

REQUEST FOR CEO ENDORSEMENT PROJECT TYPE: FULL-SIZED PROJECT TYPE OF TRUST FUND: GEF TRUST FUND

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PART I: PROJECT INFORMATION

Project Title: Sustainable Land Use Management in the Drylands of North-west Argentina				
Country:	Argentina	GEF Project ID:	5044	
GEF Agency:	UNDP	GEF Agency Project ID:	4841	
Other Executing Partner:	Environment and Sustainable Development	Submission Date:	April 2014	
	Secretariat (SAyDS)	Resubmission Date:	May 22, 2014	
GEF Focal Area:	Land Degradation	Project Duration(Months)	60	
Parent program	NA	Agency Fee (\$):	351,509	

A. FOCAL AREA STRATEGY FRAMEWORK

Focal Area Objectives	Expected FA Outcomes	Expected FA Outputs	Trust Fund	GEF (\$)	Co-finance \$
LD 1	Outcome 1.2: Improved	1.2. Types of innovative SL/WM introduced at	GEF	1,171,697	8,028,458
	rangelands /livestock	the field (1,000,000 ha/ rangeland)			
	management.				
	Outcome 1.3 Sustained flow of	1.3 Suitable SL/WM interventions to increase	GEF	569,110	4,110,481
	services in agro-ecosystems	vegetative cover in agro-ecosystems (480,000			
		ha)			
LD 3	Outcome 3.1: Cross- sectoral	3.1 Integrated land management plans developed	GEF	636,064	3,936,135
	enabling environment for	and implemented (over 1,480,000 ha local level			
	integrated landscape management	planning; 14,800,000 ha provincial level)			
	(in support of SLM)				
	Outcome 3.2: Integrated	3.2. INRM tools and methodologies developed	GEF	970,835	3,748,700
	landscape management adopted	& tested			
	by local communities.	3.4 Information on INRM (SLM) technology			
		and good practices disseminated over dryland			
		ecoregions (30,000,000 ha)			
Sub-total				3,347,706	19,823,774
Project mana	agement cost			167,385	982,080
Total project	t cost			3,515,091	20,805,854

B. PROJECT FRAMEWORK
 Project Objective: Building a sustainable land management framework to alleviate land degradation; maintain ecosystem services and improve rural livelihoods in the drylands of northwest Argentina.

Project Component	Grant Type	Expected Outcomes	Expected Outputs	Trust Fund	Grant Amount (\$)	Confirmed Co- financing (\$)
1. SLM practices implemented to avoid and reduce soil degradation in the environmental hotspots of the three target arid ecoregions covering	ТА	Uptake of SLM measures applied in 1,480,000 ha to avoid and reduce LD deliver benefits across 450,000 ha Puna; 750,000 ha in Dry Valleys Scrub; and 280,000 ha in Plains and Plateaus Scrub. These benefits include the following: - Increase in equitable access to water as	 1.1 Guides/ protocols developed to support planning and implementation of SLM at the local level in the selected ecoregions and land degradation hotspots. a) LADA methodology and vulnerability assessment applied to determine prioritized LD hotspots; b) 40 provincial and national technicians trained in use of LADA methodology; c) SLM guides and protocols developed to facilitate implementation of SLM practices; d) Management plans developed in specific areas to identify appropriate SLM practices and procedures; e) dissemination and 	GEF TF	<u>2,159,919</u>	12,966,657

14.000lm^2			· · · · · · · · · · · · · · · · · · ·			
14,000 KIIP		measured by % of small	awareness raising activities to increase			
		farms that access surface	appropriation of guides and protocols.			
		water for irrigation				
		- Reduction in the % of	1.2 Multisectoral committees promote dialogue			
		population with Unmet	on SLM and coordination of sectoral			
		Basic needs compared to	programs at the level of AGIs and guide the			
		the national average	implementation of SLM guides/ protocols.			
		(NatAv) Ranking values	a) Three (3) multi-sectoral committees			
		- 5% reduction in area	established, one per province; b) Workshops			
		with bare ground in 3	carried out to increase understanding of SLM			
		provinces	practices			
		- 5 000 families				
		implementing at least 1	1 3 SLM practices are implemented in dryland			
		SI M practice	acorregions in critical I D hotsnots			
		Level of gross sectoral	a) Dertiginatory workshops and field based			
		- Level of closs-sectoral	a) Falterpatory workshops and field-based			
		coordination capacity	evaluations to commin specific intervention sites			
		increases to at least 5	and practices where is the actual practices; b)			
		points on LD tracking tool	Extension and information dissemination with			
		- Revolving funds, small	producers and key stakeholders to promote			
		credit schemes and other	adoption of SLM practices and replication, in			
		financial instruments	close coordination with relevant organizations.			
		allocated \$10 million to				
		productive sectors for	1.4 The allocation of financial resources for			
		SLM activities	small farmers supports the continued			
			implementation of SLM in priority areas.			
			a) Economic valuation of SLM practices, taking			
			into consideration economic, social and			
			environmental issues; b) Confirmation of			
			financial instruments to be modified/ developed			
			to facilitate access to credit for small farmers.			
			including revolving funds and microcredit: c)			
			Development of guidelines with criteria for			
			distribution of these resources: d) Dissemination			
			of guidelines: a) Technical guidelines for			
			commercial banks to facilitate access by madium			
			commercial banks to facilitate access by medium-			
2 Enchling	Τ.	Steen others of SLM	2 1 Cooperation Surfacements	GEE	1 187 787	6 857 117
2. Enabling	IA	Strengthened SLM	2.1 Geographic information Systems	TF	1,107,707	0,057,117
nlan monitor		capacities at the	(GIS) for the monitoring and evaluation			
plan, monitor		provincial level	of LD/SLM in the drylands of the 8			
land		increase LD avoidance,	provinces.			
Talla monogoment		reduction and	a) Protocols for metadata, including			
management		rehabilitation practices	required information layers, information			
at the dryland		over the long term in	providers and associated responsibilities; b)			
lecoregional		30,000,000 ha of	Creation of provincial nodes linked to			
level		dryland ecoregions.	national node; c) Interinstitutional			
		Measured by:	workshops to assess created information in			
		- At least 20% of farm	provincial GIS systems; d) Provincial			
		households in hotspots	environment authorities, IDE nodes and			
		and high risk areas of	ONDTyD on SLM/LD GIS M&E system;			
		75 % NW dryland	e) SLM M&E protocols developed: f)			
		provinces replicate best	Decision makers awareness on utility of			
		SLM and IEM practices	information tools.			
		by project end				
		- 1.480.000 ha	2.2 Provincial government institutions			
		monitored with respect	apply SLM practices.			
		to implementation of	a) Provincial Action Programs developed in			
		SLM in 3 target	at least 3 provinces: b) Multisectoral			
		shin in 5 unget	at reast 5 provinces, 67 multisectoral	I		1

	ecoregions	committees from Output 1.2 expanded and		
	- 100% staff involved	institutionalized to guide PAP		
	in LD issues trained on	implementation, incorporation of SLM in		
	SLM in the 3 sectors of	sectoral programs, etc. c) SLM guides and		
	environment,	protocols developed under Output 1.2		
	agriculture and	adapted to the 8 provinces' specificities; d)		
	hydrological	proposals for provincial norms developed,		
	management	such as to formally adopt the PAPs or		
	- At least 3 provinces	institutionalize the multi-sectoral		
	develops Provincial	committees. e) Multi-tiered training		
	Action Programs and	programs carried out with at least 150		
	begin to implement	professionals from environment and		
	them	agricultural departments and other		
	- At least 2 baseline	organizations, coupled with information		
	programs incorporate	exchange and knowledge management		
	SLM and INRM	programs.		
	criteria in operational			
	manuals	2.3 National sectoral programs in		
		drylands incorporate SLM practices. a)		
		Communication and advocacy strategy		
		developed and implemented; b) Liaison to		
		integrate SLM in operational manuals of at		
		least 2 sectoral programs.		
		Subtotal	 3,347,706	19,823,774
		Project management Cost (PMC)	167,385	982,080
		Total project costs	3,515,091	20,805,854

C. SOURCES OF CONFIRMED COFINANCING FOR THE PROJECT BY SOURCE AND BY NAME (\$)

Sources of Co- financing	Name of Co-financier (source)	Type of Cofinancing	Cofinancing Amount (\$)
National government	SAyDS	Cash	963,733
National government	SAyDS	In-kind	472,028
National government	CONICET	Cash	1,038,000
National government	CONICET	In-kind	692,000
National government	INTA	Cash	1,062,937
National government	INTA	In-kind	349,650
Local government	Provinces	Cash	4,832,000
Local government	Provinces	In-kind	528,000
National government	Ministry of Agriculture	Cash	7,765,663
National government	Ministry of Agriculture	In-kind	2,601,843
GEF Agency UNDP		Cash	500,000
Total Co-financing			20,805,854

D. TRUST FUND RESOURCES REQUESTED BY AGENCY, FOCAL AREA AND COUNTRY

	Type of	Focal Area	Country Name/ Global	(in \$)			
GEF Agency	Trust Fund			Grant	Agency Fee	Total	
				Amount (a)	(b)	c=a+b	
UNDP	GEF TF	LD	Argentina	3,515,091	351,509	3,866,600	
Total Grant Resources							

F. CONSULTANTS WORKING FOR TECHNICAL ASSISTANCE COMPONENTS:

Component	Grant Amount (\$)	Cofinancing (\$)	Project Total (\$)	
International Consultants	40,000	0	40,000.00	
National/Local Consultants	690,082	1,100,161	1,790,243	

PART II: PROJECT JUSTIFICATION

A. DESCRIBE ANY CHANGES IN ALIGNMENT WITH THE PROJECT DESIGN OF THE ORIGINAL PIF

A.1 National strategies and plans or reports and assessments under relevant conventions, if applicable

No change.

