Gov't	In-kind	612,500	23%
		cash	300,000	11%
GEF Agency(ies): UNIDO	Impl. Agency	in-kind	1,000,000	38%
Other donors (SCS, SAICM)	(select)	in-kind	696,522	27%
Other donors (AUC, etc.)		Cash	18,333	1%
Total Co-financing	2,627,355	100%		

<sup>\*</sup> Percentage of each co-financier's contribution at CEO endorsement to total co-financing.

#### C. FINANCING PLAN SUMMARY FOR THE PROJECT (\$)

	Project Preparation a	Project b	Total $c = a + b$	Agency Fee	For comparison: GEF and Co- financing at PIF
GEF financing	200,000	2,500,000	2,700,000	250,000	2,950,000
Co-financing	250,000	2,627,355	2,877,355		3,612,000
Total	450,000	5,127,355	5,577,355	250,000	6,562,000

### D. GEF RESOURCES REQUESTED BY AGENCY(IES), FOCAL AREA(S) AND COUNT RY(IES)<sup>1</sup>

GEF Agency	Focal Area	Country Name/ Global	(in \$)			
			Project (a)	Agency Fee (b)2	Total c=a+b	
UNIDO	Persistent Organ	Regional	2,500,000	250,000	2,750,000	
(select)	(select)					
(select)	(select)					
Total GEF Resources		2,500,000	250,000	2,750,000		

No need to provide information for this table if it is a single focal area, single country and single GEF Agency project.

#### E. CONSULTANTS WORKING FOR TECHNICAL ASSISTANCE COMPONENTS:

Component	Estimated person weeks	GEF amount (\$)	Co-financing (\$)	Project total (\$)
Local consultants*	707.4	329,000	600,000	929,000
International consultants*	144.1	268,000		268,000
Total	851.5	597,000	600,000	1,197,000

<sup>\*</sup> Details to be provided in Annex C.

#### F. PROJECT MANAGEMENT BUDGET/COST

	Total Estimated	GEF		
Cost Items	person	amount	Co-financing	Project total
	weeks/months	(\$)	(\$)	(\$)
Local consultants*	73.0	26,000	102,500	128,500
International consultants*	23.7	44,000	40,000	84,000
Office facilities, equipment,		10,000	28,000	38,000
vehicles and communications*				
Travel*		14,000	26,000	40,000
Others** (workshops, printing,		116,000	132,500	248,500
translations, M&E)				
Total	96.7	210,000	329,000	539,000

<sup>\*</sup> Details to be provided in Annex C. \*\* For others, it has to clearly specify what type of expenses here in a footnote.

# G. DOES THE PROJECT INCLUDE A "NON-GRANT" INSTRUMENT? yes $\square$ no $\boxtimes$

(If non-grant instruments are used, provide in Annex E an indicative calendar of expected reflows to your agency and to the GEF Trust Fund).

#### H. DESCRIBE THE BUDGETED M &E PLAN:

- 1. Monitoring of project implementation is a major responsibility of the Project Management Office (PMO). The data for determining the value of indicators will come from the main project implementation data base and the Management Information System (MIS) to be developed by the project. The PMO will be responsible for data collection and inputs to the MIS while the Technical Coordination Group (TCG) will be responsible for reviewing implementation process. In addition to Sub-regional Steering Committee (SRSC) meetings, annual meetings will be held with key stakeholders to review effective use of the GEF Grant and counterpart funding.
- 2. Mid-term review will be also organized after two years project implementation to review status of implementation and discuss potential improvement in project design. The project completion review also provides stakeholders a chance to 3

<sup>&</sup>lt;sup>2</sup> Relates to the project and any previous project preparation funding that have been provided and for which no Agency fee has been requested from Trustee.

review results achieved by the project and identify means improvement in the project management. The types of M&E activities, responsible parties, the budget requirements and timeframe to implement these activities are indicated in the table below.

Type of M&E activity	Responsible Parties	Budget US\$ (Excluding project team staff time)	Time frame
Hold the project Inception Workshop	PMO	10,000	Within 3 months after GEF CEO approval
Prepare Inception regional Report	PMO	5,000	Within 6 months after the IW
Measure the impact indicators on yearly basis	Independent Consultant	40,000	Annually
Prepare Annual Project Reports and Project Implementation Reviews	PMO / UNIDO	5,000	Annually
Hold annual Sub Regional meetings	PMO/ UNIDO	15,000	Annually, upon receipt of APR and PIR
Hold annual Tripartite Review meetings	GEF/UNIDO/PMO	10,000	Annually
Carry out mid-term external evaluation	UNIDO	15,000	At the mid-point of the project implementation
Produce annual project financial audits	UNIDO	5,000	Annually
Selected annual field sites	Consultants/ NCPCs/ UNIDO	15,000	Annually
Establish a project management information system (MIS), including a project website to disseminate information to stakeholders	PMO/ UNIDO	3,000	Throughout the project implementation
Perform final external evaluation	External Auditor	15,000	Within 12 months after the completion of the project implementation
Complete the Project Terminal Report	PMO,UNIDO	2,000	
Total		140,000	

#### Monitoring and evaluation will be carried out at each of the following project phases and milestones:

#### **Project Inception phase**

- 3. A Project Inception Workshop (IW) will be conducted with the full project team, relevant government counterparts, co-financing partners, UNIDO and representative from the UNIDO Regional Office, as appropriate.
- 4. The fundamental objective of this IW will be to assist the project team in understanding and assimilating the goals and objectives of the project, as well as to finalize the preparation of the project's first annual work plan on the basis of the project's logical framework matrix. This work will include reviewing the logical framework (indicators, means of verification, assumptions), imparting additional detail as needed, and completing an Annual Work Plan (AWP) for the first year of project implementation, including measurable performance indicators.
- 5. Additionally, the IW will: (i) introduce project staff to the UNIDO team, which will support the project during its implementation; (ii) delineate the roles, support services, and complementary responsibilities of UNIDO staff vis-à-vis the project team; (iii) provide a detailed overview of UNIDO reporting and Monitoring & Evaluation (M&E) requirements, with particular emphasis on Annual Project Implementation Reviews (PIRs), the Annual Project Report (APR), Tripartite Review (TPR) meetings, as well as mid-term and final evaluations. Equally, the IW will provide an opportunity to inform the project team on UNIDO project related budgetary planning, budget reviews and mandatory budget rephrasing.

6. The IW will also provide an opportunity for all parties to understand their roles, functions, and responsibilities within the project's decision-making structures, including reporting and communication lines and conflict resolution mechanisms. The Terms of Reference (TOR) for project staff and decision-making structures will be discussed, as needed, in order to clarify each party's responsibilities during the project's implementation phase.

#### Monitoring responsibilities and events

- 7. A detailed schedule of project review meetings will be developed by the project management team in consultation with the project implementation partners and stakeholder representatives and incorporated in the Project Inception Report. The schedule will include: (i) tentative time frames for Tripartite Reviews, SRSC meetings, and (ii) project related M&E activities.
- 8. Day to day monitoring of project implementation progress will be the responsibility of the National Project Coordinator (NPC) based on the project's Annual Work Plan and its indicators. The NPC will inform UNIDO of any delays or difficulties faced during implementation so that the appropriate support or corrective measures can be adopted in a timely and remedial fashion.
- 9. The NPC and the Regional Coordinator (RC) will fine-tune the progress and performance/impact indicators for the project in consultation with the project experts team (PET) at the Inception Workshop. Specific targets for the first year implementation progress indicators together with their means of verification will be developed in this workshop. These will be used to assess whether implementation is proceeding at the intended pace and in the right direction and will form part of the Annual Work Plan. Targets and indicators for subsequent years will be reviewed annually as part of the internal evaluation and planning processes undertaken by the PMO.
- 10. SMART indicators for impacts and results related to global environmental benefits are identified with baseline and target at Year 4. All these impact indicators will be monitored annually at specific locations with effective means of verification. These will be undertaken through an independent consultant's s or retainers with relevant institutions or through specific studies that are to form part of the projects activities. Indicators of project goal, progress and performance will be continuously monitored and evaluated throughout the whole project life.
- 11. Measurement of impact indicators related to global benefits will be done according to the schedules defined in the IW. The measurement of these will be undertaken through subcontracts or retainers with relevant institutions, or through specific studies that are to form part of the projects activities. Indicators of project goal, progress and performance will be continuously monitored and evaluated throughout the whole project life. Impact indicators to be measured include but not limited to:
  - Number of institutions adopting BEP and/or cleaner production measures
  - Number of facilities adopting BAT
  - Quantitative and qualitative change in the process management targeted to the decrease of UP-POPs emissions
  - Quantitative reduction of UP-POPs emissions
  - Level of the stakeholder awareness of and participation in adopting BAT/BEP
  - Status of the inventories
  - Social and economic benefits from adoption of BAT/BEP
- 12. Through quarterly meetings with project counterparts or as frequent as deemed necessary will undertake periodic monitoring of the project implementation progress. This will allow parties to troubleshoot any problems pertaining to the project in a timely fashion to ensure the smooth implementation of project activities.
- 13. Annual monitoring will occur through Tripartite Review (TPR) meetings, which will take place at least once every year. The first such meeting will be held within twelve months of the start of the full project. The TPR has the authority to suspend funds disbursement if project performance benchmarks are not met.

#### Terminal Tripartite Project Review

14. The Terminal Tripartite Project Review (TTPR) meeting will be held in the last month of project operation. The project proponent is responsible in the preparation of the Terminal Report and its submission to UNIDO. It will be prepared in draft at least two months in advance of the TTPR in order to allow more time for its review. This will serve as the basis for discussions in the TTPR meeting. The TTPR considers the implementation of the project as a whole, paying particular attention to whether the project has achieved its stated objectives and contributed to the broader environmental objective. It decides whether any actions are still necessary, particularly in relation to sustainability of project results and acts as a means,

which lessons learned can be captured for use in other projects under implementation or formulation.

### **Project Monitoring Reporting**

15. The project team in conjunction with the UNIDO focal point will be responsible for the preparation and submission of the following reports that form part of the monitoring process. Items (a) through (f) are mandatory and are specifically related to monitoring, while items (g) through (h) have a broader function and the frequency and nature are to be defined throughout implementation.

#### (a) <u>Inception Report</u>

- 16. A Project Inception Report (IR) will be prepared immediately following the IW. It will include a detailed First Year AWP divided into quarterly timeframes, which detail the activities and progress indicators that will guide the implementation during the first year phase of the project. The Work Plan will include the dates of specific field visits, support missions from UNIDO and/or UNIDO consultants, as well as timeframes for meetings of the project's decision-making structures. The report will also include the detailed project budget for the first full year of implementation, prepared on the basis of the AWP, and including any monitoring and evaluation requirements to effectively measure project performance during the targeted 12 month timeframe.
- 17. When finalized, the report will be circulated to project counterparts, who will be given a period of one calendar month in which to respond with comments or queries. Prior to this circulation of the IR, UNIDO will review the document.

