

GEF SECRETARIAT REVIEW FOR FULL/MEDIUM-SIZED PROJECTS* THE GEF/LDCF/SCCF TRUST FUNDS

GEF ID:	4849	4849		
Country/Region:	Colombia	Colombia		
Project Title:	Sustainable Management a	nd Conservation of Biodiversity in the Ma	agdalena River Basin	
GEF Agency:	IADB	GEF Agency Project ID:		
Type of Trust Fund:	GEF Trust Fund	GEF Focal Area (s):	Biodiversity	
GEF-5 Focal Area/ LDCF/SCC	F Objective (s):	BD-1; BD-2; BD-2; Project Ma	ana;	
Anticipated Financing PPG:	\$0	Project Grant:	\$6,363,636	
Co-financing:	\$25,000,000	Total Project Cost:	\$31,363,636	
PIF Approval:		Council Approval/Expected:	April 01, 2013	
CEO Endorsement/Approval		Expected Project Start Date:		
Program Manager:	Mark Zimsky	Agency Contact Person:	Michael Collins	

Review Criteria	Questions	Secretariat Comment at PIF (PFD)/Work Program Inclusion ¹	Secretariat Comment At CEO Endorsement(FSP)/Approval (MSP)
	1. Is the participating country eligible?	March 21, 2012	
Elizibility.		Yes.	
Eligibility	2. Has the operational focal point endorsed the project?	March 21, 2012	
		Yes in a letter dated March 1, 2012.	
	3. Is the Agency's comparative advantage for this project clearly	March 21, 2012	
	described and supported?	No. Please provide within the text of	
Agency's		the PIF and in the budget for the PIF,	
Comparative		the expected cofinance from the project	
Advantage		CO-L1105 and describe how the GEF	
		project will complement this \$60	
		million loan in order that global	
		environmental benefits are generated	

^{*}Some questions here are to be answered only at PIF or CEO endorsement. No need to provide response in gray cells.

¹ Work Program Inclusion (WPI) applies to FSPs only . Submission of FSP PIFs will simultaneously be considered for WPI. FSP/MSP review template: updated 11-22-2010

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		from the blended operation. The project design and project budget as currently presented is a stand-alone GEF operation which undermines the rationale for the involvement of IADB.	
		May 3, 2012	
		Based on the explanation provided for allocating 5\$ million of the \$60 million loan and the remaining elements of the PIF, we are recommending that IADB delay submission of a revised PIF until the details and geographic focus of the loan both at site level and basin-level are clearly established as only at that time will the project be refined enough to identify the actual elements of the loan that the GEF project can build upon, thus solidifying the Agency's comparative advantage for the PIF as well.	
		September 25, 2012	
		Adequate explanation provided.	
	4. If there is a non-grant instrument in the project, is the GEF Agency capable of managing it?	March 21, 2012 NA	
	5. Does the project fit into the Agency's program and staff capacity in the	March 21, 2012	
	country?	Please describe IADB's technical staff in the country office that will manage and supervise the project.	
		May 3, 2012	

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		Adequate response.	
	6. Is the proposed Grant (including the Agency fee) within the resources available from (mark all that apply):		
	• the STAR allocation?	March 21, 2012	
		Colombia has sufficient resources in it BD allocation to support the project.	
		We note that the project focal area strategy framework identifies LD-1, however, no GEF resources are being requested from the LD focal area. Comments on this from a design perspective are presented below.	
Decement		Please do not include LD-1 in the FA strategy framework if LD resources are not being requested.	
Resource Availability		September 25, 2012	
		No LD resources are being requested.	
	• the focal area allocation?	March 21, 2012	
	• the LDCF under the principle of equitable access	Yes for biodiversity. March 21, 2012	
	• the SCCF (Adaptation or Technology Transfer)?	NA. March 21, 2012 NA.	
	Nagoya Protocol Investment Fund	March 21, 2012	
		NA.	

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	• focal area set-aside?	March 21, 2012 NA.	
Project Consistency	7. Is the project aligned with the focal /multifocal areas/ LDCF/SCCF/NPIF results framework?	March 21, 2012 Please note that in Table A, the FA outcomes and outputs should not altered other than to specify ecosystem types, include numbers, etc. The substantive text should remain and not be changed. As noted above, if LD-1 is included in Table A, resources from the focal area from GEF need to be allocated there, otherwise please delete the row entirely. With regards to the BD-1 outcome and outputs, please note that this is inconsistent with the text and the project framework. The document presents a confusing description of this element of the project as in some places the project appears to be only developing plans for the 20 protected areas and in other parts of the document, it appears that the project is also going to implement management activities within these protected areas. Please clarify this throughout the document and be consistent. Once we have a consistent presentation of this element of the the project we will provide a full analysis of this component. May 3, 2012 As noted above in the previous	