A.2. GEF focal area and/or fund(s) strategies, eligibility criteria and priorities.

No change.

A.3 The GEF Agency's comparative advantage:

No change.

A.4. The baseline project and the problem that it seeks to address:

1. There have been no changes in the problem the project seeks to address or in the baseline projects. The GoA is investing considerable resources through a number of baseline projects improving the livelihoods of the Cuyo and NOA geopolitical regions. These fall into three broad categories namely: Programs planned and funded as part of relevant national laws; Sectoral investments at the federal and provincial level many of which form part of the country's quest to increase sustainable production and fight against poverty. Institutional support for desertification-related work. Despite these investments in the current scenario these baseline projects fall short of their potential as they do not take into account the degree of land degradation that is already high in the associated ecoregions. Moreover as they are designed from a unisectoral stance, they do not address the growing pressures and competition for land and water. The result is that under the baseline the already high levels of land degradation will increase with ensuing loss of ecosystem goods and services. The maintenance of the current scenario without GEF funding will exacerbate land degradation in the dryland ecoregions of the NOA and Cuyo regions, increase vulnerability to the effects of land degradation and climate change, and limit the economic development of the smallholders dependent on water and soil resources. Farmers will continue to have limited access to knowledge and to funding mechanisms to promote sustainable land management and simultaneously maintain or increase productivity. This will fuel a vicious cycle of low production to support livelihoods, increased pressure on natural resources, and ultimately increased degradation and desertification risk. Limited multisectoral collaboration and institutional capacity to address LD will remain a problem under the baseline. In the context of multiple land uses and increasing baseline sectoral activities on highly vulnerable lands, there is an increased possibility of lack of coordination of different land uses under the baseline, which would exacerbate LD trends. Tools to guide SLM such as best practice manuals, harmonized GIS systems and provincial SLM programs will be unavailable. Baseline sectoral programs to reduce poverty, increase productivity and protect the environment will be insufficient as they do not integrate SLM considerations nor do they adopt a multisectoral approach. As a result, global environmental benefits as well as national/local development benefits will be limited.

A. 5. Incremental /Additional cost reasoning:

2. There have not been any substantive changes in the project design since the PIF stage. As outlined in the PIF, for Outcome 1, the project will implement SLM practices at the landscape (ecoregional) level in appropriate sites. These include a variety of SLM practices such as livestock management, crop management, water harvesting, among others; establishment of multi-sectoral committees; and development of financial instruments to support uptake. Some changes were made in terms of the activities to be carried out to achieve Output 1.1. Firstly, it should be clarified that land use planning in the Argentinean context refers to the management and implementation of SLM practices in appropriate areas and in ways to facilitate upscaling (it is not referring to territorial zoning). The LADA methodology and a vulnerability analysis that takes into account social factors will be applied to determine priority areas/ hotspots (Specific Intervention Sites or SEIs) selected different departments for direct project action to promote SLM. Local regulations will not be developed as part of this Output. This is because Outcome 1 is focused on implementation of SLM practices in three particular Geographic Intervention Areas (AGIs) in order to achieve on-the-ground impact during the time scale of the project. On further review it was determined that local regulations would not be developed and approved in time to

influence the local-level impacts being sought under this Outcome. However, proposals for provincial norms will be carried out under Output 2.2 as part of developing an enabling environment for SLM implementation. Since local regulations are governed by the provincial norms in place, the provincial norms will set the framework for the subsequent development of local regulations over the medium-term. An additional action has been added for this Output that was not highlighted in the PIF, i.e., the development of SLM manuals and protocols for each of the main Land Use Systems in the three AGIs. These will support SLM implementation in the SEIs. In addition, management plans will be developed in selected landscapes to identify and provide guidance on appropriate SLM practices for different degrees of degradation for LD avoidance and reduction. The modifications to the activities to be carried out under Output 1.1 do not affect the incremental cost reasoning for this project or change the costs associated with transforming the project from one with purely national benefits into one with clear global benefits. Please see paragraphs 187-189 of the Project Document for more details on the incremental cost reasoning associated with the project.

3. Outcome 2, the establishment of an enabling framework to plan, monitor and adapt land management at the ecoregional level, has not seen any significant changes. As was highlighted in the PIF, the project will develop a GIS-based LD/SLM system, implement a multi-tiered training programme, facilitate the development of Provincial Action Programs, develop proposals for provincial norms to strengthen regulatory frameworks, carry out an information dissemination campaign and integrate SLM in at least two sectoral programs. Please note that there have not been any changes in the distribution of GEF resources per Outcome. Significantly more details on all proposed activities, Outputs and Outcomes have been provided in the ProDoc.

A.6. Risks, including climate change, potential social and environmental risks that might prevent the project objectives from being achieved, and measures that address these risks:

4. There were some modifications made to the mitigation measures for risks identified at the PIF stage. In addition, some new risks were identified, as described in the following table.

Risks	Ranking	Proposed Mitigation Measures
Political changes at	Low/	The project will work with the national government as well as with provincial governments to
the different levels	Medium	increase their understanding and awareness of the effects of SLM on production and ecosystem
(national, provincial,		services, and thus on the livelihoods and well-being of the populations. Thus it addresses an
municipalities) and		issue central to development goals and one likely to withstand changes in government.
changes in personnel		Nonetheless a Steering Committee at the political level will be set up, including high-level
may delay project		representatives of the provincial environmental authorities in the regions of NOA and Cuyo.
implementation		This will strengthen project decision-making and ensure relevance and consistency with
		provincial priorities. In the event of changes in government, the project will sensitize decision
		makers or intermediate authorities (e.g., ministers) to familiarize them with the project and
		promote ownership of the project.
		Project activities will be undertaken within public organizational structures and will be
		anchored in cooperation agreements to increase continuity. Implementation arrangements have
		been agreed upon to ensure administrative efficiencies and expedite project execution.
		Furthermore, tools and policies will be developed, including SLM guides, protocols and PAPs,
		which will facilitate continued adoption of SLM practices despite possible changes in
D 1 1100	-	personnel.
Due to the difference	Low	The project will carry out a communication and advocacy campaign with decision makers and
in time scales		other stakeholders to raise awareness about the benefits of SLM adoption and the importance of
between the political		integrating SLM in national and sectoral programs and policies. In addition, through the project,
cycle and the		a valuation of the costs and benefits of SLM practices will be carried out, which will feed into
ecosystem recovery		the communication and advocacy campaign as well as into the financial instruments to support
cycle partners may		SLM adoption. The establishment of multi-sectoral committees, development of Provincial
not prioritize SLM		Action Programs that are linked to the NAP, and the mainstreaming of SLM into sectoral
policies.	Ŧ,	programs will also contribute to the continued prioritization of SLM issues over time.
Institutional rigidity	Low to	During the PPG phase, joint meetings, consultations and workshops were held with the
and resistance to	Medium	environment and production departments of the target provinces (particularly the three
inter-institutional and		provinces being targeted under Outcome 1). These discussions pave the way for continued inter-
multisectoral		sectoral contaboration during project implementation. Given that limited inter-institutional
collaboration		collaboration is an important restriction that has undermined a multi-sectoral approach to
		reducing LD in the past, the project will support the establishment of multi-sectoral committees

Risks	Ranking	Proposed Mitigation Measures
		to guide the development and implementation of SLM protocols and promote integration of
		SLM criteria in funding instruments (Output 1.2). These multi-sectoral committees will form
		the basis for the broader multi-sectoral committees to be established under Output 2.2 to guide
		the development and implementation of Provincial Action Programs. These multi-sectoral
		committees will be formally established to ensure their long-term continuity. In addition, the
		specific institutions that will participate in project implementation have provided letters of
		intention at the PPG stage with co-inflancing lightes. More detailed agreements with specific
		confirments will be established once the SEIs and practices to implement therein are confirmed.
Barriers to reform of	Low/	The project will work closely with stakeholders from the baseline programs through multi-
baseline programs	Medium	sectoral committees and workshops in order to revise the operational manuals in use that guide
		resource allocation. The development of the PAPs will also facilitate the revision of baseline
		investments to incorporate SLM.
The number of	Low/	Project coordination mechanisms will include participatory decision-making and seek to
players and difficult	Medium	facilitate consensus, early detection of areas of insufficient coordination and constructive
decisions needed for		dialogue. The project will set up multi-stakeholder committees to improve intersectoral
up-scaling SLM may		coordination and consensus on SLM at landscape levels. The GIS based data will provide
delay field		access to information and increased clarity on trade-offs among different land uses thus
application of the		facilitating decision making. The project will also establish institutional roles and
measures proposed		responsibilities vis-a-vis SLM at the provincial level through the development of SLM protocols
by the project.		and will provide training and awareness on SLM practices and their benefits, again facilitating
x 1	T	the achievement of consensus among the diverse stakeholders.
Local communities	Low	The areas of intervention for SLM up-scaling and activities will be identified through
are not sufficiently		participatory workshops to ensure a high level of involvement and interest within local
encouraged by direct		communities. The project will also operate through key community stakeholders thus raising the
reluctant to adopt		teachers local opinion formers at). The project's communication strategy and training
behavioral changes		components will also raise awareness of the benefits of SLM adoption. The SLM practices to be
needed to achieve		promoted are based on existing practices in place within the communities with some
goals in the long-term		modifications to increase their productivity and reduce their impact on LD thus increasing the
gouis in the long term		likelihood of support for adoption. All of the SLM practices that have been pre-selected (which
		are subject to confirmation during the project) have been assessed in terms of their associated
		costs to ensure that their implementation is feasible with the project resources available.
		Furthermore, the project will carry out a thorough valuation exercise to determine the
		magnitude of the benefits versus costs of different SLM practices. It should also be noted that
		by mainstreaming ongoing baseline projects, communities will have increased support for SLM
		practices in the medium and long term.
Changing climate and	Low/	The targeted drylands are high altitude fragile environments in which current harsh climatic
meteorological	medium	conditions are exacerbating human-caused land degradation. These drylands are already
conditions may affect		experiencing increased extreme climatic events that are projected to increase still further. As
adaptation measures		highlighted in Argentina's Second Communication to the Framework Convention on Climate
implemented during		Change (2007), climate change projections for the NW include reduced precipitation and
the project.		increased temperatures, with concurrent increased evapotranspiration and water demand. The
		SLM practices to be promoted and up-scaled will support adaptation to climate change by
		promoting more efficient water use and increased productivity.

