



**Re: URGENT: Sudan Sustainable Natural Resources Management Project  
CEO Endorsement**

**Paola Agostini** to: Jaime Cavalier  
37620 AFTN3

11/13/2013 10:24 AM

Asferachew Abate Abebe, Claus Pram Astrup, Gustavo Alberto  
Cc: Fonseca, Jean-Marc Sinnassamy, Karin Shepardson, Kazuhide  
Kuroda, Magda Lovei, Mohamed Imam Bakarr, Nhu Quynh Phan,

From: Paola Agostini/Person/World Bank  
To: Jaime Cavalier/Person/World Bank@WorldBank  
Cc: Asferachew Abate Abebe, Claus Pram Astrup, Gustavo Alberto Fonseca, Jean-Marc Sinnassamy, Karin Shepardson, Kazuhide Kuroda, Magda Lovei, Mohamed Imam Bakarr, Nhu Quynh Phan, Ramesh Ramankutty, Ramon Prudencio C. De Mesa, Shakil Ahmad Kayani, Siv

Dear Jaime,

many thanks. We agree. Paola

Jaime Cavalier

Dear Ramon: Attached is the latest Response...

11/13/2013 10:20:58 AM

From: Jaime Cavalier/Person/World Bank  
To: Ramon Prudencio C. De Mesa/Person/World Bank@WorldBank  
Cc: Asferachew Abate Abebe/Person/World Bank@WorldBank, Claus Pram Astrup/Person/World Bank@WorldBank, Gustavo Alberto Fonseca/Person/World Bank@WorldBank, Jean-Marc Sinnassamy/Person/World Bank@WorldBank, Karin Shepardson/Person/World Bank@WorldBank, Kazuhide Kuroda/Person/World Bank@WorldBank, Magda Lovei/Person/World Bank@WorldBank, Paola Agostini/Person/World Bank@WorldBank, Ramesh Ramankutty/Person/World Bank@WorldBank, Siv Tokle/Person/World Bank@WorldBank, Shakil Ahmad Kayani/Person/World Bank@WorldBank, Nhu Quynh Phan/Person/World Bank@WorldBank, Gustavo Alberto Fonseca/Person/World Bank@WorldBank, Mohamed Imam Bakarr/Person/World Bank@WorldBank  
Date: 11/13/2013 10:20 AM  
Subject: Re: URGENT: Sudan Sustainable Natural Resources Management Project CEO Endorsement

Dear Ramon:

Attached is the latest Response Matrix for this project.

Assuming the WB is OK with the last entry in the Response Matrix (Paola please confirm), I hereby recommend this project for CEO Endorsement.

Shakil: Please upload this Response Matrix once we hear from the WB. Thanks.

Saludos,

Jaime

-----Ramon Prudencio C. De Mesa/Person/World Bank wrote: -----

To: Ramesh Ramankutty/Person/World Bank

From: Ramon Prudencio C. De Mesa/Person/World Bank  
Date: 11/12/2013 03:46PM  
Cc: Magda Lovei/Person/World Bank, Asferachew Abate Abebe/Person/World Bank, Claus Pram Astrup/Person/World Bank, Gustavo Alberto Fonseca/Person/World Bank, Karin Shepardson/Person/World Bank, Kazuhide Kuroda/Person/World Bank, Paola Agostini/Person/World Bank, Siv Tokle/Person/World Bank, Jaime Cavelier/Person/World Bank, Jean-Marc Sinnassamy/Person/World Bank  
Subject: Re: URGENT: Sudan Sustainable Natural Resources Management Project CEO Endorsement

Ramesh,

We just received their revised document at 3:27pm today (see below).



**Ramon de Mesa** | Operations Officer, Operations and Business Strategy  
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From: WBGEF Operations/Service/World Bank  
To: GEF-WB Harmonization/Service/World Bank@WorldBank, Ulrich Apel/Person/World Bank@WorldBank, Jaime Cavelier/Person/World Bank@WorldBank, Ramon Prudencio C. De Mesa/Person/World Bank@WorldBank  
Cc: Paola Agostini/Person/World Bank@WorldBank, Gayatri Kanungo/Person/World Bank@WorldBank, WBGEF Operations/Service/World Bank@WorldBank  
Date: 11/12/2013 03:27 PM  
Subject: Sudan SSRMP PMIS #5619  
Sent by: Siv Tokle  
[38372](#)

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Please find enclosed corrected data sheet, table B and C, with our apologies.

