

GEF SECRETARIAT REVIEW FOR FULL/MEDIUM-SIZED PROJECTS* THE GEF/LDCF/SCCF TRUST FUNDS

GEF ID:	5021			
Country/Region:	Djibouti	Djibouti		
Project Title:	Implementing adaptation technologic	ies in fragile ecosystems of Djibou	ıti's Central Plains	
GEF Agency:	UNEP			
Type of Trust Fund:	Least Developed Countries Fund	GEF Focal Area (s):	Climate Change	
	(LDCF)			
GEF-5 Focal Area/ LDCF/SCCF	Objective (s):	CCA-1; CCA-1; CCA-2; CCA-2; Others; Project Mana;		
Anticipated Financing PPG:	\$0	Project Grant:	\$7,360,000	
Co-financing:	\$22,080,000	Total Project Cost:	\$29,440,000	
PIF Approval:		Council Approval/Expected:		
CEO Endorsement/Approval		Expected Project Start Date:		
Program Manager:	Knut Sundstrom	Agency Contact Person:	Ermira Fida	

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)
Eligibility	1.Is the participating country eligible?	YES. Djibouti is an LDC Party to the UNFCCC and it has completed its NAPA.	
	2. Has the operational focal point endorsed the project?	YES. A Letter of Endorsement, signed by the Operational Focal Point, has been attached to the submission.	
Agency's Comparative Advantage	3. Is the Agency's comparative advantage for this project clearly described and supported?	YES. UNEP has a comparative advantage on and relevant experience of ecosystem-based approaches to adaptation. However, please refer to sections 5, 20 and 26 below.	
	4. If there is a non-grant instrument in the project, is the GEF Agency capable of managing it?	NA	
	5. Does the project fit into the Agency's program and staff capacity in the country?	NOT CLEAR. As noted in the PIF, UNEP does not benefit from permanent staff based in Djibouti, nor does the PIF describe any UNEP baseline initiatives	

		build.	
		Please refer also to sections 20 and 26	
		below.	
		RECOMMENDED ACTION: Please	
		justify UNEP's role as the Implementing	
		Agency, given its lack of staff capacity	
		and relevant baseline programming in	
		the country. If necessary, please provide	
		further information regarding the	
		proposed implementation arrangements,	
		preferably with reference to successful	
		experiences in Djibouti and the wider	
		region.	
		09/10/2012 YES. The revised PIF	
		provides further information as to	
		UNEP's experience and track record of	
		GEF and LDCF projects in Djibouti,	
		including the associated implementation	
		arrangements. UNEP's capacity to	
		implement the proposed project has thus	
		been adequately demonstrated for this	
		stage of project development.	
		By CEO Endorsement, please provide	
		further details regarding the proposed	
		implementation and execution	
		arrangements.	
	6. Is the proposed Grant (including the		
	Agency fee) within the resources		
	available from (mark all that apply):		
Resource			
Availability			
	• the STAR allocation?		
	• the focal area allocation?		
	 the LDCF under the principle of 	YES. The proposed grant is available	
2	aguitable agains	under the IDCF in accordance with the	

	 the SCCF (Adaptation or Technology Transfer)? 	
	Nagoya Protocol Investment Fund	
	• focal area set-aside?	
Project Consistency	7. Is the project aligned with the focal /multifocal areas/ LDCF/SCCF/NPIF results framework?	YES. The proposed project is aligned with the LDCF/SCCF results framework.
	8. Are the relevant GEF 5 focal/multifocal areas/LDCF/SCCF/NPIF objectives identified?	YES. The proposed project would contribute towards CCA-1, CCA-2 and CCA-3 and, specifically, outcomes 1.1, 1.2, 1.3, 2.1 and 3.1. More than 70 per cent of the proposed LDCF grant would be allocated towards concrete investments in line with CCA-1.2 and 1.3.
	9. Is the project consistent with the recipient country's national strategies and plans or reports and assessments under relevant conventions, including NPFE, NAPA, NCSA, or NAP?	YES. The proposed project would address, in an integrated manner, several of Djibouti's NAPA priorities, notably those associated with coastal zone management, water resources management, and land management. The proposed project is also aligned with Djibouti's Poverty Reduction Strategy Paper (PRSP), Social Development Initiative (INDS), Strategy to Integrate Women in Development (SNIFD), as well as relevant strategies and policies on water resources management and the environment.
	10. Does the proposal clearly articulate how the capacities developed, if any, will contribute to the sustainability of project outcomes?	YES. Component 4 of the proposed project would seek to address the shortfalls in institutional capacity, monitoring and enforcement, as well as inadequate land-use planning that weaken the resilience of human and natural systems in the face of seal-level rise, floods, and drought. This component, as well as strong