A.7. Coordination with other relevant GEF financed initiatives:

5. The information on GEF initiatives included in the PIF remains valid. Additional relevant initiatives with which the project will coordinate were identified and included in the ProDoc. The Adaptation Fund is funding the project "Increasing Climate Resilience and Improving Sustainable Land Management in the Southwest of the Province of Buenos Aires, Argentina" (2014-2019), which adopts the same strategic approach as the drylands project in terms of the definition of AGIs and SEIs. Both this project and the drylands project are being implemented by the DCSyLCD of SAyDS, which will facilitate interactions and synergies between the two projects.

6. The various GEF projects described in the PIF are, or were, led by the Under-Secretariat of Environmental Planning and Policy of SAyDS. To facilitate coordination and information exchange, SAyDS will hold biannual workshops and annual work plans will be shared for the ongoing projects to maximize efficiency. These workshops will be conducted to

coincide with the review of the AOPs and at the mid-year mark. In addition, permanent joint mechanisms will be established with key stakeholders, who will coordinate information exchange, the calendar of activities, and revisions to the AOPs.

7. The project will also ensure information sharing with the UNDP/GEF Small Grants Program (SGP) in Argentina, which provides funding for projects to reduce land degradation, among other focal areas. For example, the SGP funds projects involving silvopastoril and agroforestry systems, live fences, wind breaks, terraces and associated training to protect soils. While the SGP may not be funding projects in the particular ecoregions involved in the drylands project at this point because it is currently focused on the humid areas of the NE region, the project will facilitate communication to learn from SGP's previous and current experiences of working with local organizations in the promotion of SLM practices. The drylands project also commits to sharing project outputs with the SGP program.

B. ADDITIONAL INFORMATION NOT ADDRESSED AT PIF STAGE:

STAKEHOLDER	RELEVANT ROLES
Secretariat of the	SAyDS is charged with the development and implementation of environmental policy at the national
Environment and	level. It coordinates the national government's environmental policies and establishes the strategic
Sustainable Development	environmental policies and programs, with the goal of promoting social, economic and ecological
(SAyDS)	sustainability through regional strategies.
	Through its Directorate for Soil Conservation, SAyDS will undertake the role of Executing Agency.
	In addition to executing the project, SAyDS will also be involved in a number of project activities,
	including, among others: support for the application of the LADA methodology and vulnerability
	assessment to confirm the SEIs; coordination with MAGyP and MECON to develop proposed
	guidelines for the incorporation of SLM in bank credit lines; design of a communication and
	advocacy campaign; and cooperation with national sectoral programs to integrate SLM in sectoral
	planning and investments.
Environment authorities of	The environmental authorities are key stakeholders for this project and will take a lead role in a
provincial governments:	number of project activities, including among others: the development of the SLM guides and
Jujuy, Salta, Catamarca,	protocols and the implementation of a communication strategy. They will participate in the
Mendoza, Tucumán, San	multisectoral committees to support implementation of the SLM guides and protocols, help channel
Juan, San Luis, La Rioja	funds from sectoral programs to SLM activities, and strengthen coordination among sectoral
	programs and policies. Together with other members of the multi-sectoral committees, the
	environment authorities will also play an important role in the development of Provincial Action
	Programs. They will support the development of proposals for provincial norms to adopt the SLM
	guides and protocols, PAPs and/or to formalize the multi-sectoral committees. In general, they will
	provide oversight of project interventions in their territories.
	They will also benefit from different project activities, such as training in the use of the LADA
	methodology for the evaluation of LD; training on IDE and M&E protocols, and training on SLM
	and INRM.
Agricultural authorities of	The agricultural authorities of provincial governments will contribute to various project activities,
provincial governments	including the development of SLM guides and protocols, development of Provincial Action
	Programs and implementation of the communication and awareness strategy. They will participate on
	the multi-sectoral committees to strengthen intersectoral coordination, promote adoption of SLM,
	and channel funds from sectoral programs to SLM. The extensionists associated with the production
	authorities will provide training on SLM in some of the project's Specific Intervention Areas (SEIs),
	with project support. Under the project, provincial production authorities will benefit from training
	on the use of the LADA methodology to evaluate LD and on SLM and INRM in general. It should be
	noted that in some provinces the environment and agricultural authorities are one and the same.
	They will play important part in channeling funding of baseline.
Provincial units responsible	These units will be strengthened with the development of provincial SLM nodes that will be linked to
for Spatial Data	national nodes. For those provinces without such units, the project will work with the relevant
Infrastructure	environment authorities to strengthen information management and linkages for effective decision-
	making.
Ministry of Agriculture and	As one of the key baseline programs and the provider of cofinancing at the provincial level, MAGyP
Livestock (MAGyP)	will for part of the Project Advisory Committee (PAC). It will also be one of the targets of

B.1 Describe how the stakeholders will be engaged in project implementation.

STAKEHOLDER	RELEVANT ROLES
	institutional strengthening and mainstreaming activities under Outcome 2. MAGyP will participate in project activities, such as the economic valuation of SLM benefits and costs, and the development of a proposal to integrate SLM criteria in credit mechanisms. MAGyP includes the Unit for Rural Change, which houses all of MAGyP's externally-funded projects and programs, such as PROSAP and PRODERI (see separate entry on sectoral programs).
INTA	INTA is an institute associated with the MAGyP charged with agricultural extension, among other responsibilities. It will be a member of the multisectoral committees to be developed under this project. It will provide extension services on SLM for some of the SEIs, with project support for the extensionists' travel and other expenses. INTA will also contribute to the valuation of SLM benefits and costs.
National Observatory on Land Degradation and Desertification (ONDyT)	The National Observatory on Land Degradation and Desertification, chaired by the SAyDS, gathers information on land degradation levels, tendencies and risks so as to develop appropriate prevention, control and mitigation measures and to guide decision-making. Its members include CONICET, among others. The ONDyT will contribute its expertise to the ranking of LD hotspots, development of SLM guides and protocols, valuation of SLM costs and net benefits, and will benefit from training related to the establishment of the GIS system for LD/ SLM monitoring. It will also be responsible for LD M&E, including for the project indicators, in order to evaluate project impact.
Community Based Organizations (See Annex ProDoc for specificities)	Key CSOs include: NGOs, Cooperatives and Farmers Associations. They will be involved in activities under Outcome 1 and 2 in terms of the promotion of SLM practices and the multi-sectoral committees. They will also be important for facilitating replication of SLM practices in a wide array of differing landscapes through their broad membership and networks.
Sectoral Programs (e.g., PROSAP, Family Agriculture Program, PRODERI, Goat Law, Native Forest Act)	This includes national sectoral programs, which are implemented at the provincial level, as well as programs under the provincial agricultural production and environmental authorities. The project will work closely with these to promote the integration of SLM criteria in their operational manuals to influence sectoral investments. In addition, these programs will serve as a conduit for the replication of SLM practices. They will also provide co-financing to the project.
Ministry of Social Development (MDS) and its decentralized agencies	The project will work together with its decentralized agencies, including the National Commission on Microcredit (CONAMI), the National Institute of Association and Social Economy (INAES), and the National Institute of Indigenous Affairs (INAI), among others. These will provide assistance for the implementation of the project.
Local communities (men and women)	As the ultimate beneficiaries of this project, the local communities of dryland rural areas of eight provinces will be involved in the confirmation of SEIs and implementation of field-level project activities. They will benefit from training on SLM practices as well as training to facilitate access to credit and other financial instruments. They will have an important role to play in promoting replication of SLM practices to the ecoregional levels. They will also participate in the multisectoral committees. The project will define appropriate strategies to ensure that both women and men participate in training and capacity building activities and that the activities respond to both gender's needs.

B.2 Describe the socioeconomic benefits to be delivered by the Project at national and local levels, including consideration of gender dimensions, and how these will support the achievement of GEBS:

8. The project will deliver substantial development benefits to the local populations of the three target ecoregions. Increased capacities and know-how to implement SLM will enable producers to combat land degradation and desertification and will lead to increased productivity and reduced emigration from rural areas. The increased capacity and strengthened enabling framework will also enable decision makers to increasingly promote SLM in policies, program and projects. During the project, direct benefits will be provided to an estimated 5,000 rural farmers within AGIs. In addition by institutionalising SLM and mainstreaming it into baseline production programmes for longer term replication at least 50% of farming households in all the drylands provinces will incur indirect benefits over the medium and long term. By increasing and strengthening crop, rangeland and livestock management, productivity is expected to increase and with this, income. Further benefits will be incurred by providing more stable incomes and by reducing economic vulnerability through diversification and sustainable production. Reducing land degradation processes also will deliver benefits and reduce vulnerability to climatic changes, which can lead to increased extreme events that can trigger natural disasters on degraded land. By building multi-stakeholder and sector platforms and developing management plans for communities, local actors will be empowered. The active participation of women, youth and indigenous people in training and capacity building activities will contribute to greater empowerment, increased

livelihoods and income for vulnerable populations. The project will adopt appropriate approaches to convene and work with indigenous populations to ensure that they participate and benefit fully from the project, including by building on existing practices with strong local acceptance. In addition, the project will define monitoring methodologies in order to enable differentiated tracking of project impacts on men and women.