#### (b) Annual Project Report

- 18. The Annual Project Report (APR) is a UNIDO requirement and part of UNIDO central oversight, monitoring, and project management. It is a self-assessment report by project management to UNIDO, as well as a key input to the TPR. The APR will be prepared on an annual basis prior to the TPR to reflect the progress achieved in meeting the project's AWP and assess performance of the project in contributing to the intended outcomes through outputs and partnership work.
- 19. The format of the APR is flexible but should include the following:
  - Analysis of project performance over the reporting period, including outputs produced and information on the status of the outcome:
  - Constraints experienced in the progress towards results and the reasons for these;
  - Expenditure reports;
  - Lessons learned; and
  - Recommendations to address key problems in lack of progress, if applicable.

#### (c) <u>Project Implementation Review</u>

20. The Project Implementation Review (PIR) is an annual monitoring process mandated by the GEF. It is an essential management and monitoring tool for project managers and offers the main vehicle for extracting lessons from ongoing projects. Once the project will be under implementation for a year, the project team shall complete the PIR. The PIR can be prepared any time during the year (July-June) and ideally immediately prior to the TPR. The PIR should then be discussed at the TPR so that the result would be a PIR that has been agreed upon by project staff, the national executing agency and UNIDO. The GEF Tracking Tool will be available during project implementation.

#### (d) Quarterly Progress Reports

- 21. Short reports outlining the main updates in project progress should be provided quarterly to UNIDO by the project team.
- (e) Periodic Thematic Reports
- 22. As and when called for by UNIDO, the project team will prepare Specific Thematic Reports, focusing on specific issues or areas of activity. The request for a Thematic Report will be provided to the project team in written form by UNIDO and will clearly state the issue or activities that need to be reported on. These reports will be used as a form of lessons learned exercise, specific oversight in key areas, or as troubleshooting exercises to evaluate and overcome obstacles and difficulties encountered.

#### (f) Project Terminal Report

23. During the last three months of the project, the project team will prepare the Project Terminal Report (PTR). This comprehensive report will summarize all activities, achievements and outputs of the project, lessons learned, objectives met (or not met), and structures and systems implemented. The PTR will be the definitive statement of the Project's activities during its lifetime. It will also lay out recommendations for any further steps that may need to be taken to ensure

- sustainability and replicability of the project's activities.
- 24. The project management office and the project's UNIDO focal point will develop criteria for participatory monitoring of the project activities. Appropriate participatory mechanism and methodology for performance monitoring and evaluation will be established at the very outset of the project. Monitoring and Evaluation (M&E) activities will be based on the Logical Framework Matrix. The overall M&E format for the project will follow the instructions and guidelines of the GEF M&E unit and it will be laid out in detail at the Inception Workshop.
- 25. In accordance with the GEF requirements, Quarterly Progress Reports will also be provided to GEF during the course of the project. Simplified impact indicators with baselines, targets, means of verification and sampling frequency for selected indicators are given below. These indicators will form the basis for the project's M&E system.

#### **Selected indicators**

Key Impact Indicator	Baseline	Target (at Year 4)	Means of Verification	Sampling frequency
Number of new laws/regulations	0	3	Review Table 2 of Project Brief	End of each year
Number of new policies/guidelines/standards	0	3	Review Table 2 of Project Brief	End of each year
Convention compliance requirements mainstreamed into existing environmental protection instruments	As described in the NIP	5	Second national report on Convention implementation	Year 2010
No. of enterprises trained	0	12	Annual Project Report	Each year
No. of individuals being trained	0	20/ country	Annual Project Report	Each year
Functioning of coordination among the COMESA Member States	Performance to be addressed	% by stakeholders as providing good opportunities for information and dialogue	Evaluation Report	Year 0, 2 and 4
Percentage of the population in high-risk POPs exposure areas aware of the need for protective action	Near 0	30%	Survey report on the percentage that is aware	Year 2 and 4
No. of reports on relevant financing tools	To be determined Year 1	To be determined Year 1	Annual Project Report	Each year
No. of workshops and consultations on relevant financing tools	To be determined Year 1	To be determined Year 1	Annual Project Report	Each year

26. In particular, project office will be responsible for the preparation and submission of the following reports:

#### Project Inception Workshop Report (PIWR)

- 27. The inception report will be prepared no later than three months after the project start-up.
- 28. The report will include a detailed Annual Work plan with clear indicators and corresponding means of verification for the first year of the project, fine tuning of Terms of Reference (ToRs) for project professionals, ToR for subcontract services, progress to date on project establishment and start up activities, amendments to project activities/approaches, if any. The report will be submitted to GEF.

#### Annual Project Report (APR) / Project Implementation Report (PIR)

- 29. APR/PIR in a prescribed format will be prepared and submitted annually by the project management as per guidelines set for the same. APR/PIR will inform the Tripartite Review (TPR) at the annual National Coordination Group meetings and should therefore be circulated to TPR/NCG participants well in advance. Final APR/PIR will be submitted to GEF as per standard procedures.
- 30. UNIDO will arrange an independent international terminal evaluation of the project according to Monitoring and Evaluation procedures established by the GEF.

<u>PART II: PROJECT JUSTIFICATION</u>: In addition to the following questions, please ensure that the project design incorporates key GEF operational principles, including sustainability of global environmental benefits, institutional continuity and replicability, keeping in mind that these principles will be monitored rigorously in the annual Project Implementation Review and other Review stages.

# A. STATE THE ISSUE, HOW THE PROJECT SEEKS TO ADDRESS IT, AND THE EXPECTED GLOBAL ENVIRONMENTAL BENEFITS TO BE DELIVERED:

- 31. The Stockholm Convention on POPs has been adopted by many developing countries including the LDCs/COMESA Member States. The aim of the Convention is to protect human health and the environment from the adverse effects of POPs. The Convention entered into force on 17 May 2004. Four Conferences of the Parties (COPs) have been convened to specify detailed requirements and procedures for implementing the Convention. The fourth and the recent COP was held in May 2009 adding nine (9) new POPs to the initial twelve (12) POPs thus, making the number of POPs under the Convention to be twenty one.
- 32. The LDCs in the COMESA Sub-region have been active participants in the negotiations of the Stockholm Convention since 1998. These countries have participated in each of the COP meetings of the Convention and in other related Convention meetings, such as the meetings of the Expert Group on Best Available Techniques and Best Environmental Practices (BAT/BEP) and in the meetings of the POPs Review Committee (POPsRC).
- 33. The LDCs in the COMESA Sub-region attach great importance to environmental protection while promoting economic growth. These countries have adopted an array of measures to strengthen environmental protection particularly in recent years. The countries have focused on preventive approaches and on comprehensive pollution control.
- 34. The slow economic development in the LDCs and poverty in the COMESA Sub-region have led to serious environmental problems. The conflict between environmental protection and economic growth is becoming more prominent than ever. Resource shortages, fragile ecological environment and insufficient carrying capacity of the environment are becoming critical problems hindering sustainable development in the Sub- region. LDCs of the COMESA Sub-region have expressed their needs to receive international technical assistance and cooperation to protect the environment. They are aware of the lack of capacity and resources that the countries have at their disposal to properly comply with the obligations set under the Stockholm Convention on Persistent Organic Pollutants (POPs).
- 35. Most LDCs in the COMESA Sub-region have conducted preliminary inventories to better understand the status of POPs production, distribution, use, import, export, emissions, obsolete stockpiles, contaminated sites and POPs wastes. Industrial sectors with significant potential for PCDD/PCDF releases have also been identified, and a dioxins release inventory have been conducted based on the UNEP Toolkit. The NIPs of these countries have assessed the current institutional settings, policies and regulations and technologies for POPs treatment, disposal as well as substitutions and have also reviewed objectives, strategies and action plans to control, reduce and eliminate POPs. The plans have identified capacity building as one of the most fundamental activities that should be taken into consideration when implementing the NIPs.
- 36. During the preparation of the NIP, analysis on gaps between the Convention requirements and the present situation has been made. This gap analysis has shown that in order to meet Convention requirements, there is a need for strengthened capacity in a range of areas namely: building capacity through providing technical support; institutional; legislation, regulation, implementation and enforcement capacities; research, development and dissemination of technical capability for alternative technologies; capacities in POPs stockpiles and wastes identification, management and disposal; capacities in identifying and remediating contaminated sites; capacities in information exchange, public information, awareness raising and education.
- 37. A number of barriers/threats that are expected to be encountered when implementing the Stockholm Convention at the COMESA Sub-region includes:
  - a. <u>Barriers towards introduction of BAT/BEP to the industrial processes</u>: mainstreaming of the BAT/BEP requirements in current technology application is very low. The capacity to introduce BAT/BEP is poor due to the poor linkages among researchers, entrepreneurs and government officials. Coordination and cooperation among stakeholders for R&D in introducing BAT/BEP principles into the industrial processes is week and the practical impact of R&D is poor. Moreover, the capacity to transfer results fro research domain to application domain is poor and there are always complaints that the researches are often done for academic interest and are of little practical use.
- 38. To address the barriers mentioned above, the project will design activities to enhance the communication mechanism among countries at the COMESA Sub-region and the main funding sources, to formulate policies that supports application of

research results, to trace the progresses of R&D activities relevant to the reduction of dioxins and furans, to promote the communication among researchers and strengthen the linkages among research bodies, enterprises and the government.