		initiatives, is crucial to ensure the sustainability of the investments proposed, particularly under components 1 and 2. While adequately described at this stage, by CEO Endorsement, please present a comprehensive strategy for ensuring the sustainability and scaling up of the adaptation measures introduced by the proposed project. Please refer also to Section 18 below.	
	11. Is (are) the baseline project(s), including problem (s) that the baseline project(s) seek/s to address, sufficiently described and based on sound data and assumptions?	NOT CLEAR. The proposed project would build on several baseline development initiatives, including the Public Investment Programme (PIP), several projects and programs with a focus on water mobilization, agricultural development, infrastructure and energy, social development, and disaster risk management.	
Project Decign		On the whole, the PIF appears to identify relevant baseline initiatives on which the proposed project would build and the resilience of which it would enhance. It remains unclear, however, to what extent the baseline initiatives operate in the areas targeted by the proposed project. Moreover, the PIF should consistently indicate the duration of the baseline initiatives.	
Project Design		It is also unclear how the indicative co- financing figures provided in Table C relate to the baseline initiatives described. For clarity, Section II.B.1 of the PIF should focus only on the projects and programs that are reflected in the co-financing figures and on which	

	directly, and discuss other relevant initiatives in Section II.B.6.	
	Finally, Section II.B.2 provides only few explicit references to the baseline initiatives discussed in Section II.B.1, their relevant gaps and vulnerabilities.	
	RECOMMENDED ACTION: Please clarify (i) to what extent the baseline initiatives operate in the areas targeted by the proposed project; (ii) the duration of these initiatives; (iii) the relationship between the indicative co-financing figures, provided in Table C, and the baseline initiatives; (iv) and their relevant gaps and vulnerabilities, which the proposed LDCF project would address.	
	09/10/2012 YES. The revised PIF clarifies the duration and targeted areas of the baseline initiatives, along with their associated financing. The analysis of gaps and vulnerabilities is adequate for this stage of project development.	
12. Has the cost-effectiveness been sufficiently demonstrated, including the cost-effectiveness of the project design approach as compared to alternative approaches to achieve similar benefits?		
13. Are the activities that will be financed using GEF/LDCF/SCCF funding based on incremental/additional reasoning?	NOT CLEAR. Please refer to Section 11 above. In absence of a clear description of the baseline initiatives and their relevant gaps and vulnerabilities, the additional cost reasoning cannot be adequately assessed at this stage. With respect to Component 2, the PIF	
	with respect to Component 2, the PIF	

effectiveness of the proposed investments in reef management and restoration for adaptation in the coastal zones. Moreover, the partnership with private companies referred to on page 13 is not reflected in the description of baseline initiatives or co-financing.

As for Component 3, it is not clear how the creation of a revolving fund and certification program for ecotourism will contribute to adaptation. Moreover, the relevance of the alternative livelihoods proposed should be better justified based on additional cost reasoning.

On the whole, with three distinct investment components, it remains uncertain to what extent the proposed project can attain significant and lasting adaptation benefits. A simplified project structure with fewer entry points could be considered. Finally, for the investment components proposed, indicative, quantified outputs or outcomes would support and clarify the additional reasoning considerably.