B.3. Explain how cost-effectiveness is reflected in the project design:

9. The project strategy is highly cost effective due to the synergies to be created with large baseline sectoral programs. The project will promote the integration of SLM protocols and criteria into the operational manuals of at least two such programs (Output 2.3). Since these manuals are utilized to guide investments, the project will be able to influence large baseline and future spending. Through coordination with existing sectoral programs, the project will also benefit from significant co-funding.

10. It should also be noted that the project will build on multiple previous experiences in the country in the promotion of SLM and reduction of LD and desertification. The consideration of lessons learned and use of previously developed tools and information increases the cost-efficiency of the project as it does not need to start from scratch. Specifically, important baseline information has been generated by LADA in terms national-level land degradation maps, which will serve as an input in the validation of LD hotspots in the three target ecoregions. In addition, the LADA project identified SLM best practices, which can now be implemented with this project in the SEIs. INTA and IADIZA have also carried out extension work and research on appropriate SLM practices in drylands to reduce LD and promote sustainable livelihoods. Coordination and synergies will be achieved between the drylands project and the "Increasing Climate Resilience and Improving Sustainable Land Management in the Southwest of the Province of Buenos Aires, Argentina" project, whose period of implementation coincides with this project. Both projects are focused on SLM, adopt the same approach using SEIs and AGIs, and share the same executing agency.

11. The project's approach of working with Specific Intervention Sites (SEIs), which represent different levels of land degradation and different relevant land uses will facilitate the upscaling of the SLM practices over larger areas of land. This includes the entire hierarchy of land degradation interventions (prevent; reduce; restore) and relevant practices will be replicated to ensure prevention in vulnerable areas thus reducing costs in long term by avoiding the need for costly restoration actions in the future. The development of SLM protocols for each of the main land uses and protocols for each of the eight provinces will also facilitate the replication and upscaling of project activities. The protocols will be an important input into the Provincial Action Programs to be developed with project assistance, which will guide SLM actions over the longer term. Finally, the project's investment in training of key actors supports cost effectiveness by facilitating future promotion of SLM with target groups. Project support for strengthening inter-sectoral coordination mechanisms will serve to reduce duplication among different sectors and promote increased cooperation with the objective of reducing LD.

C. DESCRIBE THE BUDGETED M &E PLAN:

12. Project M&E will be conducted in accordance with the established UNDP and GEF procedures and will be provided by the project team and the UNDP-CO with support from the UNDP/GEF RSC in Panama City. The Project Strategic Results Framework provides performance and impact indicators for project implementation along with their corresponding means of verification. The M&E plan includes an inception report, project implementation reviews, quarterly and annual review reports, mid-term and final evaluations, and audits. The following sections outline the principle components of the M&E plan and indicative cost estimates related to M&E activities. The M&E budget is provided in the table below. The project's M&E plan will be presented and finalized in the Project Inception Report following a collective fine-tuning of indicators, means of verification, and the full definition of project staff M&E responsibilities.

Project Inception Phase

13. A Project Inception Workshop (IW) will be held within the first three (3) months of project start-up with the full project team, relevant GoA counterparts, co-financing partners, the UNDP-CO, and representation from the UNDP-GEF RSC, as well as UNDP-GEF headquarters as appropriate. A fundamental objective of this IW will be to help the project team to understand and take ownership of the project's goal and objectives, as well as finalize preparation of the project's

first annual work plan on the basis of the Project Results Framework and the LD GEF Tracking Tool. This will include reviewing the results framework (indicators, means of verification, and assumptions), imparting additional detail as needed, and on the basis of this exercise, finalizing the Annual Workplan (AWP) with precise and measurable performance indicators, and in a manner consistent with the expected outcomes for the project.

14. Additionally, the purpose and objective of the IW will be to: a) introduce project staff to the UNDP-GEF team that will support the project during its implementation, namely the CO and responsible RSC staff; b) detail the roles, support services, and complementary responsibilities of UNDP-CO and RSC staff in relation to the project team; c) provide a detailed overview of UNDP-GEF reporting and M&E requirements, with particular emphasis on the Annual Project Implementation Reviews (PIRs) and related documentation, the Annual Project Report (APR/PIR), as well as Mid-term Review and Final evaluation. Equally, the IW will provide an opportunity to inform the project team on UNDP project-related budgetary planning, budget reviews including arrangements for annual audit, and mandatory budget re-phasings.

15. The IW will also provide an opportunity for all parties to understand their roles, functions, and responsibilities within the project's decision-making structures, including reporting and communication lines and conflict resolution mechanisms. The Terms of Reference (ToRs) for project staff and decision-making structures will be discussed, as needed, in order to clarify each party's responsibilities during the project's implementation phase. The IW will also be used to plan and schedule the Tripartite Committee Reviews. A report on the Inception Workshop is a key reference document and must be prepared and shared with participants to formalize various agreements and plans decided during the meeting (see details below).

Monitoring Responsibilities and Events

16. A detailed schedule of project review meetings will be developed by the project management in consultation with project implementation partners and stakeholder representatives and incorporated in the Project Inception Report. Such a schedule will include: a) tentative timeframes for Tripartite Committee (TPC) Reviews, Steering Committee (or relevant advisory and/or coordination mechanisms); and b) project-related M&E activities.

17. **Day-to-day monitoring** of implementation progress will be the responsibility of the Project Technical Coordinator (PTC) based on the project's AWP and its indicators. The PTC will inform the UNDP-CO of any delays or difficulties faced during implementation so that the appropriate support or corrective measures can be adopted in a timely and remedial fashion. The PTC will fine-tune the progress and performance/impact indicators of the project in consultation with the full project team at the IW with support from UNDP-CO and assisted by the UNDP-GEF RSC. Specific targets for the first-year implementation progress indicators together with their means of verification will be developed at this workshop. These will be used to assess whether implementation is proceeding at the intended pace and in the right direction and will form part of the AWP. Targets and indicators for subsequent years will be defined annually as part of the internal evaluation and planning processes undertaken by the project team. Measurement of impact indicators related to global benefits will occur according to the schedules defined through specific studies that are to form part of the project's activities.

18. Changes in local Exchange Rates and anticipation of changes in exchange rates. Possible changes in local exchange rates due to the differences in the rates will be increased or decreased in the corresponding value of U.S. dollars (USD) for each deposit, in accordance with Chapter 5, rule 5.04 of the UNDP Financing Manual. The adjustment will be made through budgetary revision, previously anticipated to the steering committee members.

19. On a quarterly basis, the UNDP, jointly with the Project Director, will perform an analysis of the how much the available budget can cover and of the available project funds (as a result of eventual variations in exchange rates) in order to adjust the work plans. Any modifications needed will be made through a project revision, in accordance with SC members

20. **Periodic monitoring** of implementation progress will be undertaken by the UNDP CO through quarterly meetings with the project implementation team, or more frequently as deemed necessary. This will allow parties to take stock of and to troubleshoot any problems pertaining to the project in a timely fashion to ensure the timely implementation of project activities. The UNDP CO and UNDP-GEF RSC, as appropriate, will conduct yearly visits to the project's field sites, or more often based on an agreed upon schedule to be detailed in the project's Inception Report and AWPs to

assess first-hand project progress. Any other member of the Steering Committee can also take part in these trips, as decided by the Steering Committee. A Field Visit Report will be prepared by the UNDP CO and ciRSClated no less than one month after the visit to the project team, all Steering Committee members, and UNDP-GEF.

21. **Annual monitoring** will occur through the Steering Committee meetings. This is the highest policy-level meeting of the parties directly involved in the implementation of a project. The project will be subject to Steering Committee review at least once every year. The first such meeting will be held after the inception workshop. The project proponent will prepare an APR/PIR and submit it to UNDP CO and the UNDP-GEF regional office at least two weeks prior to the Steering Committee meeting for review and comments.

22. The APR/PIR will be used as one of the basic documents for discussions in the TPC. The PTC will present the APR/PIR to the Steering Committee, highlighting policy issues and recommendations for the decision of the Steering Committee participants. The PTC will also inform the participants of any agreement reached by stakeholders during the APR/PIR preparation on how to resolve operational issues. Separate reviews of each project component may also be conducted if necessary. The Steering Committee has the authority to suspend disbursement if project performance benchmarks are not met. Benchmarks will be developed at the IW, based on delivery rates and qualitative assessments of achievements of outputs.

23. The **Terminal Steering Committee Review** is held in the last month of project operations. The PTC is responsible for preparing the Terminal Report and submitting it to UNDP-CO and to UNDP-GEF RSC. It shall be prepared in draft at least two months in advance of the Steering Committee meeting in order to allow review, and will serve as the basis for discussions in the Steering Committee meeting. The terminal Steering Committee review considers the implementation of the project as a whole, paying particular attention to whether the project has achieved its stated objectives and contributed to the broader environmental objective. It decides whether any actions are still necessary, particularly in relation to sustainability of project results, and acts as a vehicle through which lessons learned can be captured to feed into other projects being implemented.

Project Monitoring Reporting

24. The PTC, in conjunction with the UNDP-GEF extended team, will be responsible for the preparation and submission of the following reports that form part of the monitoring process and that are mandatory.

25. A **Project Inception Report** (IR) will be prepared immediately following the IW. It will include a detailed First Year/AWP divided in quarterly timeframes detailing the activities and progress indicators that will guide implementation during the first year of the project. This work plan will include the dates of specific field visits, support missions from the UNDP CO or the RSC or consultants, as well as timeframes for meetings of the project's decision-making structures. The IR will also include the detailed project budget for the first full year of implementation, prepared on the basis of the AWP, and including any M&E requirements to effectively measure project performance during the targeted 12-month timeframe. The IR will include a more detailed narrative on the institutional roles, responsibilities, coordinating actions, and feedback mechanisms of project-related partners. In addition, a section will be included on progress to date on project establishment and start-up activities and an update of any changed external conditions that may affect project implementation. When finalized, the IR will be circulated to project counterparts who will be given a period of one calendar month in which to respond with comments or queries. Prior to the IR's circulation, the UNDP CO and UNDP-GEF's RSC will review the document.