- b. Barriers to the reduction of the risk exposures to POPs-containing wastes: The LDCs in the COMESA Sub-region are facing technical and economical inaccessibility to modern technologies for the management of municipal solid waste, PCBs solid and liquid waste as well as health-care waste. Likewise, smallholder farmers cannot afford to buy registered pesticides. Hence, current informal polluting practices in waste management in general associated with the non-application of sustainable agricultural pest management methods lead to high risk of exposure to POPs. Majority of the National Chemical Profiles and most of the NIPs have pointed out the infrastructure for R&D in the field of POPs, especially for developing alternative products and technologies to replace unintentionally produced POPs (UP-POPs) is also very weak. There is also lack of developed strategies for fund raising from the local private sector and external donors. The identification of the risk of exposures to POPs particularly at workplace, its assessment and continuous mitigation management are some of the challenges that the countries are facing due to shortage of qualified personnel.
- 39. To reduce the problem of technology transfer and socio-economic barriers, the project will carry out activities such as (i) production of bio-botanical pesticides at commercial scale; (ii) demonstration and promotion of an innovative and realistic technology for plastic waste management; (iii) support activities for prevention of dumping and open burning of used paper, e-waste and halogenated wastes streams; (iv) perform a show case for sound municipal solid waste management; (v) promotion of a sound health-care waste management option based on the lessons learnt from the GEF/UNDP project.
- 40. To reduce the research and development barrier the following research activities are planned to be undertaken through the project: (i) review of existing data on plants with pesticide properties in countries; (ii) promote ready-to-use bio botanical pesticides; (iii) test new bio-botanical pesticides for managing pests; (iv) investigate the informal collection system of PCBs, perform environmental audits and determine the need for enhancing collection and channeling of the PCBs streams on an ESM manner; (v) conduct a survey of existing plastic waste management; and (vi) perform inventory of paper, e-waste and other halogenated solid and liquid waste management options.
- 41. The feasibility of implementing environmentally sustainable and socially acceptable private-public partnership (PPP) to create MSEs (Micro- and Small Enterprises) based on innovative technologies to: (i) produce bio- botanical pesticides; (ii) recycle plastic bags; and (iii) recycle used paper and e-waste will be investigated.
- 42. Activities such as training on sound waste management strategies, integrated pest management with particular emphasis on the formulation and use of bio-botanical pesticides; pilot demonstration of waste recycling and pesticides formulation that are designed to increase knowledge and raise awareness among national technicians and other key stakeholders as well as minimize the risks of continuous exposure on POPs chemical will be undertaken.
  - c. <u>Barriers/risks in remediating POPs contaminated sites</u> such as: (1) Lack of appropriate policy and legislative framework; (2) inadequate awareness and ineffective coordination; (3) lack of financial resources to clean-up contaminated sites; (4) Government commitment due to lack of technical and financial capacity; (5) risk of establishing PPP; (6) Inadequate timeframe to complete and achieve the outlined tasks; (7) Problem of sustainability that ongoing POPs projects would face when dealing with problems of disposal of stockpiles while ignoring the related problem of clean-up of contaminated lands; (8) lack of comprehensive scientific/socio-economic data; (9) ineffective enforcement of regulations and legislation; and (10) absence of clear responsibilities and limited coordination.
- 43. The implementation of the proposed project through the financial support from the GEF and other donors will lay a solid foundation for the LDCs in the COMESA Sub-region to fully and smoothly fulfil their obligations under the Convention.

#### Domestic, regional and global benefits

44. **Domestic benefits**: Enabling the COMESA/LDCs to comply with the obligations on Parties set out in the Convention will have a significant and positive influence not only to the COMESA Sub-region own chemicals management regime but also to the ultimate global success of the Convention to protect human health and the environment from the threat of POPs. While the proposed project mainly focus on capacity building it will not be able to directly reduce or eliminate any POPs, but will lay down the solid foundation in the COMESA Sub-region in fulfilling the commitments of the Convention. Countries will then cooperate to replicate the pilots and success cases developed by the proposed project and use their own resources to measure the impact of their interventions and thereby record the reduction of POPs releases in a systematic and sustainable manner.

- 45. **Regional benefits**: With this project, the LDCs of the COMESA Sub-region will be able to have the required capacities for implementing the Convention and the NIPs within the timeframe stipulated in the Convention. Improved regulatory framework, legislation enforcement, monitoring, and public awareness from implementing the proposed project will yield significant domestic benefits, including:
  - introduction of advanced concepts and management experience to harmonize local practices with international levels;
  - promotion of technology transfer and application;
  - upgrade the industrial structure;
  - promotion of cleaner production; and
  - protection of public health from POPs exposure.
- 46. Global benefits: With this project, the COMESA/LDC Member States will be enabled to respond to the capacity building articles of the Convention effectively and efficiently. The regulatory framework and the institutional capacity of the COMESA/LDCs Member States will be strengthened and will also upgrade Sub-region management of POPs to an internationally accepted level. The improved monitoring capacity will help to produce a more reliable and comparable inventory of POPs releases in the environment. The various mechanisms, platforms and partnerships to be established will lay a fundamental basis for effective and efficient reduction and elimination of POPs in the Sub region and generate significant benefits for the protection of the global environment and human health. Global benefits can be also achieved through dissemination of the Sub-regional experience, which could serve as a reference for other LDCs in the other part of Africa. It is expected that the waste prevention and recycling measures alone will reduce POPs emissions by at least 25% on the level mentioned in the NIPs.

#### B. DESCRIBE THE CONSISTENCY OF THE PROJECT WITH NATIONAL AND/OR REGIONAL PRIORITIES/PLANS:

- 47. The proposed project is in line with the Action Plan of the Environment Initiative of the New Partnership for Africa's Development (NEPAD), June 2003. The objectives to be undertaken under the Programme Area of Health and Environment of the Action Plan aim to assist African countries to implement their commitments under chemical related conventions for which they are contracting Parties. Projects proposed include Environmentally Sound Management of Pesticides and other Toxic Chemicals and Environmentally Sound Management of Hazardous Waste.
- 48. Most African LDCs have completed their NIPs. Following the Convention guidance, activities supported by the project will be in conformity with, and supportive of, the priorities identified in the countries' respective NIP development processes. Interventions will include:
  - Strengthening legislative and regulatory frameworks;
  - Strengthening of monitoring and enforcement capacity;
  - Introduction of best available techniques and best environmental practices (BAT and BEP) in industrial production processes;
  - Improving management of disposal and destruction of POPs wastes;
  - Establishing integrated waste management systems;
  - Developing strategies for identification and remediation of contaminated sites; and
  - Raising awareness of, and engaging with, various non-governmental stakeholders including the private sector.
- 49. Project interventions will support the participating countries according to their specific needs and economic situation. On one hand, the existing administrative and enforcement framework for sound chemcials management in the participating LDCs needs support to fully comply with the obligations from the Stockholm Convention and other chemcials related conventions. On the other hand, there is no or few POPs production facilities in African LDCs, and the measures to reduce and eliminate the use of POPs and the emission reduction from UP-POPs can best be addressed by integrated chemicals and waste management, BAT and BEP strategies, and cleaner production approaches. Therefore, the financial support provided with the GEF resources for this project are targetting institutional strengthening, technical assistance and technology transfer.

#### C. DESCRIBE THE CONSISTENCY OF THE PROJECT WITH GEF STRATEGIES AND STRATEGIC PROGRAMS:

50. The project supports Strategic Program 1: "Strengthening capacities for NIP development and implementation" and Strategic Program 2: "Partnering in investments for NIP implementation" of the POPs Focal Area strategy in GEF-4. The project is exclusively focusing on LDCs knowing that this economic and social category of countries have limited capacity to implement their NIPs. Support under the high priority program 1 is targeted particularly to this group of countries, which have similar socio-economic development patterns.

- 51. The major source categories singled out as responsible for UP-POPs in LDCs are all combustion-related processes, which will be targeted by the BAT & BEP approach in this project, and thus there could be some relevance to the efforts of the climate change strategic program as well.
- 52. The project will support LDCs in COMESA Sub-region that have ratified the Stockholm Convention, must have submitted their NIPs or are in an advanced stage of NIP development. During the PPG, countries eligible for the above have been identified.

#### D. JUSTIFY THE TYPE OF FINANCING SUPPORT PROVIDED WITH THE GEF RESOURCES.

- 53. Receiving countries have completed their National Implementation Plan or are on the way to finalize their NIPs. However, post-NIP activities can in general not be anticipated due to lack of capacity to further develop the formulated priorities. As such, countries subject to this project can still not implement the Stockholm Convention.
- 54. Financial support from GEF will be applied to strengthen capacity of the receiving countries in order to increase the level of capacity to implement the Stockholm Convention.

#### E. OUTLINE THE COORDINATION WITH OTHER RELATED INITIATIVES:

- 55. Where DDT phasing out is an issue, participating countries are already participating in or will be linked to the global UNEP/WHO/GEF Programme for Identification and Introduction of Alternatives to DDT in vector control (DSSA).
- 56. The project will not embark on POPs disposal operation, but will closely coordinate with the GEF supported POPs disposal operations like the African Stockpiles Programme (ASP).
- 57. The project will address the issue of environmentally sound management and disposal of PCBs in African LDCs, but will not overlap with single country and sub-regional pilot projects already under development or implementation (e.g. the West Africa PCB Management Project).
- 58. Outcomes from methodology development and monitoring projects will be used as basis for the development of the project components, in particular:
  - o Supporting the Implementation of the Global Monitoring Plan of POPs in Western, Eastern and Southern African countries;
  - o Develop Appropriate Strategies for Identifying Sites Contaminated by Chemicals listed in Annexes A, B and/or C of the Stockholm Convention;
  - o Demonstrating and Promoting Best Techniques and Practices for Reducing Health-care Waste to Avoid Environmental Releases of Dioxins and Mercury.
- 59. This COMESA project will closely cooperate with similar projects supporting LDCs in the other African sub-regions, i.e. SADC and ECOWAS.

# F. DISCUSS THE VALUE-ADDED OF GEF INVOLVEMENT IN THE PROJECT DEMONSTRATED THROUGH INCREMENTAL REASONING:

- 60. Under the Baseline Scenario and in the absence of this project, COMESA/LDCs would face a significant shortage of capacities at various levels and would continue to encounter the existing barriers to cost-effective implementation of the Stockholm Convention, including:
  - Lack of an enabling policy and regulatory environment
  - · Weak institutional capacity for planning, guiding and enforcement for the Convention compliance
  - Weak monitoring capacity for POPs
  - Lack of mechanisms for sustainable co-financing
  - Lack of effective mechanism for orienting R&D toward the Convention implementation
  - Lack of effective mechanism for technology transfer
  - Under capacity of evaluation for continuous improvement
  - Low awareness on POPs and POPs contaminated sites
  - Unavailability of and limited access to information on POPs
  - Lack of qualified human resources in the management of POPs chemicals