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	8. Are the relevant GEF 5 focal/ multifocal areas/LDCF/SCCF/NPIF objectives identified?	 comment "Please note that in Table A, the FA outcomes and outputs should not altered other than to specify ecosystem types, include numbers, etc". Therefore please correct Table A to include the number of PAs, the hectares, the number of policies and regulatory frameworks, the number of national and sub-national land-use plans that will incorporate ecosystem services valuation and biodiversity, the hectares of certified landscapes. September 25, 2012 The project is now properly aligned. March 21, 2012 The relevant objectives for BD are identified. For LD, they are also identified, but if no GEF resources are being committed to the SLM elements of the project, please delete this part of Table A and in the associated text. September 25, 2012 Adequate. 	
	9. Is the project consistent with the recipient country's national strategies and plans or reports and assessments under relevant conventions, including NPFE, NAPA, NCSA, or NAP?	March 21, 2012 Yes, for the most part.	
	10. Does the proposal clearly articulate how the capacities developed, if any, will contribute to the sustainability	March 21, 2012 Actually, the way the project	

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	of project outcomes?	 implementation is constructed with TNC as the executing agency of the project seems to undermine sustainability of project outcomes. Given the technical capacity of the Government agencies within Colombia to play the role of the lead executing agency, the strength of the Humboldt Institute, and the CARs we do not understand why TNC is playing such a pivotal role in the project's execution. It would seem that TNC should be playing a technical advisory role, and that local and national agencies responsible for the management of the river basin, including the targeted watersheds, should be spearheading this process to ensure sustainability of project outcomes. Please clarify. May 3, 2012 The response from IADB seeks to justify the choice of an international NGO to supervise the implementation of a project that will be involved in promoting changes in land-use and management of public and private lands. However, this explanation is not sufficient as the PIF does not articulate how, given this chosen project execution arrangement, how the sustainability of project outcomes will be achieved. Please revise PIF accordingly. 	

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		An adequate and comprehensive explanation is provided on why TNC is playing such a lead role in the project and the role of key government organizations and the CARs and how their enhanced capacity may contribute to sustaining the outputs and outcomes of the project.	
	11. Is (are) the baseline project(s), including problem (s) that the baseline project(s) seek/s to address, sufficiently described and based on sound data and assumptions?	March 21, 2012 No. Please describe the IADB loan CO - L1105 as well as other investments of the Government of Colombia in the river basin that the GEF increment will complement.	
		The Magadalena River Basin is enormous (27 million hectares), but the PIF does not state where in the entire river basin the project will work and it appears that some activities are for the entire basin and others are very targeted. This requires clarification and then the baseline has to be described for each of these geographic areas as well as the thematic issues that will be addressed in each geography. Please clarify.	
Project Design		Please identify the location of the project sites and areas where on the ground interventions will take place as it appears the project proposes (and the document is inconsistent in this regard) PA management covering 144,000 hectares, one fisheries management plan, watershed management plans (is this for the entire basin?) and numerous	

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		other enabling activities that may or may not cover the entire basin.	
		May 3, 2012	
		This section is still inadequate as it remains too generic and none of the issues raised previously have been satisfactorily addressed.	
		September 25, 2012	
		The problem analysis is clearer and sufficiently described, however, it is unclear if the baseline projects and their financing is also being presented as project cofinance. Projects under implementation that will continue regardless of whether the GEF project is implemented would be properly accounted as the project baseline which the GEF project would complement as part of the increment. Please clarify. December 10, 2012	
	12. Has the cost-effectiveness been sufficiently demonstrated, including	Adequate explanation provided.	
	the cost-effectiveness of the project design approach as compared to alternative approaches to achieve similar benefits?		
	13. Are the activities that will be financed using GEF/LDCF/SCCF funding based on incremental/	March 21, 2012 This entire section of the PIF is	
	additional reasoning?	inadequate.	

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		The project as describedand this is exclusive of the IADB \$60 million loan- -entails an investment of \$30 million to (see project description on page 10) to develop 20 PA management plans covering only 140,000 hectares, developing more plans, guidelines and tools for watershed management with very little direct action to counter the drivers of biodiversity loss and land degradation. Hence, this project as presented is very expensive on both a per/hectare basis and on an output/outcome per dollar basis.	
		There is little demonstration of the incremental nature of the GEF activities and investment as the entirety of components one and two are actually focused on the development of plans, studies and guidelines with no implementation indicated nor threat mitigation that would result in the generation of global benefits. Please revise and or clarify the project intervention logic and the incremental reasoning behind the GEF investment.	
		May 3, 2012 This section is still inadequate as it remains too generic in terms of the geography of the intervention. Once the IADB loan is clarified, and once the actual sites for the IADB loan as well as other baseline investments are identified	

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		and basin-wide activities defined, then please revise this section to be much more specific and focused as that is the only way the GEF increment and the GEF complement to the IADB loan and the baseline investments can be explained, justified and presented.	
		September 25, 2012 Yes activities defined for GEF support are adequately based on incremental reasoning, however, what is not entirely clear is how the baseline (as noted above in question 11) is being characterized and accounted for in terms of the its substantive content upon which the project builds and the financing that these investments bring to the project. Please clarify. December 10, 2012	
	14. Is the project framework sound and sufficiently clear?	Adequate explanation provided. March 21, 2012 The problem description for the basin (see pages 6-8) is not matched by a clear and explicit corresponding set of responses in the project design and project framework that addresses these drivers of biodiversity loss and land degradation. We note with particular concern the following issues that are identified in the problem statement, but for which no	