26. In light of the similarities of both APR/PIR and PIR, UNDP-GEF has prepared a harmonized format for use in fulfilling the following two requirements:

27. The **Annual Project Report** (APR/PIR) is a UNDP requirement and part of UNDP CO central oversight, monitoring, and project management. It is a self-assessment report by the project management to the CO and provides input to the country office reporting process and the Results-Oriented Annual Report (ROAR), as well as forming a key input to the PB Review. An APR/PIR will be prepared on an annual basis prior to the PB Review, to reflect progress achieved in meeting the project's AWP and assess performance of the project in contributing to intended outcomes through outputs and partnership work. The format of the APR/PIR is flexible but should include the following sections:

a) project risks, issues, and adaptive management; b) project progress against pre-defined indicators and targets, c) outcome performance; and d) lessons learned/best practices.

28. The **Project Implementation Review** (PIR) is an annual monitoring process mandated by the GEF. It has become an essential management and monitoring tool for project managers and offers the main vehicle for extracting lessons from on-going projects. Once the project has been under implementation for one year, a PIR must be completed by the CO together with the project management. The PIR can be prepared any time during the year and ideally prior to the TPC review. The PIR should then be discussed in the Project Steering Committee meeting so that the result would be a PIR that has been agreed upon by the project, the Implementing Partner, UNDP CO, and the RSC in Panama. The individual PIRs are collected, reviewed, and analyzed by the RSC prior to sending them to the focal area clusters at the UNDP-GEF headquarters.

29. Quarterly Progress Reports outlining main updates in project progress will be provided quarterly to the local UNDP CO and the UNDP-GEF RSC by the project team. Progress made shall be monitored in the UNDP Enhanced Results Based Management Platform and the risk log should be regularly updated in ATLAS based on the initial risk analysis.

30. **Specific Thematic Reports** focusing on specific issues or areas of activity will be prepared by the project team when requested by UNDP, UNDP-GEF, or the Implementing Partner. The request for a Thematic Report will be provided to the project team in written form by UNDP and will clearly state the issue or activities that need to be reported on. These reports can be used as a form of lessons learned exercise, specific oversight in key areas, or as troubleshooting exercises to evaluate and overcome obstacles and difficulties encountered. UNDP is requested to minimize its requests for Thematic Reports, and when such are necessary will allow reasonable timeframes for their preparation by the project team.

31. A **Project Terminal Report** will be prepared by the project team during the last three (3) months of the project. This comprehensive report will summarize all activities, achievements, and outputs of the project; lessons learned; objectives met or not achieved; structures and systems implemented, etc.; and will be the definitive statement of the project's activities during its lifetime. It will also lay out recommendations for any further steps that may need to be taken to ensure sustainability and replicability of the project's activities.

32. **Technical Reports** are detailed documents covering specific areas of analysis or scientific specializations within the overall project. As part of the Inception Report, the project team will prepare a draft Reports List detailing the technical reports that are expected to be prepared on key areas of activity during the course of the project, and tentative due dates. Where necessary, this Reports List will be revised and updated, and included in subsequent APR/PIRs. Technical Reports may also be prepared by external consultants and should be comprehensive and specialized analyses of clearly defined areas of research within the framework of the project and its sites. These technical reports will represent, as appropriate, the project's substantive contribution to specific areas, and will be used in efforts to disseminate relevant information and best practices at local, national, and international levels.

33. Project Publications will form a key method of crystallizing and disseminating the results and achievements of the project. These publications may be scientific or informational texts on the activities and achievements of the project in the form of journal articles or multimedia publications. These publications can be based on Technical Reports, depending upon the relevance and scientific worth of these reports, or may be summaries or compilations of a series of Technical Reports and other research. The project team will determine if any of the Technical Reports merit formal publication, and (in consultation with UNDP, the GoA, and other relevant stakeholder groups) will also plan and produce these publications in a consistent and recognizable format. Project resources will need to be defined and allocated for these activities as appropriate and in a manner commensurate with the project's budget.

Independent Evaluations

34. The project will be subjected to at least two independent external evaluations as follows:

35. An independent **Mid-Term Review** will be undertaken at the mid-point of the project lifetime. The Mid-Term Review will determine progress being made towards the achievement of outcomes and will identify course correction if needed. It will focus on the effectiveness, efficiency, and timeliness of project implementation; will highlight issues

requiring decisions and actions; and will present initial lessons learned about project design, implementation, and management. Findings of this review will be incorporated as recommendations for enhanced implementation during the final half of the project's term. The organization, ToRs, and exact timing of the Mid-Term Review will be decided after consultation between the parties to the project document. The ToRs for this Mid-Term Review will be prepared by the UNDP-CO based on guidance from the UNDP-GEF RSC. The management response of the evaluation will be uploaded to the UNDP corporate systems, in particular the UNDP Evaluation Resource Center (ERC). All GEF Tracking Tools for the project will also be completed during the mid-term review cycle.

36. An independent **Final Evaluation** will take place three months prior to the terminal Steering Committee meeting, and will focus on the same issues as the Mid-Term Review. The Final Evaluation will also look at impact and sustainability of results, including the contribution to capacity development and the achievement of global environmental goals. The Final Evaluation should also provide recommendations for follow-up activities and requires a management response which should be uploaded to PIMS and to the UNDP Evaluation Resource Centre (ERC). The ToRs for this evaluation will be prepared through close collaboration between the PEU, SAyDS and the UNDP-CO, based on guidance from the UNDP-GEF RSC. All GEF Tracking Tools for the project will also be completed during the final evaluation.

Audit Clause

37. The GoA will provide the Resident Representative with certified periodic financial statements, and with an annual audit of the financial statements relating to the status of UNDP (including GEF) funds according to the established procedures set out in the Programming and Finance rules and regulations. The audit will be conducted according to UNDP's financial regulations, rules, and audit policies by the legally recognized auditor by the GoA, or by a commercial auditor engaged by the GoA.

Learning and Knowledge Sharing

38. Results from the project will be disseminated within and beyond the project intervention zone through a number of existing information sharing networks and forums. In addition, the project will participate, as relevant and appropriate, in UNDP-GEF sponsored networks, organized for Senior Personnel working on projects that share common characteristics. UNDP-GEF RSC has established an electronic platform for sharing lessons between the project managers. The project will identify and participate, as relevant and appropriate, in scientific, policy-based and/or any other networks, which may be of benefit to project implementation though lessons learned. The project will identify, analyze, and share lessons learned that might be beneficial in the design and implementation of similar future projects. Identify and analyzing lessons learned is an ongoing process, and the need to communicate such lessons as one of the project's central contributions is a requirement to be delivered not less frequently than once every twelve (12) months. UNDP-GEF shall provide a format and assist the project team in categorizing, documenting, and reporting on lessons learned. Specifically, the project will ensure coordination in terms of avoiding overlap, sharing best practices, and generating knowledge products of best practices in the area of sustainable land management.

M&E	work	plan	and	budget
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Type of M&E activity	Responsible Parties	Budget US\$	Time frame
Inception Workshop	National Project Coordinator (NPC)	\$14,000	Within first two months of
	Technical Project Coordinator (TPC)		project start up
	UNDP		
Inception Report	TPC	0	Immediately after workshop
Field-based impact monitoring including	TPC	\$21,000	Ongoing
oversight visits to sites	Ecoregional Consultant (EC)	\$21,000	
Quarterly reports on project progress	TPC	0	Quarterly
APR/PIR/ with LD Tracking Tools	Project Technical Coordinator- UNDP CO-	0	Annual
	UNDP- GEF		
Steering Committee Meetings	NPC	0	One time per year
	TPC		
Advisory Committee	NPC	\$31,000	Three times per year
	TPC		

Type of M&E activity	Responsible Parties	Budget US\$	Time frame
Tripartite Committee Meetings	GEF Focal Point, UNDP CO, Project team	0	Yearly
Technical Reports	TPC	0	As necessary
	EC		
Financial audits	UNDP CO	\$14,060	Yearly \$2,812
Mid-term Review	Project team	\$25,000	At the mid-point or third
	UNDP CO		year of project
	UNDP RSC		implementation.
	Evaluation team		
Lessons Learned and printing	TPC	\$ 24,989	At least two months before
			end of project
Final Evaluation	Project team,	\$25,000	At project closure
	UNDP CO		
	UNDP RSC		
	Evaluation team		
Project Terminal Report	DTC	0	At least one month before
	r i c		the end of the project
TOTAL INDICATIVE COST		\$155,049	
Excluding project team staff time and			
UNDP staff and travel expenses			

PART III: APPROVAL/ENDORSEMENT BY GEF OPERATIONAL FOCAL POINT AND GEF AGENCY

A. RECORD OF ENDORSEMENT OF GEF OPERATIONAL FOCAL POINT(S) ON BEHALF OF THE GOVERNMENT:

(Please attach the <u>Operational Focal Point endorsement letter(s)</u> with this form. For SGP, use this <u>OFP endorsement letter</u>).

NAME	POSITION	MINISTRY	DATE (<i>MM/dd/yyyy</i>)
Graciela Conesa	GEF, Operational Focal Point	SAyDS	July 16, 2012

B. GEF AGENCY(IES) CERTIFICATION

This request has been prepared in accordance with GEF/LDCF/SCCF/NPIF policies and procedures and meets the GEF/LDCF/SCCF/NPIF criteria for CEO endorsement/approval of project.