- 61. It is recognized that some of the above barriers will be partially addressed to varying extents by other development projects within their scope. However, due to the cross-cutting nature of these barriers and the limited scope of project, not one or combination of projects can remove all of them to a full extent. Without this project, various mechanisms to integrate the scarce resources of the Convention implementation may not be able to be established, and some innovative practices that help to achieve the priority goals of the NIP effectively and efficiently may not be demonstrated and replicated at a later stage.
- 62. With the project, the COMESA/LDCs will be enabled to respond effectively to the capacity building articles of the Convention. The improved monitoring capacity will help to produce a more transparent inventory of POPs releases in to the environment. The various mechanisms such as trainings and partnerships that will be established by this project will lay a ground for effective and efficient management of POPs in the LDCs of COMESA Sub-region thus generating significant domestic and global benefits.
- 63. Without the GEF support, LDCs will loose the momentum and the national coordination structure mechanism built during and by the NIP development process. Besides, LDCs lack financial capacity to match the GEF potential funds to sustain their global role in the elimination and reduction of POPs and therefore a regional programmatic approach is needed to support a collective action, which will enhance LDCs contribution to global environmental protection and benefits. LDCs would likely to expect to continue as a distinctive group to work together when the POPs and the persistent toxic substances list of chemicals expands in future.
- 64. Further, there will be synergy effects between reducing UP-POPs emissions and reducing greenhouse gas emissions when promoting BAT and BEP in targeted industries.
- 65. Domestic benefits of this project may include quicker and cheaper transition to:
  - Increased competitiveness in the global market since products from COMESA/LDCs (food, industrial manufactured goods) will meet international standards with environmentally friendly alternatives for intentionally produced and used chemicals; thus reducing POPs pollution and contamination to water, soil, and ecosystems.
  - Improved energy efficiency, reduced emission of SO<sub>2</sub>, NOx CO<sub>2</sub> and other pollutants such as mercury, in the case of unintentional production.
  - Spin-off effects concerning strong institutional management support, strengthening of environmental legal frameworks and environmental monitoring capacities of the COMESA Sub-region resulting from these actions.
- 66. Global benefits may include more effective and efficient reduction and elimination of POPs consequently reducing global harm to environment and human health. The contribution of LDCs to the global pollution lies in the absence of tools that would help introduce BEPs in waste management and disposal as well as specific technology transfer options that would render old and outdated industries to improve productivity and respect the environment. The project will introduce BAT and BEP to different sectors, support the management of contaminated soil, and help in the reduction of the overall pollution load of LDCs to the global environment and hence increase global benefits.
- 67. During the NIP and the global SC Secretariat efforts, several training sessions have been carried out in the countries of the sub-region and some of these were held in developed countries and in Asia. The cost estimates of baseline for the three components have been computed from the NIP funding provided by GEF as well as UNIDO core activities and accordingly reflected in the table below.

#### Summary Incremental Cost Matrix in US\$

Output	Baseline	Increment	Alternative
Outcome 1: Introduction of BAT/BEP in industrial production processes listed in Annex C of Article 5 of the Convention	637,833	1,205,500	1,843,333
Outcome 2: Reduction of exposure to POPs at workplace and at close proximity to POPs wastes and UP-POPs emitting sources	498,000	574,000	1,072,000
Outcome 3: Identification and assessment of risk in contaminated land/sites	1,162,522	510,500	1,673,022
Outcome 4: Establishment of project management and project M&E mechanisms	329,000	210,000	539,000
TOTAL	2,627,355	2,500,000	5,127,355

# G. INDICATE RISKS, INCLUDING CLIMATE CHANGE RISKS, THAT MIGHT PREVENT THE PROJECT OBJECTIVE(S) FROM BEING ACHIEVED AND OUTLINE RISK MANAGEMENT MEASURES:

<b>Potential Risks</b>	Proposed Mitigation Measures	Rating
Ensuring effective cooperation between COMESA Member States is unable to be achieved for the implementation of the project.	This risk is addressed by involving all stakeholders in the COMESA Sub region. It will also involve awareness raising and education aimed at achieving cross-sect oral cooperation and improved coordination mechanisms.  As the project evolves, additional mechanisms for improved coordination will be	Medium
	explored. Local leaders (e. g CBOs, NGOs, municipalities), will be targeted for training and awareness building under the project.	
Lack of ability to develop appropriate arrangements to attract national and international private investment or secure support for the development and implementation of public/private partnerships.	The project will support the development and implementation of a technology transfer promotion programme to inform the private sector and NGOs of opportunities and to encourage their support. UNIDO will use the existing Technology Promotion Offices network to facilitate match making and investment tie-ups.	Low
Difficulties of securing access to different sources of information within the public administration and private enterprises	The public administrations and private enterprises to be sensitized for the project office to have access different sources of information	Medium
Weak coordination and harmonization of the project with other capacity building activities that will be undertaken by other ongoing or potential projects.	All POPs projects are designed to ensure regular communications and timely information exchange among project owners, implementers and stakeholders. Furthermore, the consultation mechanism initiated by the project among international and national stakeholders will avoid overlapping capacity building activities among and between the on-going and potential projects.	Low
Regional COMESA BAT/BEP Forum not established due to lack of Governments in the COMESA Sub region to sustain their commitment.	The project has designed activities to gain strong Governments support through provision of similar experiences of BAT/BEP Forums around the world.	Low
Risk related to the identification and management of contaminated sites with POPs chemicals	The project will use the UNIDO toolkit on the management of contaminated sites as well as other references to minimize risks; Training that will minimize risks from contaminated sites will be periodically conducted and performance monitored	Low
Risks related to health and safety issues when BAT/BEP strategies are implemented	The project will provide personnel protection equipment and training to the operators of the facilities and all those who are exposed to the POPs chemicals. Additional training and PPEs will be provided to staff working in HW management in general to increase awareness on risks to health and occupational safety	Low
Insufficient commitment to mainstream POPs issues by governments	Increase awareness to sustainably allocate budget and retained capacity already created to address POPs issues during the NIP process and by developing and promoting successful models of sustainable funding and adequate staffing	Medium
Insufficient project management capacities and human resources on BAT/BEP and therefore unable to develop technical knowledge to be shared in SMEs and informal sector	A well defined project management system will be followed and there will be well-defined technical training to build the capacities needed to implement BAT/BEP measures	Medium
Overall risk rating		Low

#### H. EXPLAIN HOW COST-EFFECTIVENESS IS REFLECTED IN THE PROJECT DESIGN:

68. The proposed project focuses on the cross-cutting capacity building activities with regard to all categories of POPs obligated under the Convention. An approach with sub-regional organizational linkage will be applied. The coordinating role of the 14

- Stockholm and Basel Convention Regional Centres, the Cleaner Production Centres and the Regional Economic Commissions (REC) will facilitate regional cooperation with local authorities and project stakeholders.
- 69. Project interventions will broaden from POPs focus as appropriate to achieve a relevant impact. In particular, open burning and contaminated sites are the common denominator for LDCs and the project will particularly investigate and propose sound waste management and best available techniques and practices. The project will also integrate the informal sector of the waste management cycle to maximize through generation of employment.
- 70. The major industrial source categories singled out as responsible for UP-POPs are all energy-intensive processes, which will be targeted by the BAT/BEP including cleaner production approach and thus there is strong relevance with the climate change strategic program, which will be systematically addressed to increase cost-effectiveness of the interventions.

### PART III: INSTITUTIONAL COORDINATION AND SUPPORT

#### A. INSTITUTIONAL ARRANGEMENT:

- 71. The proposed project is one of the three projects in three African sub-regions making up the capacity strengthening and technical assistance for the implementation of the Stockholm Convention NIPs in African LDCs and SIDs program. The programme is organized following the structure of the Regional Economic Commissions (REC). This approach will make use of existing networks and also consider South-South cooperation.
- 72. This project, focusing on LDCs in the COMESA sub-region is being jointly implemented by UNEP and UNIDO. UNIDO is will be implementing the issues of BAT and BEP, technology transfer and private sector investments and public-private partnerships (PPP) at national and sub-regional level and UNEP will focus on policies, legislative and regulatory framework enforcement and global data collection, management and processing to enhance global monitoring of POPs releases as described in the UNEP project document.
- 73. The following paragraphs describe the institutional framework for the overall program.

**Programme Coordination Body** (**PCB**) will be established at the highest level comprising of representatives from UNEP, UNIDO, executing agencies, REC and the Basel Convention Regional Coordinating Centre (BCRCC). The PCB will meet twice per year for the first two years, and has the role of overseeing program implementation. The PCB may invite any number of specialist and experts to contribute to its tasks or attend meetings, as agreed by members.

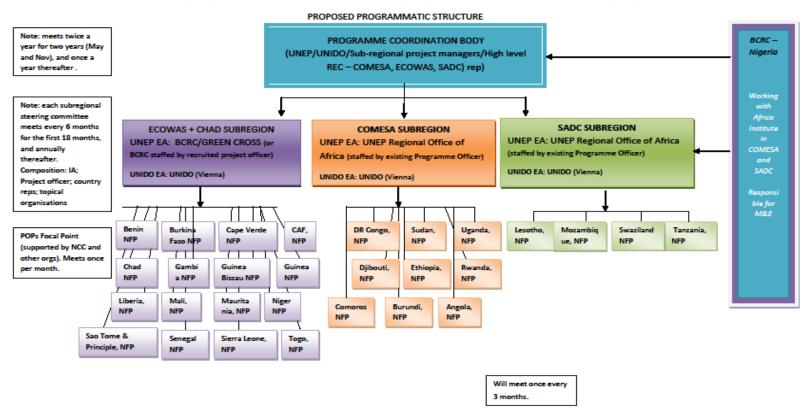
**Sub-regional Steering Committees** (SRSC) are responsible for project execution. SRSC include representatives from UNEP, UNIDO, executing agency staff, POPs/ NFPs, the BCRCC and relevant organizations relating to project execution. SRSC approve annual work plans, agree terms of reference for external consultants and oversee project activities. The steering committee provides guidance to the executing agency and will meet once every six months for the first 18 months, and annually thereafter. key responsibilities of the steering committee include: ensuring the project's outputs meet the programme objectives; monitoring and review of the project; ensuring that scope aligns with the agreed portfolio requirements; foster positive communication outside of the focal points regarding the project's progress and outcomes; advocate for programme objectives and approaches; advocate for exchanges of good practices between countries; and report on project progress. An inception meeting will be convened for each sub-regional steering committee at the beginning of the project. At this meeting the project log frames and work plans will be reviewed and finalized.

#### **B. PROJECT IMPLEMENTATION ARRANGEMENT:**

- 74. **UNIDO** will be the **GEF Implementing Agency** (**IA**) for the proposed project. A project focal point will be established within UNIDO to assist with project execution. This focal point will consist of dedicated core staff, supplemented by support from professional and support staff colleagues on a part-time as need-basis, including in particular senior staff engaged in the management and coordination of UNIDO's POPs program. UNIDO will make these services available as part of its in-kind contribution to the project.
- 75. National project teams, coordinated by the POPs NFPs will be responsible for executing activities at the national level. National project teams are likely to include members of the NIP National coordinating committee and other relevant stakeholders. National project teams will meet once every three months to plan upcoming project activities and evaluate recently completed of ongoing activities.
- 76. UNIDO and UNEP Regional Office of Africa will act as the Sub-regional executing agency that will oversee the development, implementation and management of the project.
- 77. Proposed structure of the project management is diagrammatically shown in Figure below.