As for TT BD, Wad Bugul was included; see last Tab in Excel.

*(See attached file: Sudan P129156 GEF DATA SHEET 11-12-13.docx.doc)*

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The World Bank  
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Email: [wbgefoperations@worldbank.org](mailto:wbgefoperations@worldbank.org)

Ramesh Ramankutty---11/12/2013 03:02:17 PM---Dear Ramon, Could you please track down this project and see where this is in processing.

From: Ramesh Ramankutty/Person/World Bank  
To: Ramon Prudencio C. De Mesa/Person/World Bank@WorldBank  
Cc: Magda Lovei/Person/World Bank@WorldBank, Asferachew Abate Abebe/Person/World Bank@WorldBank, Claus Pram Astrup/Person/World Bank@WorldBank, Gustavo Alberto Fonseca/Person/World Bank@WorldBank, Karin Shepardson/Person/World Bank@WorldBank,

Kazuhide Kuroda/Person/World Bank@WorldBank, Paola Agostini/Person/World Bank@WorldBank, Siv Tokle/Person/World Bank@WorldBank  
Date: 11/12/2013 03:02 PM  
Subject: Re: URGENT: Sudan Sustainable Natural Resources Management Project CEO Endorsement  
[458-2725](#) [GEFOB](#)

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Dear Ramon,

Could you please track down this project and see where this is in processing.

Regards,

Ramesh

[Magda Lovei--11/12/2013 03:00:43 PM--Dear Gustavo and Ramesh, Today is the deadline to submit the Board package of the above project \(wh](#)

From: Magda Lovei/Person/World Bank  
To: Ramesh Ramankutty/Person/World Bank@WorldBank, Gustavo Alberto Fonseca/Person/World Bank@WorldBank  
Cc: Asferachew Abate Abebe/Person/World Bank@WorldBank, Siv Tokle/Person/World Bank@WorldBank, Paola Agostini/Person/World Bank@WorldBank, Kazuhide Kuroda/Person/World Bank@WorldBank, Karin Shepardson/Person/World Bank@WorldBank, Claus Pram Astrup/Person/World Bank@WorldBank  
Date: 11/12/2013 03:00 PM  
Subject: URGENT: Sudan Sustainable Natural Resources Management Project CEO Endorsement  
[473-3986](#) [AFTN3](#)

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Dear Gustavo and Ramesh,

Today is the deadline to submit the Board package of the above project (which is part of the Great Green Wall SAWAP program) for AFR VP clearance in order to meet the SECBO submission deadline on Monday. The team has diligently obtained all clearances, but they are still missing the GEF CEO endorsement despite earlier consultations and a number of re-submissions. The team worked under very difficult conditions and challenging environment--as Sudan is a fragile post-conflict country with limited capacity--yet, it did its best to respond to comments from the GEF Secretariat.

Now we are under extreme pressure to deliver this project (as well as others) in a timely way, and also to implement the full SAWAP program of which is part. It is a flagship program for AFR which supports important development and environmental objectives. I am sure you share the commitment and concern about avoiding any delays. Therefore, **I would be most grateful for your urgent support in getting the CEO endorsement as soon as possible.**

As a more general issue, I note that we have been facing similar situations---i.e. getting CEO clearances in the last minute before submission to SECBO and Board--for most of our NRM GEF projects in Africa. This is extremely stressful for the teams, with high

transactions cost and a lot of back-and-forth. We are further concerned about how this reflect on the GEF-WB harmonization pilot that we are fully committed to. I have been pleased with the constructive participation of GEF Secretariat staff in the Decision Meetings, but surprised to see a number of issues raised --and lingering--after the meeting. We urgently have to find a way forward to make the process more predictable and efficient.

Grateful for your urgent follow-up on the specific case, and cooperation on addressing the more general issue.

Best regards,

Magda

**Magda Lovei**  
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Environment, Natural Resources, Water and  
Disaster Risk Management Unit (AFTN3)  
Sustainable Development Department  
Africa Region  
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[attachment "Sudan P129156 GEF DATA SHEET 11-12-13.docx.doc" removed by Jaime Cavelier/Person/World Bank][attachment "matrix-#5619 Sudan-SAWAP-WB-November 7 2013-GEFSEC comments (adds JC 11-13-13).docx" deleted by Paola Agostini/Person/World Bank]

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To: Jaime Cavelier  
cc: Asferachew Abate Abebe  
Claus Pram Astrup  
Gustavo Alberto Fonseca