Agency Coordinator, Agency Name	Signature	Date (Month, day, year)	Project Contact Person	Telephone	Email Address
Adriana Dinu	1	22 May	Helen Negret, EBD	+(507) -	helen.negret@undp.org
UNDP-GEF Executive	A	2014	Senior Technical	3024508	
Coordinator and Director a.i	ADVVM		Advisor		

ANNEX A: PROJECT RESULTS FRAMEWORK

This project will contribute to achieving the following Country Programme Outcome as defined in CPAP or CPD:
Outcome 2: Policies and strategies designed and implemented for the management and conservation of land, forests, water resources and biological diversity.
Country Programme Outcome Indicators:
Number of provinces with high forest cover that apply territorial norms for the conservation of natural resources.
Primary applicable Key Environment and Sustainable Development Key Result Area (same as that on the cover page, circle one):
Manage energy and environment for sustainable development
Applicable GEF Strategic Objective and Program:
LD 1: Maintain or improve flow of agro-ecosystem services to sustaining the livelihoods of local communities
LD 3: Reduce pressures on natural resources from competing land uses in the wider landscape
Applicable GEF Expected Outcomes:
Outcome 1.2: Improved rangelands /livestock management.
Outcome 1.3 Sustained flow of services in agro-ecosystems
Outcome 3.1: Cross- sectoral enabling environment for integrated landscape management (in support of SLM)
Outcome 3.2: Integrated landscape management adopted by local communities.
Applicable GEF Outcome Indicators:
Indicator 1.2 Increased land area with sustained productivity and reduced vulnerability of communities to climate variability
Indicator 1.3 Maintained/increased flow of services in agro-ecosystems
Indicator 3.1 Policies support integration of agriculture, rangeland, forest, and other land uses

Indicator 3.1 Policies support integration of agriculture, rangeland, forest, and other land uses Indicator 3.2 Application of integrated natural resource management (INRM) practices in wider landscapes

Project Strategy	Indicator	Baseline	Target By Project End	Means of	Risks and Assumptions
				Verification	-
Project Objective:	Area (in ha) in which SLM	Area covered with some	SLM measures are applied in	PEU- Reports of	The national and
A framework for	measures are being applied	form of SLM is 744,232	1,480,000 ha to avoid and reduce	the provincial focal	provincial governments
Sustainable Land	in the three target dryland	ha in the three target	LD in the 3 dryland ecoregions of	points with	maintain their support
Management	ecoregions in NOA and	dryland ecoregions in	NOA and Cuyo:	information from	for project
implemented to	Cuyo.	NOA and Cuyo	Puna: 450,000 ha	INTA/ IPAF-	implementation.
mitigate land			Dry Valleys Scrub: 750,000 ha	Family Agriculture/	
degradation,			Plains and Plateaus Scrub: 280,000	PROSAP-CNA	Producers are open to
maintain ecosystem			ha).		the implementation of
services and	% of area with bare ground	Bare ground surface area	5% reduction in the area with bare	National	SLM and to
improve the quality	in 3 provinces	is 3,188,905 ha in the 3	ground in at least 3 provinces	Observatory of	participation in
of life of the rural		provinces in the project		Land Degradation	associated training
populations of the				and Desertification	courses.
drylands of				Data	
Northwest	% of producers associated	Catamarca: 2	Value increases at least one	Project interviews	The commitment of the
Argentina	with agriculture/ livestock	Mendoza: 1	category in each Province	with producers in	key stakeholders from
	organisations that support	Jujuy: 2		first 6 months of	public and private
	SLM (NGOS; Cooperatives	La Rioja: 2	(more specific targets per	project and at end	institutions is
	etc)	Salta: 2	ecoregion/area of intervention will	of the project.	maintained.
	Ranking Values:	San Juan: 1	be defined once interviews are		
	5: 100% to 76 %	San Luis: 1	completed in the first semester)		Climatic variations

	4: 75% to 51%	Tucuman: 2			remain within
	3: 50% to 26%-	Baseline values currently			projected scenarios.
	2: 25% to 10 %	defined on data at			
	1: less than 10%	provincial level			The socioeconomic
	Increase in equitable access	Catamarca: 4	Disaggregated values will be	Project interviews	conditions of the
	to water as measured by %	Mendoza: 5	determined through interviews in	with producers in	population in the
	of small farms that access	Jujuy: 4	year 1 to define % small farmer	first 3 months of	project area remain
	surface water for irrigation	La Rioja: 4	with access to water and specific	project and at end	stable.
	(with or without pumping)	Salta: 4	targets for each intervention area	of the project.	
	Ranking Values:	San Juan: 4	(AGI)	1 0	
	5: 100% to 76 %	San Luis: 2			
	4: 75% to 51%	Tucuman: 3			
	3: 50% to 26%-	Baseline values are data			
	2: 25% to 10 %	at provincial level and			
	1: Less than 10%	are skewed upwards due			
		to high % of large farms			
		with access to water			
	% of population with Unmet	Catamarca: 1	6 of the 8 provinces increase at	Project interviews	
	Basic needs compared to the	Mendoza: 4	least one rank	with local	
	national average (NatAv)	Jujuy: 1		inhabitants in first 3	
	Ranking values	La Rioja: 1		months of project	
	5: Below NatAv	Salta: 1		and at end of the	
	4: 0 to 25 % above NatAv	San Juan: 1		project.	
	3: 26 - 50 % above NatAv	San Luis: 3		1 5	
	2: 51 - 75 % above NatAv:	Tucuman: 1			
	1: 76 -100% above NatAv				
Outcome 1:	Number of families	1440 families	5000 families implementing at least	PEU- reports of the	Climatic variations
SLM practices	implementing any of the		one SLM practice by the end of the	provincial Focal	remain within
implemented to	SLM practices.		project (3560 additional families),	Points based on	projected scenarios.
avoid and reduce	1		representing a 347% increase.	information from	1 5
soil degradation in				INTA- IPAF-	Producers are open to
the environmental				Family Agriculture-	the implementation of
hotspots of the three				PROSAP.CNA	SLM and to
target arid	Level of cross-sectoral	One point scored in GEF	At least 3 points are obtained in the	Minutes of the	participation in training
ecoregions covering	coordination capacity for	LD Tracking Tool	GEF LD tracking tool Question 3.1	Multi-sectoral	courses on the topic.
14,800 km².	promotion of SLM and	Ouestion 3.1		Committees in 3	L.
,	INRM as measured by			ecoregions	Changes in political
	Ouestion 3.1 on the LD			8	authorities do not alter
	Tracking Tool (Enhanced				the level of
	cross-sector enabling				commitment to the
	environment for integrated				adoption of SLM and
	landscape management-				the avoidance of LD.
	capacity strengthening).				
	Funding in US \$ allocated	There are not any funds	Revolving funds, small credit	Reports of the	The existing funding
		5		1 1	2 2

	through revolving funds, microcredit programs and/or other financial mechanisms to facilitate SLM and INRM.	specifically earmarked for this purpose at the moment.	schemes and/or other financial instruments allocate \$ 10 million to productive sectors or activities that incorporate SLM or INRM by the end of the project. (amount to be confirmed in the first semester of the project)	Provincial Focal Points, the PEU and the Multi-sectoral Committees. Reports from CONAMI on distribution of RF and MC	support from programs is maintained despite changes in political authorities.
Outputs: Output 1.1: Guides/ p Output 1.2 Multisector guides/ protocols. Output 1.3: SLM prac Output 1.4. The alloc	protocols developed to support p oral committees promote dialogu- ctices are implemented in drylan ation of financial resources for s	lanning and implementation a on SLM and coordination d ecorregions in critical LD small farmers supports the co	of SLM at the local level in the selecter of sectoral programs at the level of AG hotspots.	d ecoregions and land d Is and guide the impler prity areas.	legradation hotspots. mentation of SLM
Outcome 2: Enabling framework to plan, monitor and adapt land management at the ecoregional	Level of replication of SLM practices in drylands of the three target ecoregions of the project	0	At least 20% of farm households in hotspots and high risk areas of 75% NW dryland provinces replicate best SLM and IEM practices	Surveys at project end, application of SLM monitoring protocols See Annex 9 for more details	There is a willingness on behalf of the technicians and the GoPs to provide training on SLM/INRM and to
level developed.	Area monitored, with respect to the implementation of SLM through provincial GIS systems that are integrated with the national node.	Observatory currently monitors 865,516 ha in NOA and Cuyo	1,480,000 ha (Puna: 450,00 ha, Dry Valleys scrub: 750,000 ha, and Plains and Plateaus scrub: 280,000 ha) of the ecoregions of the drylands of NOA and Cuyo are monitored with respect to the implementation of SLM, with the results being stored in provincial GIS systems that are integrated with the national node.	Graphical outputs (reports) from the GIS systems of the GoPs (environment/ statistics or IDE) and from the ONDTyD	incorporate SLM/ INRM criteria in their actions. The commitments made by the GoPs are maintained throughout the duration of the project and despite changes in political
	Percentage of staff in the environmental, production (agriculture and livestock management) and water management sectors working directly or indirectly on LD issues that have been trained on SLM at the provincial level	Specific training on SLM is only provided in the provinces of Catamarca and San Luis and the staff is not applying any SLM/INRM guides or protocols as these are not available	100% of staff involved in LD issues trained on SLM in the three sectors of environment, agriculture and hydrological management and all employ the SLM guides and protocols to assist in the development, implementation and evaluation of sectoral plans, programs and activities in the drylands of NOA and Cuyo.	Reports of the Provincial Focal Points. Reports from the National Observatory of Land Degradation and Desertification	administrations.
	Number of Provincial Action Programs developed and beginning to be	There is one PAP developed for La Rioja.	At least three additional provinces have developed PAPs and are beginning to implement them by	Published Provincial Action Programs.	

iı	mplemented.		the end of the project (Catamarca,	Reports of
			Mendoza and Jujuy).	Multisectoral
				Committees on
				activities related to
				PAP
				implementation.
				Reports of Project
				Execution Unit.
N	Number of baseline	Sector investment	At least two baseline programs ¹	Reports of the
p	programs that integrate SLM	baselines programmes	formally incorporate SLM and	provincial focal
a	and INRM criteria and apply	have some partial	INRM criteria in their operational	points.
tł	hem in the field.	mention of SLM and	manuals	Operational
		INRM.		manuals of the
				sectoral programs
Outputs:	· · · · · · · · · · · · · · · · · · ·			

Output 2.1: Geographic Information Systems (GIS) for the monitoring and evaluation of LD/SLM in the drylands of the 8 provinces. Output 2.2: Provincial government institutions apply SLM practices Output 2.3: National sectoral programs in drylands incorporate SLM practices

¹¹ See baseline program section for sectoral programs with which the project could work.