Comoros NFP

# CAPACITY STRENGTHENING AND TECHNICAL ASSISTANCE FOR THE IMPLEMENTATION OF STOCKHOLM CONVENTION NATIONAL IMPLEMENTATION PLANS (NIPS) IN AFRICAN LEAST DEVELOPED COUNTRIES (LDCS) AND SMALL ISLANDS DEVELOPING STATES (SIDS)



## PART IV: EXPLAIN THE ALIGNMENT OF PROJECT DESIGN WITH THE ORIGINAL PIF:

78. The proposed project design is consistent with the original PIF.

# PART V: AGENCY(IES) CERTIFICATION

This request has been prepared in accordance with GEF policies and procedures and meets the GEF criteria for CEO Endorsement.

Agency Coordinator, Agency name	Signature	Date (Month, day, year)	Project Contact Person	Telephone	Email Address
Mr. Dmitri Piskounov Managing Director GEF Agency Coordinator	10. Cuts	22/9/16	Mr. M. Eisa	+43 1 26026 3953	M.eisa@unido.org

## ANNEX A: PROJECT RESULTS FRAMEWORK

Intervention Logic	Objectively Verifiable Indicators	Sources of Verification	Assumptions and Risks				
Outcome 1: Introduction of BAT/BEP i	Outcome 1: Introduction of BAT/BEP in industrial production processes mentioned in Annex C of Article 5 of the Convention						
Output 1.1 : COMESA sub-regional BAT/BEP Forum established	Regional Forum on BAT/BEP Forum in place	Participants of the regional BAT/BEP Forum	<ul> <li>Willingness in the sub-region to establish the Forum</li> <li>Huge cost implication to the industry that will confirm BAT/BEP</li> </ul>				
Activity 1.1.1: Convene a workshop to prepare a Declaration for establishing the sub-regional COMESA LDCs BAT/BEP Forum  Activity 1.1.2: Launch the Regional Forum for development and formulation of a regional action plan on BAT/BEP  Activity 1.1.3: Assist in enhancing industry performance in the region in conformity with the BAT/BEP guidelines and provisional guidance document including regional, local and traditional practices and socio-economic considerations  Activity 1.1.4: Develop partnerships in the region for successful implementation of the regional action plan	<ul> <li>Verify the physical presence of the declaration</li> <li>Launching and existence of Regional Forum</li> <li>At least two industries in conformity with BAT/BEP in the region</li> <li>Memorandum of Understanding to develop partnership for the implementation of regional action plan</li> </ul>	<ul> <li>Workshop proceeding and copy of Declaration</li> <li>Activity report on establishment of the Regional Forum</li> <li>Report on laboratory test</li> <li>Signed MoU for the implementation of regional action plan</li> </ul>	<ul> <li>Willingness of experts to participate in the forum</li> <li>Resistance to develop partnership</li> </ul>				
Output 1.2: Human Resources for BAT/BEP developed, technical knowledge shared in SMEs and informal sector	Number of experts per country per year trained in BAT/BEP	Existence of experts in the sub- region knowledgeable with BAT/BEP	> Lack of budget to carry out training				
Activity 1.2.1: Carry out training workshops in BAT/ BEP in textile dyeing and finishing Activity 1.2.2: Carry out training workshops in BAT/ BEP in leather dyeing and finishing Activity 1.2.3: Carry out training workshops in BAT/ BEP in waste oil refinery	<ul> <li>At least two experts per country per year in BAT/BEP in textile sector trained on BAT/BEP</li> <li>At least two experts per country per year in the leather sector trained on BAT/BEP</li> <li>At least two experts per country per year trained in BAT/BEP in used oil refinery sector</li> </ul>	<ul> <li>Check the existence of such experts in the factories</li> <li>Training and activity reports</li> </ul>	➤ Willingness to participate in the awareness campaign				

Intervention Logic	Objectively Verifiable Indicators	Sources of Verification	Assumptions and Risks
Activity 1.2.4: Undertake targeted awareness raising campaigns in BAT/BEP for informal sector	Network of the informal sector in each country awareness on principles of BAT/BEP		
Output 1.3: BAT/BEP in textile and leather dyeing and finishing and waste oil refinery source categories initiated	➤ BAT/BEP introduced in two textiles, two tanneries and two oil refineries per country per year	> Detailed activity reports	<ul> <li>High cost involved in introducing BAT/BEP into the process</li> <li>Willingness of the part of the factories to introduce pilot projects</li> </ul>
Activity 1.3.1: Carry out pilot demonstration of BAT/ BEP in textile dyeing and finishing	<ul> <li>Availability of at least one pilot demonstration in the textile sector in the sub- region</li> </ul>	> Visit pilot demonstration sites	
Activity 1.3.2: Carry out pilot demonstration of BAT/ BEP in leather dyeing and finishing	<ul> <li>Availability of at least one pilot demonstration in the leather sector in the sub- region</li> </ul>		
Activity 1.3.3: Carry out pilot demonstration of BAT/ BEP in waste oil refinery	<ul> <li>Availability of at least one pilot demonstration in waste oil refinery sector in the sub-region</li> </ul>		
Outcome 2: Reduction of exposure to POPs	s at workplace and close proximity to POPs waster	s and UP-POPs emitting sources	
Output 2.1 Concept of Cleaner Solid Municipal Waste Management System introduced to the national plans of waste management system in the participating	Integrate Solid Municipal Waste Management system in national plans in each of the participating countries	Copy of national plans on waste management system	Municipalities are well informed on the existence and objective of the SC and are active stakeholders for the implementation of the action plan on UP-POPs as per Article 5 of the SC
countries (prevention and mitigation of POPs releases from open burning and landfill fires)			Resistance from the part of smallholder farmers to use bio-botanical pesticides
2.1.1.Oganize national awareness raising workshops on cleaner waste management with the aim to promote business and job opportunities in the field of waste management  2.1.2 Organize a sub-regional training workshop for waste management personnel with special focus on risk reduction and concept of cleaner municipal solid and healthcare waste management	<ul> <li>Minimum of two awareness raising workshops on cleaner waste management organised for national and local decision makers per country</li> <li>At least one technical workshop held for waste management personnel at sub-regional level</li> <li>At least one sound municipal solid waste management option show case demonstrated</li> </ul>	<ul> <li>Workshop materials and proceedings</li> <li>Reports on the ongoing demonstration activities on selected site</li> <li>Document on the Regional Programmes for training on sound waste management</li> </ul>	<ul> <li>Willingness and commitment of decision makers to promote implementation of sound waste management measures</li> <li>Personnel involved in solid municipal waste aware of the challenge of meeting sound waste management criteria and receives sufficient support from various waste management staffs to apply BAT/BEP in their daily job</li> </ul>

Intervention Logic	Objectively Verifiable Indicators	Sources of Verification	Assumptions and Risks
2.1.3 Support the establishment of a regional programme for training on cleaner municipal solid waste and healthcare waste management through BCRCs, Cleaner production Centres and/or the Stockholm Convention Technical centres as appropriate  2.1.4 Update and adapt the healthcare management manuals developed under the GEF/UNDP demonstration project for training purposes in medical health schools  2.1.5 Carry out pilot demonstration of cleaner healthcare waste management based on the lessons learned from GEF/UNDP demonstration project and support replication activities in the sub-region	<ul> <li>Existence of regional programme on sound waste management</li> <li>Courses /modules related to waste management included in teaching programmes at school</li> <li>Participating countries implementing a sound health-care waste management system at the pilot scale</li> </ul>	<ul> <li>School syllabus curriculum of education, Ministry of Health and Ministry of Environment collaborate to take the lead in the production and dissemination of the training manual</li> <li>Pilot scale to implement the innovative strategy</li> </ul>	<ul> <li>Municipal waste management staff is stakeholder in the demonstration operation and is willing to integrate lessons learnt in the national waste management system</li> <li>Availability of qualified human resources to elaborate update and implement the training programme on a regular basis</li> <li>Ministry of Health has or elaborates a sound health-care waste management strategy and endeavours to implement it</li> <li>Mechanism in place for consultation among various factors involved at the hospital's level</li> <li>Management and coordination capacity exists and is operational</li> </ul>
Output 2.2: Bio-botanical pesticides produced and formulated in agriculture including market gardening in urban areas through existing south-south cooperation programmes and with the participation of association of market gardeners (alternatives to Annex A pesticides)	<ul> <li>At least two Micro- or small enterprises per country produce and market bio- botanical pesticides</li> <li>At least two informal waste recyclers per country are formalized to become Micro- or small enterprises</li> </ul>	<ul> <li>Stores of bio- botanical pesticides providers</li> <li>Lack of resource to upgrade waste recycling of the informal sector to the formal sector</li> </ul>	➤ Smallholder farmers are organised on a national basis and involved in the implementation of the measures in the NIP targeting the phase out of agricultural use of Annex A pesticides
2.2.1 Organize (in cooperation with FAO/RENPAP/MOA) an awareness raising workshop for market gardeners on integrated pest management in crop protection and post-harvest management with particular focus on the use of biopesticides 2.2.2 Review existing data and conduct national inventory on existing bio-pesticides formulations 2.2.3 Field testing of bio-pesticides in cooperation with research institutions,	<ul> <li>At least one awareness workshops per country to be held for market garderners on integrated pest management and use of biobotanical pesticides</li> <li>Availability of database in each country</li> <li>Inventory reports on pesticide plants in each country</li> <li>Availability of solid or liquid botanical pesticide in the market</li> </ul>	<ul> <li>Workshop reports</li> <li>Data base management report and Inventory reports</li> <li>Availability in the market</li> <li>Reports on field visits to enterprises producing biobotanical pesticides</li> <li>Activity reports</li> </ul>	<ul> <li>The academia, the Ministry of Agriculture, the Ministry of Environment and various actors in urban and peri-urban agriculture collaborate to eliminate the usage of Annex A or Annex B pesticides in agriculture</li> <li>Organic agriculture is seen by the various actors as an opportunity for business</li> </ul>