RECOMMENDED ACTION: Upon addressing the recommendations under Section 11, please (i) revise the additional cost reasoning accordingly if necessary. Moreover, (ii) justify the effectiveness and relevance of the proposed investments under components 2 and 3 for adaptation; (iii) clarify the role of the private sector under Component 2; (iv) justify the proposed project structure vis-Ã -vis a simplified

	more focused allocation of resources;	
	and (v) provide, where applicable and	
	feasible, indicative, quantified outputs	
	or outcomes for the proposed	
	investment components.	
	09/10/2012 YES. The revised PIF	
	clarifies the nature and effectiveness of	
	the reef restoration measures proposed	
	under Component 2. The proposed	
	revolving fund and certification system	
	for ecotourism have been removed from	
	the re-submission, but partnerships with	
	private companies will be considered as	
	part of the project sustainability	
	strategy. Moreover, while the project	
	remains structured around four	
	components, the PIF clarifies that all	
	activities will be pursued in an	
	integrated manner, and that Component	
	4 will contribute towards and provide a	
	framework for the implementation of	
	components 1 through 3. Finally, the	
	revised PIF provides quantified targets	
	for several outputs under components 1	
	through 3.	
14. Is the project framework sound and	NOT CLEAR. Please refer to sections	
sufficiently clear?	11 and 13 above.	
	RECOMMENDED ACTION: Upon	
	addressing the recommendations under	
	sections 11 and 13, please revise the	
	project framework accordingly, if	
	necessary.	
	09/10/2012 YES. The project	
	framework is sound and sufficiently	
	clear.	

15. Are the applied methodolog assumptions for the descrip the incremental/additional be sound and appropriate?	tion of above.
16. Is there a clear description	•
16. Is there a clear description of socio-economic benefits, in gender dimensions, to be do by the project, and b) how of delivery of such benefits su achievement of incremental additional benefits?	cluding adequately describe the targeting principles adopted for the proposed will the project and, specifically, how the proposed investments would enhance
	09/10/2012 YES. The socio-economic benefits and gender dimensions have been adequately described in the resubmission.
17. Is public participation, inclu CSOs and indigeneous peop into consideration, their role identified and addressed pro	ole, taken considered for this stage of project development.

18	3. Does the project take into account	YES. Relevant risks and mitigation	
	potential major risks, including the	measures have been adequately	
	consequences of climate change and	considered for this stage of project	
	provides sufficient risk mitigation	development.	
	measures? (i.e., climate resilience)		
		By CEO Endorsement, however, please	
		discuss in greater detail the	
		unsustainable management and	
		maintenance of the adaptation	
		investments proposed and the continued	
		unsustainable use of ecosystem services,	
		and present a comprehensive	
		sustainability strategy to mitigate such	
		risks. Please refer also to Section 10	
		above.	
19	9. Is the project consistent and properly	NOT CLEAR. Please refer to Section 11	
	coordinated with other related	above.	
	initiatives in the country or in the		
	region?	RECOMMENDED ACTION: Upon	
	region.	addressing the recommendations under	
		Section 11, please adjust the list of other	
		relevant initiatives accordingly, if	
		necessary.	
		necessary.	
		09/10/2012 YES. The re-submission	
		clarifies how the proposed project will	
		be coordinated with other relevant	
		initiatives.	
20). Is the project implementation/	NOT CLEAR.	
	execution arrangement adequate?	NOT CLEAR.	
	execution arrangement adequate:	RECOMMENDED ACTION: Please	
		address the recommendations under	
		Section 5.	
		Section 3.	
		09/10/2012 YES. Please refer to	
		Section 5 above.	
21	Is the project structure sufficiently	Section 5 above.	
21	. Is the project structure sufficiently		
	close to what was presented at PIF, with clear justifications for changes?		
	with clear justifications for changes?		