ANNEX B: RESPONSES TO PROJECT REVIEWS

Reviewer's comments	Responses	Reference
GEF Secretariat Comment at	PIF (PFD)/Work Program Inclusion, January 09, 2012.	
9. Is the project consistent with the recipient country's national strategies and plans or reports and assessments under relevant conventions, including NPFE, NAPA, NCSA, or NAP?	The project's consistency with NAP has been described in greater detail. The project will provide tools, information and processes that are critical for the implementation of five of the six strategic lines of the NAP: i) addressing the causes of land degradation; ii) building regional capacity for SLM; iii) building institutional and financial frameworks; iv) upscaling SLM best practices across multiple use landscapes; and (v) creating awareness on desertification in a wide variety of stakeholders. Furthermore the project addresses a region that played a central role in the development of the NAP and has been identified as a priority for intervention in a number of programmes and strategies. The project is also consistent with the UNCCD 10-year Strategic Plan and Framework, including its Objectives related to advocacy, awareness raising and education; policy framework; science, technology and technology transfer.	Please see Country Ownership: Eligibility and Motivation, paragraph 198. Also see consistency with GEF Focal Area Strategies, paragraph 195.
The project will specifically target institutional strengthening and stakeholder capacity building as a core component of the proposed approach. The potential for contributing to project sustainability will need to be more clearly articulated during project development.	As explained in the ProDoc, institutional sustainability will be achieved through several elements, most notably, capacity building and establishment of coordination mechanisms. The project will carry out training activities at the provincial and national levels on SLM and INRM and the expected impacts of climate change, among other related topics. The extension work will be carried out by existing staff from the provincial agricultural authorities, INTA, and sectoral programs, who will be trained to incorporate SLM; this adds an element of sustainability as the capacity built will not be lost once the project closes. In addition, multi-sectoral committees will be established to guide the development of the SLM protocols, to support SLM implementation and to support the incorporation of SLM criteria in existing baseline sectoral programs. These multi-sectoral committees will permit more integrated planning among key institutions and agencies than the traditional unisectoral approach that has been employed. The committees will be formally established before project closure. The development of protocols and of Provincial Action Programs will also play a role in institutional sustainability as the roles and responsibilities of all the key stakeholders and the priority actions to reduce LD will be outlined therein.	Please see Institutional Sustainability section, paragraph 211.
The benefits are now clear and should be refined during project development, with measureable targets established for inclusion in the focal area tracking tool.	The environmental and development benefits of the project have been described in greater detail. For example, the project is expected to lead to reduced soil erosion, positive impacts on crop productivity and reduced water deficiencies, as well as socio-economic benefits such as more stable incomes and increased incomes. The tracking tools have been prepared for arid and semi-arid agroecological zones. As per these tools, the project is expected to lead to improved agricultural management over 61,700 ha, improved rangeland and pasture management over 2,691,000 ha, and integrated landscape management over 1,291,650 ha. In addition, the target for vegetation cover is 4,044,350 ha and for improved irrigation flow-land area is 61,700 ha. Measurable targets for development benefits were also included in the tracking tool: For example, the target for productivity of crops of 2.63 tons/ ha and for livestock production it is 731,544 (this corresponds to a maintenance of the baseline productivity levels by project end at a minimum). Targets for all other indicators of environmental and socio-economic impacts were included in the Strategic Results Framework, such as percentage reduction in area with bare soil in the three provinces, % of population with Unmet Basic Needs and access by small farmers to water.	See paragraphs 187- 193. See tracking tools for arid and semi-arid agroecological zones. See Part III of ProDoc with Strategic Results Framework.
Role of specific stakeholders	A stakeholder analysis was carried out during the PPG phase by the social consultant hired to identify all	See Table 5:

		0.1.1.11 1.0.1
including CSOs has been	the main actors associated with this project and what role they will play in project implementation,	Stakeholders and Roles
identified, and should be	including Civil Society Organizations. A total of 19 CSOs were identified during project development,	in Project as well as
taken into consideration	which could play roles in project execution in Specific Intervention Sites, replication activities and	Annex 5: Stakeholder
during project development.	provision of advice. Examples include Bosques Modelo Jujuy, Nueva Gestión Fundación para el	Involvement Plan.
Sr J	Desarrollo Social Eundación Ecoandina and ADZOA (Asociación para el Desarrollo de Zonas Áridas)	
	The Stakeholder Involvement Dian new includes this datail on the role of CSOs	
	The stakeholder involvement Fian how includes this detail of the fole of CSOS.	
	The process of development of the ProDoc was a fully participatory exercise involving all the main key	
	stakeholders.	
Yes, relevant risks have been	During the PPG phase, a more detailed risk analysis was undertaken and the information was included in	See Table 10: Project
identified, but need to be	the Project Risks section. Several additional possible risks were identified in response to the comments	Risks and Mitigation
further elaborated during	raised by the STAP screening, such as the risk of institutional rigidity and resistance to inter-institutional	Measures, pages 56-58.
project development.	and multisectoral collaboration; and the risk of barriers to the reform of baseline programs. Mitigation	
	measures have been identified including the development and institutionalization of multi-sectoral	
	committees, which would include the key institutions and sectors as well as representatives of the main	
	sectoral baseline programs.	
Several existing initiatives	Areas for coordination have been detailed in the ProDoc for all the initiatives described in the PIF, as well	See Coordination with
have been identified for	as for additional initiatives of relevance identified since, including the UNDP/GEF Small Grants Program	other GEF initiatives,
coordination, but specific	and the "Increasing Climate Resilience and Improving Sustainable Land Management in the Southwest of	paragraphs 203-209
details on areas for	the Province of Buenos Aires, Argentina" project (2014-2019). In addition, more details were provided on	
coordination should be	how the project will ensure coordination among relevant initiatives, such as through biannual workshops	
elaborated during project	and sharing of annual workplans.	
development.		

STAP Scientific and Technical screening of the Project Identification Form (PIF), date of screening: January 25, 2012			
In component 1, STAP suggests defining explicitly	As part of Output 1.4, the project will carry out a valuation of the costs/ benefits	See description of	
the methodology that will be used to assess the values	of different SLM practices and production systems, including consideration of	Output 1.4, paragraph	
of the different SLM practices and the ecosystem	economic, social and environmental issues. More details on the methodology that	153 and paragraph 203	
benefits they are likely to generate. STAP also	will be used have now been provided in the description of that Output. The costs	of Coordination with	
encourages UNDP to provide scientific references	and benefits of implementation of the different SLM practices applied to the main	other GEF Initiatives	
supporting the valuation of land-based ecosystems	land use systems will be determined. This analysis will factor in social issues		
services. Additionally, UNDP may wish to refer to the	(including data on livelihoods as per the IFAD methodology) and environmental		
following two publications on valuing ecosystem	issues in conjunction with microeconomic evidence at the level of producers and		
services: 1) de Groot R., et al. "Global estimates of the	the productive sector. It will determine possible private returns and how these can		
value of ecosystems and their services in monetary	justify the required investments. Once the project's Specific Intervention Sites		
units." Ecosystem Services 1 (2012), 50-61. 2) Farley,	within the Geographic Areas of Intervention (AIGs) are confirmed defined, the		
J. Ecosystem services: The economic debate".	priority ecosystem services associated with these SEIs will be determined for		
Ecosystem Services 1 (2012), 40-49.	inclusion in the valuation exercise in order to help identify the environmental		
	benefits associated with the SLM practices.		
	The Project Execution Unit will take into consideration the references provided		
	by STAP as well as the lessons learned from the previous GEF/ UNDP/UNEP		
	ecosystem valuation project implemented in Argentina, i.e., "Establishment of		
	Incentives for the Conservation of Globally Important Ecosystem Services"		
	(2009-2013). Specifically, that project provided information on the effect of		
	different land uses on ecosystem services and methodologies that may be of		