Intervention Logic	Objectively Verifiable Indicators	Sources of Verification	Assumptions and Risks
RENPAP, FAO and farmer associations 2.2.4 Support PPP model for the creation of national Micro- or Small Enterprise to produce and promote the use of biobotanical pesticides	<ul> <li>At least two producers per country using and/or willing to use individually or in cooperatives the new natural bio-botanical pesticide formulations</li> <li>Research activities on field application of biopesticides for pest management</li> <li>Micro- or small enterprises producing and/or providing bio-pesticides</li> </ul>		<ul> <li>Ministry of Agriculture promotes and supports integrated pest management in crop protection and post harvest management</li> <li>Smuggling of non-registered pesticides controlled</li> <li>Bio-botanical pesticides are economically affordable</li> </ul>
Output 2.3. Strategy developed to audit, formalized and scale-up to macro and small enterprises informal management practices of PCBs, solid and liquid waste, plastic wastes, used paper and e-waste	> At least two informal waste recyclers per country are formalized to become Micro- or small enterprises	Site visits to informal waste recycling system	➤ Lack of resources to upgrade waste recycling of the informal sector to the formal sector
2.3.1 Identify the informal collection system of PCB and used oil and perform environmental audits to determine the need for enhancing collection and channeling of the PCBs streams on an ESM manner in line with GEF/UNEP pilot project in the sub-region 2.3.2 Conduct a survey on existing concepts for plastic waste management including the reuse of waste plastic bags as a raw material for various articles 2.3.3 Develop a concept for plastic waste management including the reuse of waste plastic bags as raw material for various articles 2.3.4 Support the creation of a national micro or small enterprises for environmentally sound recycling of plastic bags 2.3.5 Investigate the current informal paper and e-waste management and the management of other halogenated solid and liquid wastes	<ul> <li>Validated national Inventory audit report</li> <li>Concept paper on existing plastic waste management options developed</li> <li>Verify the existence of a national micro or small enterprises that are having environmentally sound recycling of paper and e-waste at the national level</li> <li>Existence of national/sub-regional micro- or small enterprise recycling paper and e-waste in an ESM manner</li> <li>Existence of such enterprises model in participating countries</li> </ul>	<ul> <li>Inventory audit reports</li> <li>Stakeholders consultation reports</li> <li>Copy of Concept paper on plastic waste management</li> <li>Reports on site visit and field visit to the informal sector doing this activity</li> <li>Stakeholders consultation reports Inventory report</li> </ul>	<ul> <li>The national power companies, private owners of electrical transformers and the handicraftsmen using/recycling PCBs waste collaborate in implementing the NIP's action plan on the management of PCBs and their wastes.</li> <li>The academia and the various actors in the management of municipal solid waste collaborate to mitigate the risk posed by the land filling, open burning of plastic bags, open burning of paper, dumping of e-waste and the like</li> <li>Private investors are willing to promote green micro- or small enterprises recycling paper and e-waste and recycling of other halogenated solid and liquid wastes in the production of various consumer products</li> </ul>

Intervention Logic	Objectively Verifiable Indicators	Sources of Verification	Assumptions and Risks			
Outcome 3: Identification and assessment	Outcome 3: Identification and assessment of contaminated sites					
Output 3.1: Site identification strategies, protocols and guidelines formulated and applied in the sub-region based on UNIDO toolkit	<ul> <li>Existence of site identification strategies protocols and guidelines in each of the participating countries</li> <li>Soil and water analysis carried out to verify the effectiveness of the remediation technology at the pilot scale</li> <li>Existence of contaminated sites remediation plan in each country</li> </ul>	<ul> <li>Remediation plan of the contaminated sites</li> <li>Report on the effectiveness of the demonstration pilot project</li> <li>Cost benefit analysis report on various mediation technology options</li> </ul>	<ul> <li>Commitment of COMESA member states to clean up contaminated sites (hot spots)</li> <li>Least cost technologies may not always be efficient</li> <li>Willingness to host pilot demonstration project</li> </ul>			
3.1.1 Prepare manuals, procedures, protocols and guidelines for local use for the identification of POPs contaminated sites and for conducting risk assessment of these sites  3.1.2 Develop methodology for selection of economically feasible and environmentally sound POPs contaminated site remediation technologies  3.1.3 Undertake pilot demonstration project to verify the effectiveness of the low cost remediation technology and validate contaminated site identification methodology  3.1.4 Prepare contaminated site remediation plans of the identified hot spots in the subregion	<ul> <li>Physical presence of the strategy document</li> <li>Document that stipulate the step by step approach to select benign technology and cleanup of contaminated sites</li> <li>Cost benefit analysis on the effectiveness and viability of various remediation technologies</li> <li>Soil and water quality analysis results of samples taken from the cleaned up sites to verify efficiency and cost effectiveness of the remediation technologies</li> <li>Physical presence of contaminated site plans for the identified hotspots</li> </ul>	<ul> <li>Letter of endorsement of the strategy and methodology documents by COMESA member states</li> <li>Report on comparison of costs of various remediation technological options</li> <li>Soil and water quality analysis results of the samples taken from the cleaned up sites</li> <li>Analysis results from Central laboratories</li> <li>Institution responsible for the remediation of contaminated sites</li> </ul>	<ul> <li>Stakeholders involvement during the process of formulating the strategy</li> <li>Stakeholders involvement during the process of formulating the methodology</li> <li>Resistance to use new technology on the part implementers</li> <li>Availability of reliable laboratory that can carry out the required analysis</li> <li>Availability of resources to implement those plans</li> </ul>			
Output 3.2: Capacity to manage the contaminated sites strengthened	<ul> <li>At least five personnel trained in each participating country in the management and remediation of contaminated from each country</li> <li>50 % of the population in each country that are aware of the danger of contaminated sites to human health and environment</li> <li>Number of experts and stakeholders that regularly uses the website and data base from each country</li> </ul>	<ul> <li>Proceedings of various training and awareness raising workshops</li> <li>Feed back from the data base and web site users on contaminated sites</li> <li>Report on water and soil sample results from the reclaimed site</li> </ul>	Create the enabling environment to put in place strategy and identify contaminated site			

Intervention Logic	Objectively Verifiable Indicators	Sources of Verification	Assumptions and Risks
3.2.1 Launch training workshop using UNIDO Tool kit to experts from the relevant institutions to enable them collect scientific data from contaminated sites and assess potential risks to humans, wildlife and the environment 3.2.2Create database and website within the COMESA sub-region, linked to UNIDO website, to share and disseminate data/information collected from contaminated sites and hot spots 3.2.3. Raise awareness among the major stakeholders, including decision makers on the health risk that may result from exposure to POPs contaminated sites 3.2.4 Assess aspects of involvement of technology providers for the development of public-private partnerships in managing contaminated sites	<ul> <li>Five experts trained with a capacity to manage POPs contaminated site in each participating country</li> <li>Participation of the private sector</li> <li>Suggestions and recommendations to remove barriers to market oriented operations</li> <li>Availability of fund for co-financing</li> <li>Number of workshops on fund raising</li> <li>Number of countries willing to replicate the pilot</li> </ul>	<ul> <li>Training materials and training reports on contaminated sites</li> <li>Reports on incentives, risks, reasonable rate of return and copy of strategy report</li> <li>Workshop reports</li> <li>Reports on pilot demonstration projects in relation with policy development, incentives and PPP</li> </ul>	<ul> <li>Experts that will participate in the workshop may not be the relevant experts</li> <li>Willingness of the Government to consider suggestions and recommendations by private investors on the strategy</li> <li>Willingness of stakeholders to participate in fund raising workshops</li> </ul>
3.2.5 Develop mechanism to mobilize funds from within the COMESA member states for the remediation of contaminated sites to ensure project sustainability			

**ANNEX B: RESPONSES TO PROJECT REVIEWS** (from GEF Secretariat and GEF Agencies, and Responses to Comments from Council at work program inclusion and the Convention Secretariat and STAP at PIF)

# GEF SECRETARIAT REVIEW FOR FULL/MEDIUM-SIZED PROJECTS<sup>1</sup> dated 15 November 2010

**Country/Region:** Regional (Burundi, Djibouti, Rwanda, Sudan, Congo DR)

**Project Title:** Regional (Burundi, Djibouti, Rwanda, Sudan, Congo DR): AFLDC: Capacity Strengthening and Technical Assistance for the Implementation of Stockholm Convention National Implementation Plans (NIPs) in African Least Developed Countries (LDCs) of the COMESA Subregion

**GEFSEC Project ID: 3968** 

**GEF Agency Project ID**: XX/RAF/09/013 GEF Agency: UNEP and UNIDO

GEF Focal Area (s): POPs

**GEF-4 Strategic Program (s):** POPs-1; POPs-2

Anticipated Project Financing: PPG: GEF Project Grant: \$5,000,000 Co-financing: \$4,325,829 Total Project Cost: \$9,325,829

PIF Approval Date: April 29, 2009 Anticipated Work Program Inclusion: June 24, 2009

**Program Manager:** Marianne Bailey GEF Agency Contact Person: Mr. M. Eisa

**Secretariat Comment at Secretariat Comment At CEO UNIDO** responses **Ouestions** PIF (PFD)/Work Endorsement(FSP)/Approval Review **Program Inclusion** <sup>2</sup> Criteria (MSP) All participating countries Participating countries will have to 1. Is the participating country eligible? have ratified the Stockholm submit their NIPs to the SCS or make Convention. They have significant progress by the time the FSP comes for CEO approval. submitted or are in the process of submitting their NIPs. 11/10: All participating countries have submitted their NIPS. UNEP proposal says DR Congo is still drafting in one **Eligibility** place in text -- please edit; as noted in another place in text it was submitted June 2010. 2. If there is a non-grant instrument N/A in the project, check if project document includes a calendar of reflows and provide comments, if anv.

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<sup>1</sup> Some questions here are to be answered only at PIF or CEO endorsement. Please do not answer if the field is blocked with gray.

<sup>&</sup>lt;sup>2</sup> Work Program Inclusion (WPI) applies to FSPs only. Submission of PIF of FSPs will simultaneously be considered for WPI. For MSPs, once the PIF is approved by CEO, next step will be to continue project preparation until the project is ready for CEO approval. This column is for use to provide comments on the review of PFDs.

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)	UNIDO responses
	3. Has the operational focal point endorsed the project?	Endorsement letters are expected from DR Congo, Angola and Uganda.	11/10: Package seems to be missing endorsement letters from Uganda and DRC.	3 Jan2011: Endorsement letters from Uganda is awaited.
	4. Which GEF Strategic Objective/ Program does the project fit into?	SP1 & 2	11/10: POPs Strategic Program 1, strengthening capacities for NIP development and implementation, and Strategic Program 2, partnering in investments for NIP implementation. In addition, the project will contribute to sound chemicals management and POPs use and release reduction objectives.	
	5. Does the Agency have a comparative advantage for the project?	Yes, UNEP will focus on aspects relating to policies, legislative and regulatory framework enforcement and global data collection, management and processing while UNIDO will focus on implementation at national and sub-regional level of issues of BAT/BEP, technology transfer and private sector investments and public-private partnerships.	yes, UNEP will focus on policy, legislative and regulatory framework including data management, information sharing, and enforcement, while UNIDO will focus on sector-specific implementation using BAT/BEP approaches, technology transfer, public-private partnerships and innovative approaches.	
Resource	6. Is the proposed GEF Grant (including the Agency fee) within the resources available for (if appropriate):			
Availability	<ul> <li>The RAF allocation?</li> <li>The focal areas?</li> <li>Strategic objectives</li> <li>Strategic program?</li> </ul>	N/A N/A N/A N/A	N/A N/A N/A N/A	
Project Design	7. Will the project deliver tangible global environmental benefits?	It is expected that the proposed project will lead to the reduction of environmental and public health risks posed by POPs.		