	22. If there is a non-grant instrument in the project, is there a reasonable calendar of reflows included?		
Project Financing	23. Is funding level for project management cost appropriate?	NOT CLEAR. The proposed financing level for project management is somewhat high, at \$375,000 or 5.4 per cent of the sub-total for the proposed project components. RECOMMENDED ACTION: Please consider reducing the proposed financing level for project management below 5 per cent of the sub-total for project components. 09/10/2012 YES. The proposed	
		funding level for project management has been adjusted to less than 5 per cent of the sub-total for project components.	
	24. Is the funding and co-financing per objective appropriate and adequate to achieve the expected outcomes and outputs?	NOT CLEAR. Please refer to sections 11 and 13 above. RECOMMENDED ACTION: Upon addressing the recommendations under sections 11 and 13, please adjust the proposed grant and co-financing per outcome accordingly, if necessary. 09/10/2012 YES. The proposed grant and co-financing amounts per outcome are appropriate and adequate.	
	25. At PIF: comment on the indicated cofinancing; At CEO endorsement: indicate if confirmed co-financing is provided.	NOT CLEAR. Please refer to Section 11 above. RECOMMENDED ACTION: Upon addressing the recommendations under Section 11, please adjust the indicative co-financing figures accordingly.	

		financing figures have been adjusted	
		and consistently reported in the re-	
		submission, as recommended.	
	26. Is the co-financing amount that the	NOT CLEAR. Please refer to sections 5	
	Agency is bringing to the project in	and 11 above. While Section II.C.1 of	
	line with its role?	the PIF maintains that UNEP would	
		bring \$11.4 million towards the	
		proposed project, none of the baseline initiatives nor the indicative co-	
		financing provided in Table C appear to	
		be associated with UNEP.	
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		RECOMMENDED ACTION: Please	
		clarify whether and how much co-	
		financing UNEP would bring to the	
		proposed project, and revise sections	
		II.C.1 and II.B.1, as well as Table C accordingly.	
		accordingly.	
		09/10/2012 YES. In line with its role,	
		UNEP would bring \$2.06 million in	
		indicative co-financing.	
Project Monitoring	27. Have the appropriate Tracking Tools		
and Evaluation	been included with information for		
	all relevant indicators, as applicable?		
	28. Does the proposal include a budgeted M&E Plan that monitors		
	and measures results with indicators		
	and targets?		
Agency Responses	29. Has the Agency responded		
Agency Responses	adequately to comments from:		
	• STAP?	NA	
	Convention Secretariat?	NA	
	Council comments?	27.1	
	Other GEF Agencies?	NA	
Secretariat Recommer	ndation		
	30. Is PIF clearance/approval being	NOT YET. Please refer to sections 5,	
Recommendation at	recommended?	11, 13, 14, 15, 16, 19, 20, 23, 24, 25 and	
10		1 3 4	

		09/10/2012 YES.	
	31. Items to consider at CEO endorsement/approval.	Please refer to sections 10 and 18.	
		09/10/2012 Please refer to sections 5, 10 and 18.	
Recommendation at CEO Endorsement/ Approval	32. At endorsement/approval, did Agency include the progress of PPG with clear information of commitment status of the PPG?		
	33. Is CEO endorsement/approval being recommended?		
Review Date (s)	First review*	June 27, 2012	
	Additional review (as necessary)	September 10, 2012	
	Additional review (as necessary)		
	Additional review (as necessary)		
	Additional review (as necessary)		

^{*} This is the first time the Program Manager provides full comments for the project. Subsequent follow-up reviews should be recorded. For specific comments for each section, please insert a date after comments. Greyed areas in each section do not need comments.

REQUEST FOR PPG APPROVAL

Review Criteria	Decision Points	Program Manager Comments
PPG Budget	1. Are the proposed activities for project preparation appropriate?	YES. The proposed PPG would support a (i) stakeholder and baseline analysis; (ii) ecosystem and livelihoods analysis; (iii) infrastructure needs and technical assessment; (iv) local consultations; (v) institutional and financial design; and (vi)
		an environmental and social impact assessment.
	2. Is itemized budget justified?	YES. The proposed PPG is appropriate at \$78,500. The proposed rates for local and international consultants are \$1,250 and \$2,750 respectively.
	3.Is PPG approval being	NOT YET. The PPG will be recommended once the PIF is ready to be
Secretariat	recommended?	recommended.
Recommendation		
		09/10/2012 YES.
	4. Other comments	
Review Date (s)	First review*	June 27, 2012
12	Additional review (as necessary)	Sentember 10 2012

*	* This is the first time the Program Manager provides full comments for the project. Subsequent follow-up reviews should be recorded. For specific of a date after comments.	comments for each section, please insert