	relevance to the drylands project.	
One aspect UNDP will need to consider is defining clearly the socio-economic context of valuing an ecosystem service, given the complexity and diversity of stakeholders likely to be affected by the project. For example, placing a value on an ecosystem service may exclude the livelihood dependence of stakeholders on that service (e.g. provision of food), thus, undervaluing the ecosystem service. Refer to de Groot R., et al. "Global estimates of the value of ecosystems and their services in monetary units". Ecosystem Services 1 (2012), 50-61.	The socio-economic context will be taken into consideration in the analysis of the costs/benefits of each of the SLM practices to be promoted, in addition to the environmental benefits of the practices. The reference provided by STAP will be reviewed by the Project Execution Unit. While the valuation of the SLM practices will take into account priority ecosystem services, please note that the project is not carrying out a comprehensive valuation of ecosystem services per se.	See description of Output 1.4, paragraph 153.
The proposal defines the global environmental benefits it intends to generate in the three eco-regions. Nonetheless, there is a need to identify indicators for each benefit, and to describe how these indicators will be measured and monitored throughout project implementation. Currently, the monitoring of global benefits is only succinctly described in the proposal section B.5. Therefore, STAP suggests describing more explicitly the methods for measuring and monitoring impact, in ways amenable for tracking the expected global environmental outcomes. This will strengthen the scientific rationale for the incremental cost reasoning. Moreover, STAP requests the inclusion of project-tracking mechanisms in the final proposal. Given the complicated institutional architecture of the project, means for its monitoring are indispensable for evaluation purposes.	Indicators to measure the project's global environmental benefits have now been identified, such as vegetation cover, percentage of area with bare ground and improved irrigation flow-land area. Details have been provided on how the indicators to measure environmental benefits will be measured. An additional Annex was developed which describes the methodology that will be used to measure each indicator, the sampling frequency, and the significance of the indicator. For some of the indicators, particularly environmental ones (e.g., percentage of area with bare ground in the three provinces), the methodology to measure them will be defined by the National Observatory of Land Degradation and Desertification (ONDyT). National indicators for the measurement of LD and desertification are being developed by the Observatory in 2014 and the methodologies to measure these will be adopted by the project to ensure consistency. For other indicators, such as area under SLM and number of families implementing any SLM measure, information will be obtained from relevant institutions and programs, including INTA/IPAF, Family Agriculture and PROSAP. Project tracking mechanisms to measure progress toward the project's objectives are described in the Monitoring and Evaluation section and will adhere to established UNDP/GEF procedures. Progress on project indicators will be reported annually in the Project Implementation Reviews (PIRs). In addition, AOPs will be used to establish and monitor intermediate process indicators.	See Annex 9: Project Monitoring Plan. See Part VI: Monitoring and Evaluation for project tracking mechanisms.
The geographical boundaries of the three eco-regions targeted by the project are loosely defined. The use of geographical coordinates or more specific geographic references would help further clarify the localization of the targeted regions as well as some of the politico- jurisdictional complexities inherent in the project's implementation.	Maps and geographic coordinates of the northern, southern, western and eastern extremes of the three target ecoregions have been included in Annex 3.	See Annex 5.
In addition, while the proposal stresses that land management challenges are not homogeneous in the targeted drylands, the catalysts and impact of land degradation are described generically. Table 2, which	The scale used in Table 2 has now been defined at the end of the Table (4- Severe, 3- Moderate, 2- Light, 1- No degradation). Further detail on the main land uses in each ecoregion have also been provided. A	See Table 2, page 14. See paragraphs 33-37 and Table 2 that

synthesizes the effects of particular issues in each	Table summarizing the main land uses and threats in each Geographic	follows.
targeted ecosystem, is not sufficiently explicit" i.e. the	Intervention Area (AGI) has also now been included.	
meaning, scale, and weighting methodology for the		
values presented in Table 2 is unclear. A further	The use of LADA documents and approaches has been emphasized throughout	
description of this analysis would be helpful.	the text as appropriate.	
Alternatively, references to LADA documents		
describing the land degradation analysis (drivers and		
impacts) could be provided in the proposal.		
STAP also welcomes a more detailed explanation of	Greater detail on the ecological challenges/ threats to LD has been added, as well	See Table 2 on page 14
the land-use conflicts and ecological challenges that	as more details on the practices that are driving LD. A Table has been added with	for more information
specifically affect each targeted eco-region, especially	the main land uses in each targeted ecoregion, along with the practices that are	on the threats
in terms of how they affect particular ongoing	driving LD, such as overgrazing and poor management of pastures and	See paragraphs 52-59
practices and stakeholders. The illustration of the	rangelands, poor management of water (salinization), deforestation and alteration	for causes of land
specific activities driving environmental degradation	of the hydrological cycle, and the associated environmental impacts. The causes	degradation and Table
will facilitate the linkage of regional issues to global	of land degradation are described in detail in the text, principally: increased	2 for impacts.
challenges, re-emphasizing the potential global	stocking and overgrazing; expansion of the agricultural frontier, associated fires	
benefits to be derived from the project.	and poorly managed irrigation practices; natural phenomena and climate change;	
	and logging and fuelwood gathering.	
	I he need to improve coordination among the agriculture, livestock management	
	and water management sectors to address the threats was nightighted throughout	
	land use conflicts	
The Risk Assessment in Section B 4 appears limited	The Ricks table has been undated with additional ricks incorporated including	See Table 10 pages
The assessment fails to mention for example risks	the risk of institutional rigidity and resistance to inter-institutional and	56-58: Project Risks
concerning the magnitude of livelihood benefits over	multisectoral collaboration: and the risk of harriers to the reform of baseline	and Mitigation
and above the costs associated with implementing best	nrograms	Measures
practices. Furthermore, the proposal does not address	Regarding the risk related to the magnitude of livelihood benefits compared to	See Table 7 in Output
whether the introduction of SLM strategies is	cost of implementing best practices, the pre-selection of practices to be	1.3. page 42 for Pre-
achievable throughout the targeted areas, nor potential	implemented included an assessment of the cost of implementation to ensure	Selected SLM practices
resistances from political actors involved in baseline	economic feasibility (information on this risk included within the risk, "Local	including adaptation
programs. Due to the atomized nature of the	communities are not sufficiently encouraged by direct benefits and thus reluctant	strategies.
governance authority, ongoing legal challenges to the	to adopt behavioral changes needed to achieve goals in the long-term"). In	C
implementation of the baseline programs, and	addition, Annex 4 provides information from other regions on the economic	
institutional asymmetries in Argentina, the institutional	feasibility of some of the key SLM practices to be promoted with the project. The	
and political risks need to be addressed more	project will also carry out a detailed valuation of the costs and benefits of these	
explicitly. STAP recommends including the risk of:	practices to quantify the magnitude of the livelihood benefits versus costs more	
non-recovery; institutional rigidity and resistance to	carefully.	
inter-institutional collaboration; and, barriers to the	The issue of limited inter-institutional collaboration is an important restriction	
implementation and reform of baseline programs.	that has undermined a multi-sectoral approach to reducing LD in the past. It is	
	precisely for this reason that the project will promote the establishment of	
	multisectoral committees. Also it should be noted that communication between	
	the environmental and agricultural authorities was carried out during the PPG	
	through consultations, meetings and participation in workshops and there was an	
	openness to working together.	

	In order to address risks related to the reform of baseline programs, the project will work closely with stakeholders from the baseline programs through multi- sectoral committees and workshops in order to revise the operational manuals in use that guide resource allocation of the baseline programs. The development of the PAPs will also facilitate the modification of baseline investments to incorporate SLM. Finally, in terms of the risk of non-recovery of ecosystems, for those ecosystems in which rehabilitation is unlikely or too costly, the project will promote strategies to adapt to LD.	
Responses to Comments from Council Members		Q., T.11, 5
Germany: Since participatory implementation is one of the key factors for success of the project and based on previous experiences in Argentina, we would suggest to consider with much more emphasis the INTA (Instituto de Tecnología Agropecuaria), especially the National Coordination for Extension Services, with its country-wide network of regional centers, research and advisory stations as one of the main implementing stakeholders for the project. The INTA National Coordination for Extension Services should be involved also in project formulation and especially in the planning and realization of participatory work with the local population.	During the project formulation process, INTA was consulted through provincial meetings that were carried out to familiarize the main actors with the project, obtain their feedback into its design, and their input into the pre-selection of the Specific Intervention Sites (SEIs). INTA also participated in the logical framework workshop organized in October 2013. INTA will be a full and active participation in project implementation, specifically in: - receipt of training in SLM - extension work with local population to promote SLM, through the use of their extension agents, supported by GEF funding for operational expenses. - input into development of SLM guides and protocols - monitoring of impacts of SLM practices - participation through the National Observatory on Land Degradation and Desertification.	See Table 5, page 31 for stakeholders and roles in project, and Annex 7: Stakeholder Involvement Plan.
Germany: One of the biggest problems for the rural population in the northwest of Argentina is the access to water. This shall be reflected more specifically in the final project document in order to address the preconditions for sustainable land use.	The project will work with local populations to address water restrictions. Some of the relevant practices to be promoted in the ecoregions include: capture and storage of rainwater (reservoirs in Catamarca), training in water administration and use in accordance with the type of crops, their phenological stage and the hydrological conditions of the soil; and irrigation systems associated with more efficient water usage (e.g., pressurized: drip irrigation, micro-aspersion). Different databases will be integrated to include hydrological and agrometeorological information within a GIS system to help inform decision making. The Provincial Action Programs will also address the issue of water restrictions as they relate to the implementation of SLM.	See Output 1.3, Table 7, page, p.42 for Pre- selected SLM practices.
Germany: The German cooperation is present via an integrated expert at INTA (Iris Barth, iris.barth@cimonline.de). Much experience of German cooperation in Argentina exists in the field of combating desertification. We suggest therefore to capitalize on this experience through the German integrated expert during the process of finalization of the project proposal.	The PPG phase involved consultation with INTA to take advantage of their expertise (see comments above). The German expert at INTA is not specifically working in the LD area at the moment, but several other experts working in LD were consulted.	n/a

ANNEX C: STATUS OF IMPLEMENTATION OF PROJECT PREPARATION ACTIVITIES AND THE USE OF FUNDS

A. DESCRIBE FINDINGS THAT MIGHT AFFECT THE PROJECT DESIGN OR ANY CONCERNS ON PROJECT IMPLEMENTATION, IF ANY:

There were no significant findings that affected the project design or concerns on project implementation identified during the PPG stage.

B. PROVIDE DETAILED FUNDING AMOUNT OF THE PPG ACTIVITIES FINANCING STATUS IN THE TABLE BELOW:

PPG Grant Approved at PIF: \$94,000				
Project Preparation Activities Implemented	GEF/LDCF/SCCF/NPIF Amount (\$)			
	Budgeted Amount	Amount Spent To date	Amount Committed	
Baseline and technical analyses to further identify and cost the actions to be included in the FSP.				
Analysis of national and local capacities and consultations for finalizing the FSP details and its implementation arrangements.	94,000	75,722	18,278	
Development of feasibility analysis, budget and key project design elements				