		Secretariat Comment at	Secretariat Comment At CEO	UNIDO responses
Review Criteria	Questions	PIF (PFD)/Work	Endorsement(FSP)/Approval	
		Program Inclusion	(MSP)	
	8. Is the global environmental		11/10: UNEP: The global environmental	3 Jan2011:
	benefit measurable?		benefit is described in the proposal as	Noted and the concerns raised were
			UNIDO: The global environmental benefits described in several places as	addressed in paras 44, 115 and 116 of the project document and reflected as
			enabling the countries to respond to	well in the CEO endorsement
			capacity building articles of the	document.
			convention. This is further reflected in	document.
			overall and immediate objective	
			descriptions in para. 61 and 62. While	
			other benefits cited (improving	
			monitoring and institutional capacity,	
			strengthened regulatory framework, etc.)	
			this focus on capacity building leads to a	
			weak description of the global	
			environmental benefits, especially in paragraphs 112, 113.	
			paragraphs 112, 113.	
			Given the project activities, including	
			initiation of some BAT/BEP and	
			alternative pesticides, it is likely that	
			there will be tangible reductions in some	
			POPs uses and releases. The outcomes	
			sections better describe these benefits	
			and the Project Results Framework is also strong. This is in contrast to	
			statement in par. 42 which says the	
			project will not directly reduce POPs.	
			There should be sufficient understanding	
			of the sectors to provide an indication of	
			what reductions could be expected	
			through the pilots, at least, to improve	
			the measurability of the benefits and to	
			provide, in the outcomes sections,	
			indicative expected POPs reductions.	
			UNEP: Also emphasizes capacity	
			building but because the UNEP activities	
			are focused on the institutional and	
			regulatory infrastructure the impact	
			indicators seem appropriate and	

		Secretariat Comment at	Secretariat Comment At CEO	UNIDO responses
<b>Review Criteria</b>	Questions	PIF (PFD)/Work	Endorsement(FSP)/Approval	
	-	<b>Program Inclusion</b>	(MSP)	
		<u> </u>	sufficiently measurable.	
			However, the Goal statement in Section	
			3.2 of the Project Document would be	
			better understood if it referred to the	
			overall GEF chemicals program goal as	
			stated in the chemicals strategy, while	
			keeping the objective statement as the	
			proper description of the project focus.	
			Sections 2.2 and 3.1 of the Project	
			Document is an overly broad description	
			of the problem and should be zero in on	
			Stockholm Convention implementation	
			baseline.	
	9. Is the project design sound, its	Yes	11/10: UNIDO: a) "Sub-regional	3 Jan2011:
	framework consistent &		BAT/BEP Forum" could benefit from a	a) BAT/BEP Forum is a programmatic
	sufficiently clear (in particular		name that the general public could	platform where countries of the region
	for the outputs)?		understand BAT and BEP are	are grouped by sectors according to the
			approaches used in many areas not just	highest PCDD/F emissions from the
			reductions of dioxins and furans as in	industry, collectively encouraged to
			Stockholm Convention. Also a brief	cooperate and exchange information
			description of the sub-regional industry	and develop a regional plan on how to
			sectors who should be involved in this	achieve substantial reduction /
			would be helpful.	elimination of these emissions, thereby
			b) A justification for the sectors chosen	contribute to the global monitoring
			is not provided, or an indicative	plan. (see para 77 of the project
			indication of amounts of POPs used or	document for further details)
			released – are these sectors identified in	
			NIPs/ inventories?	b) Based on the participating
			c) plastic and paper waste activities –	countries' NIPs, the selected sectors are
			presumably the objective here is dioxin /	textile, tanneries, used oil refineries and
			furan reduction due to less open burning,	open burning of waste at dumpsites.
			but this is not sufficiently explained.	Entities that will host the pilots
			Also needs a brief description of how the	according to the ability to co-finance
			micro-enterprise model for plastics,	and availability of adequate human
			paper and e-waste would mitigate	resources to carry out the pilot
			releases and worker exposure to POPs	demonstrations will be identified and
			and to any other harmful pollutants,	nominated by the participating
			particularly if thermal process	countries (see additional sentences
				under para 78).

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)	UNIDO responses
			envisioned would be useful. d) contaminated site activities – are the hot spots already initiated? If not the Output 3.1 activity list seems to be missing site identification (see also budget comment below). Also, what is the "low cost remediation technology" referenced and is it proven?  UNEP: Para. 64 the legal consultant would conduct a literature review of model legislation. Given the description of UNEP-KemI efforts in this regard, the need for a literature search would need justification particularly given the estimated cost. It is hard to believe that this is actually needed.	c) A short description for the establishment of micro-enterprises for model for plastics, paper and e-waste is given on para 79 of the project document  d) For contaminated sites, the countries have identified the hot spots to be addressed by the proposed project and reflected these in their NIP documents knowing that GEF funds will not be used for remediation purposes of all hot spots although the project will help develop and support the planning measures. Output 3.1.1 has been revised accordingly.  "Low cost remediation technology" is based on the maximum economic use of available local management resources such as containment of pollutants on site, as a first step, then explore bio-remediation and phyto-remediation techniques that have been proven and well documented under similar climatic conditions, measures to reduce risks to human health, long-term plans for removal of mobile non-aqueous liquid phase, habitat protection and sediment capping, at a later stage. (see para 98 of the project document)

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)	UNIDO responses
	10. Is the project consistent with the recipient country's national priorities and policies?	Yes. The project builds upon priorities identified in the countries' NIPs.	- 11/10: Yes, the project seeks to encourage implementation of priorities clearly identified in the NIPs.	
	11. Is the project consistent and properly coordinated with other related initiatives in the country or in the region?	Yes, in particular with:  the UNEP/WHO programme for identification and introduction of alternatives to DDT in vector control:  the WB/FAO African Stockpile programme;  the West Africa PCB management project	<ul> <li>11/10: Yes, both the UNEP and UNIDO sections provide thorough documentation of related initiatives including:</li> <li>Africa Stockpiles Program</li> <li>UNEP-KemI SCM Legal and Institutional work</li> <li>UNEP/UNDP SCM Partnership Initiative</li> <li>SAICM regional efforts</li> <li>ACP/MEAS Programme FAO pesticide lifecycle concept</li> <li>Basel Africa e-waste project</li> <li>WWF pesticide training</li> <li>PELUM agriculture work</li> <li>In addition the UNIDO proposal notes:</li> <li>Global Monitoring Plan for POPs</li> <li>GEF/UNDP healthcare waste work</li> <li>UNEP DDT Alternative (DSSA)</li> </ul>	
	12. Is the proposed project likely to be cost-effective?	Yes. it is expected that the regional approach will allow a significant reduction of transaction costs and economies of scale.		
Justification for GEF Grant	13. Has the cost-effectiveness sufficiently been demonstrated in project design?		Yes, the overall cost-effectiveness is sufficiently demonstrated through description of the sub-regional approach and building on other related programs. However, when it comes to specific pilot activities in the UNIDO proposal, there is little information on technologies and scale with which to evaluate cost-effectiveness of specific approaches.	3Jan2011: UNIDO has carried out several case studies through its cleaner production and waste management programme and developed training manuals that would help SMEs replicate the results and render cost effective the technologies adapted for use.

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)	UNIDO responses
	14. Is the project structure sufficiently close to what		Given the largely small-scale nature of the industries involved, and the wide variety of enterprises targeted for introduction of BAT/BEP and other POPs reduction approaches, the cost-effectiveness is sufficiently demonstrated Yes, consistent with the PIF.	
	was presented at PIF?  15. Does the project take into account potential major risks, including the consequences of climate change and includes sufficient risk mitigation measures?	Yes, well addressed. CC risks, appear negligible here.	11/10: Yes, the project has a good description of several risk factors (climate appears to be a negligible risk here.) However, the proposals should also address the following risks: a) given the emphasis on capacity building, how will the project address the risk of the trained and sensitized officials retiring, leaving country, or otherwise not continuing to be involved. Training of trainer and knowledge management approaches helpful in this regard but there should be a specific focus on transferring the skills to new staff. b) Contaminated sites: Risk of not leveraging funding for actual remediation. This risk could make the population unwilling to further work on this issue. c) UNIDO: because of field-testing activity it appears bio-pesticide is not proven in commerce if this activity doesn't appear viable how will project adjust?	b) The toolkit developed by UNIDO on contaminated sites management will enable countries to systematically address the issue and the professional technical reports generated will attract donors to fund the clean-up work.  c) The project will benefit from UNIDO experiences of its RENPAP network and the products marketed successfully as bio-botanical pesticides at small scale and household levels in Asia and Europe.

		Secretariat Comment at	Secretariat Comment At CEO	UNIDO responses
<b>Review Criteria</b>	Questions	PIF (PFD)/Work Program	Endorsement(FSP)/Approval	
		Inclusion	(MSP)	
			d) UNEP: CIEN the proposal talks	
			about revitalizing, but does not explain	
			why CIEN became non-vital in the first	
			place. The same conditions would appear	
			to be risks.	
			e) UNEP: Framework legislation – what	
			happens if the country does not end up	
			adopting the framework chemicals legislation?	
	16. 16. Is the value-added of		Yes, UNIDO and UNEP both have clear	3Jan2011:
	GEF involvement in the		descriptions of NIP implementation in	Noted and revised accordingly.
	project clearly demonstrated		the absence of GEF support. In the	
	through incremental		UNIDO incremental cost matrix, it is	
	reasoning?		difficult to understand where the baseline	
			numbers come from; this could be	
			described in words in the text (baseline	
			and alternative with costs) then listed in	
			the matrix (baseline \$, alternative \$,	
	17 To the tops of financing		increment \$). Yes.	
	17. Is the type of financing provided by GEF, as well as		res.	
	its level of concessionality,			
	appropriate?			
	18. How would the proposed		In the absence of GEF support, there will	
	project outcomes and global		be little implementation of NIPs in the	
	environmental benefits be		subregion. In addition, awareness raised	
	affected if GEF does not		and stakeholder engagement done during	
	invest?		the NIP phase will lose momentum and	
			will be difficult to rebuild. Investment	
			projects to implement POPs reductions	
			will be unlikely to come forward for	
			financing because the capacity and	
	10. In the CEE for the day 1.	V 60/	essential knowledge is currently absent.	
	19. Is the GEF funding level of	Yes, 6%	Yes, UNIDO's share is about 8.5%; UNEP's 10%.	
	project management budget appropriate?		UNEF S 10%.	
	арргорпаце:			

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)	UNIDO responses
	20. Is the GEF funding level of other cost items (consultants, travel, etc.) appropriate?		11/10: UNIDO and UNEP: The contaminated sites work is a bit unclear - as stated above, does this include site identification? Are site remediation plans and/or site cleanup expected in this project? If so the funding does not seem adequate for any of these tasks. If these are not anticipated to be funded, then a clearer plan of how other funding would be leveraged in order to effect the cleanup should be included to ensure sustainability and local support. Because the description of barriers for contaminated sites is much more detailed than other sections, this would appear to be a focus but expected results and sustainability are unclear.	3 Jan 2011: The project will help to adequately identify and assess the sites based on risk and using the UNIDO toolkit. The country would produce technically acceptable reports that would be used to leverage donor funds for clean-up.
			UNEP: Proposal calls for about 230 person/weeks of international consultants v. 255 person/weeks of local consultants. The international legal drafting consultant is a particularly large number of weeks (46). All the international consultants are budgeted at \$2600/week which is within acceptable cost range but is markedly higher than the UNIDO international consultant costs.	
	21. Is the indicative co-financing adequate for the project?	Co-financing ratio stands at 1:1. This appears relatively low but could be justified by the fact that we are dealing with least developed countries.		
	22. Are the confirmed co- financing amounts adequate for each project component?		11/10: Given the joint UNEP/UNIDO proposals, the co-financing is a bit hard to understand but the documentation is largely adequate.	3jan2011: The co-financing has been adjusted accordingly.

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)	UNIDO responses
			However, co-financing confirmation letters from national governments do not match the totals cited in both proposals. Letters in the package indicate \$400,000 in cash with \$1,025 in kind. UNEP allocates only \$450,000 while UNIDO allocates \$1,162,000, bringing the total to higher than documented amount. The ratio of GEF to co-financing in UNEP proposal is 1:1.2 which can be considered adequate for the region, while the ratio in UNIDO proposal is about 1: .6 with a combined ratio of about 1: .8. Because the UNIDO component aims to work with industries and SMEs, and to identify contaminated sites for which future remediation work would be a logical outcome, it is unfortunate to not see more pledges of co-financing from relevant private sector/industrial entities.  Overall, Co-financing remains weak. Should be close to what was announced at PIF. Please also clarify what happened to the co-financing expected bilateral sources estimated at \$ US 3,850,000 and announced at PIF stage.	UNIDO co-financing has been increased to US\$1.0 m and will continue to leverage funding from other donors during project implementation.
	23. Has the Tracking Tool <sup>3</sup> been included with information for all relevant indicators?		amounted at 111 stage.	3Jan2011: The Tracking Tool will be available during project implementation
	24. Does the proposal include a budgeted M&E Plan that monitors and measures result with indicators and targets?		Yes. The budget for M&E in both UNEP and UNIDO proposals appears to be quite high, given that there will not be actual environmental monitoring taking place and no quantified POPs reduction indicators will be measured.	3 Jan2011: M&E budget has been reduced accordingly.

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<sup>&</sup>lt;sup>3</sup> At present, Tracking Tools apply to Biodiversity projects only. Tracking Tools for other focal areas are currently being developed.

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)	UNIDO responses
			In UNEP proposal Table 15, M&E budget, unclear why inception workshop and awareness raising would be included here at \$ 40,000. Also this does not track with Reports table which has BCRCC involved in mid-term and terminal evaluations but not inception.	
Secretariat's Response to various	STAP		STAP has very useful suggestions. It appears that STAP's suggestions have been addressed to the maximum extent possible.	
comments from:	Convention Secretariat Agencies' response to GEFSEC comments Agencies' response to Council	None received.		
Secretariat Deci	comments			
	25. Is PIF/PFD clearance being recommended?	Yes.		
Recommendatio	26. Items to consider at CEO Endorsement.			
n at CEO Endorsement	27. Is CEO Endorsement being recommended?		Pending submission of revised documents addressing comments raised in this review.	
Review Date	1 <sup>st</sup> review* 2 <sup>nd</sup> review* 3 <sup>rd</sup> review*		November 05, 2010	

<sup>\*</sup> This is the first and second times the Program Managers provided full comments for the project. For specific comments for each section, please insert a date after comments

# REQUEST FOR PPG APPROVAL

Review Criteria	Decision Points	Program Manager Comments
	Are the proposed activities for project preparation appropriate?	Proposed activities appear appropriate. However, considering the importance of the informal sector in socio-economic development of the countries and the relative importance of POPs releases from some current and common practices such as open burning, plastic recycling, etc, the establishment of needs assessments concerning this sector and the above mentioned practices should be included in the PPG activities.  The PPG should also assess the needs for the development of guidelines for promoting environmentally sound practices and acceptable alternatives activities in the informal sector.  Please also note that development of project baseline, identification of key partners and executing Agencies and initiating contracts and discussions for securing co-financing are critical activities that should be included at PPG phase.  Finally, we would like to see how the identified Executing Agencies will be involved in the execution of the PPG. Furthermore, the execution modalities for the PPG need to be specified.
PPG Budget		July 20, 2009 The comments above have been responded to adequately.
	2. Is itemized budget justified?	The PPG will cover three regions with a different number of participating countries and specific issues for each region. These aspects are not clearly reflected in the PPG document.  Please provide an indication of a budget distribution across the three regions.  July 20, 2009  The comments has been responded to adequately.
	3. Is the proposed GEF PPG Grant (including the Agency fee) within the resources available under the RAF/Focal Area allocation?	xxxPPGResourcesxxx
	4. Is the consultant cost reasonable?	Yes. Costs of National and international consultants respectively at \$ 500 and 3,000 a week.
	5. Is PPG being recommended?	Upon submission of a revised document addressing our comments.
Recommendation		July 20, 2009 UNEP/UNIDO submitted a revised PPG addressing GEFSEC comments. PM recommends approval of the PPG.
Other comments		
Daview Date	1 <sup>st</sup> review*	
Review Date	2 <sup>nd</sup> review*	

<sup>\*</sup> This is the first and second times the Program Managers provided full comments for the project. For specific comments for each section, please insert a date after comments.

## ANNEX C: CONSULTANTS TO BE HIRED FOR THE PROJECT USING GEF RESOURCES

	weeks**	Tasks to be performed
ment		
465	38.7	NPC will prepare project's Annual Workplan and its indicators; monitor day-to-day project implementation progress; coordinate project implementation activities in participating countries incl. preparation of TORs for technical consultants/experts, subcontracts, support organization of workshops and preparation of project quarterly and annual progress reports
233	34.3	Assist the NPC, project team and consultants recruited by the project
		1 2
1,860	23.7	RC will coordinate all activities of the project linking both vertically and horizontally given in the project organizational chart. He/she will oversee the work of the NPC and make sure that all activities are performed in a timely manner in accordance with the workplan and support M&E activities of the project
1 860	16.1	TORs will be drafted during project implementation
ance		
465	103.2	NPC will assist project officer, working in a team with RC and other individual technical experts
465	604.2	TORs will be drafted during project implementation
1,860	14.6	RC will provide overall technical assistance on workshops, trainings, develop a workplan for management and reduction/elimination of POPs; provide assistance in drafting technical specifications of equipment procurement; provide technical advice on establishment of MIS for the project and provide corrective measures for accidental issues that may arise
1,860	129.5	TORs will be drafted during project implementation
	1,860  1,860  1,860  ance  465  465	233 34.3  1,860 23.7  1,860 16.1  if any: Travel will be used to companie 465 103.2  465 604.2  1,860 14.6

<sup>\*</sup> Provide dollar rate per person week. \*\* Total person weeks needed to carry out the tasks.

#### ANNEX D: STATUS OF IMPLEMENTATION OF PROJECT PREPARATION ACTIVITIES AND THE USE OF FUNDS

#### A. EXPLAIN IF THE PPG OBJECTIVE HAS BEEN ACHIEVED THROUGH THE PPG ACTIVITIES UNDERTAKEN.

International and national consultants reviewed the National Implementation Plans (NIPs) of the participating countries, identified capacity building needs and outlined and elaborated the rationale, components, expected outputs and activities of the project to strengthen the capacity of the LCDs member states of ECOWAS, COMESA, SADC to translate the already prepared NIPs into action.

Three (3) sub-regional workshops were conducted in Dakar for ECOWAS, Nairobi FOR COMESA and Pretoria for SADC LDC countries respectively. Accordingly, the draft and final project documents were reviewed and validated through a consultative process.

Based on the feedbacks received from the GEF coordination office of UNEP, WWF, Basel Centres and the representatives of the sub-regions the project documents were fine tuned and revised version has been developed.

# **B.** DESCRIBE FINDINGS THAT MIGHT AFFECT THE PROJECT DESIGN OR ANY CONCERNS ON PROJECT IMPLEMENTATION, IF ANY:

So far the progress has been smooth and substantial. There is no finding that might affect the project design and implementation.

# C. PROVIDE DETAILED FUNDING AMOUNT OF THE PPG ACTIVITIES AND THEIR IMPLEMENTATION STATUS IN THE TABLE BELOW:

The total PPG amount of US\$ 200,000 were used for the development of the three (3) project documents and related activities for COMESA, ECOWAS and SADC. Detailed funding amount of the PPG activities covering the 3 projects and their implementation status is given below

	GEF Amount (\$)					
Project Preparation Activities Approved	Implementation Status	Amount Approved	Amount Spent To date	Amount Committed	Uncommitted Amount*	Co- financing (\$)
3. Needs assessment and design of project interventions with regards to introduction of BAT/BEP in industrial production processes in participating countries	Completed	88,000	80,000			100,000
4. Needs assessment and design of project interventions with regards to POPs at workplace and close proximity to POPs wastes and UP-POPs emitting sources	Completed	60,000	6,000			70,000

5. Needs assessment	Completed	40,000	40,000			60,000
for identification and	Completed	10,000	10,000			00,000
formulation of support						
to existing regionally						
coordinated						
mechanisms from						
effective dissemination						
and sharing of the						
specific project/country						
experiences	Commissori	12,000	20,000			20,000
8. Development of	Completed	12,000	20,000			20,000
project design (incl.						
regional harmonization						
workshop for all						
components) aimed at						
the involvement of key						
stakeholders in the						
project with regards to						
co-financing, in-						
country project t						
preparation and design,						
project coordination,						
assessment of						
incremental costs,						
financial management						
and development of						
technical documents						
needed for successful						
project development						
and implementation						
Total		200,000	200,000	0	0	250,000

<sup>\*</sup> Any uncommitted amounts should be returned to the GEF Trust Fund. This is not a physical transfer of money, but achieved through reporting and netting out from disbursement request to Trustee. Please indicate expected date of refund transaction to Trustee.