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		clear and comprehensive response is provided for in the project components:	
		 changes in land-use alone the river including conversion of forests to agriculture and excessive use of chemicals; demands on water for industrial use, irrigation, livestock, tourism; Siltation and dams; various actions by ranchers; 	
		From the land degradation focal area perspective, it would seem prudent to have targeted investments in SLM beyond just unspecified incentives to land users. We encourage the project proponents to consider allocating LD resources under LD3. This can then focus on targeted improvements in production practices across the watershed as a means of reduce siltation and pollution in the freshwater bodies. Potential improvements can be included as part of the watershed planning	
		process where farmers (or land users) can be given the opportunity to explore SLM options for the farms. These direct investments can then be matched with incentives proposed under the current component 2.	
		May 3, 2012 This section, as noted previously, is still too generic as there are no specific sites identified. In addition, the description	

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		of the watershed management activities do not seem to justify hardly any GEF investment given the nature of the activities.	
		As noted above, we recommend that IADB wait till the hard loan is more adequately developed and when the physical sites for all the site based activity are identified as part of the IADB loan and the other baseline investemnts, both in terms of the PA management investment and the watershed management investment and at the basin level. Only at that time, can a proper design be developed that takes into account the global biodiversity significance of the sites which is necessary to calculate the GEF increment based on incremental reasoning.	
		September 25, 2012	
		Please clarify the following elements of the project framework as there appears to be some inconsistency in the text and the project framework:	
		1) Will the 15 PA management plans be implemented? The text indicates that the management plans will be implemented, however, in the project framework the only outcome is the declaration of the PAs but not the improved management of the protected areas. Please clarify this under outcome	

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		one under project component one.	
		2) Will the modified (for biodiversity) ten watershed management plans be implemented and if so, what will be the biodiversity outcome measure under Component Two?	
		3) Under component two, please specify what biodiversity habitats and populations will be enhanced. Also, ensure that by the time of CEO endorsement that the measure for "biodiversity habitats and populations enhanced", is the actual status of a component of a biodiversity and a measure (density, number, etc) of globally significant populations.	
		4) In the project framework please include the hectare coverage under outputs for the 15 PA management plans and the 10 watershed management plans.	
		5) Please clarify in output 2.1 what is the certification process being employed for the 50,000 hectares under management by the 2,000 land users and how this certification scheme is biodiversity positive or friendly.	
		December 10, 2012	
		Adequate explanation provided. Please ensure that data gaps are entirely filled by the time of CEO endorsement.	

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	15. Are the applied methodology and assumptions for the description of the incremental/additional benefits sound and appropriate?	 March 21, 2012 The description of the additional benefits is too generic. Given the richness of aquatic and terrestrial biodiversity, the extensive research work done by TNC, and the fact that the project will target 20 high priority areas for BD conservation, we would expect a more robust description of the incremental benefits that would be delivered by this project. Please improve. May 3, 2012 This remains inadequate in the PIF and needs totally revised as noted above. The current design does not justify the GEF investment. For example, for component one the cost per hectare is 42\$ which is very expensive for the region. Please note that we would expect that the globally significant sites that overlap with the baseline investments would be known at the PIF 	Endorsement(PSP)/Approvar (MSP)
		stage as only in that way can an assessment be done on the incremental benefits that the GEF investment would provide. This holds true for component two as well.	
		September 25, 2012 Adequate presentation of the global biodiversity benefits generated by the project.	

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	 16. Is there a clear description of: a) the socio-economic benefits, including gender dimensions, to be delivered by the project, and b) how will the delivery of such benefits support the achievement of incremental/additional benefits? 17. Is public participation, including CSOs and indigeneous people, taken into consideration, their role identified and addressed properly? 	March 21, 2012 Please revise this section and include gender dimensions in the revision. May 3, 2012 Adequate revision provided. March 21, 2012 Please include in your presentation, the role of CSOs and indigenous people and how their participation and that of fishing and farming communities is taken into consideration and addressed. May 3, 2012	
	18. Does the project take into account potential major risks, including the consequences of climate change and provides sufficient risk mitigation measures? (i.e., climate resilience)	Adequate revision provided. March 21, 2012 Please discuss how the project proposes to account for climate change consequences and ensuring the climate resilience of the proposed watershed management and fishing management plans. In addition, as regards the declaration of the new PAs and their management, please also discuss climate change considerations and the risk mitigation measures that will be implemented. May 3, 2012 Adequate revision provided.	

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	19. Is the project consistent and properly coordinated with other related initiatives in the country or in the region?	March 21, 2012 As noted above, please discuss the relationship of the GEF project with the IADB \$60 million loan.	
		May 3, 2102	
		Based on the overall generic nature of the PIF, we are recommending that IADB wait till the loan is further advanced in terms of its content and where the loan will invest so that the coordination of the GEF investment and that of other cofinanciers can be more clearly articulated.	
		September 25, 2012	
		The PIF provides a list of GEF projects and notes how they will complement and are consistent with the proposed project, however, very little detail is provided on structured coordination to ensure that coordination with these projects will add value to the goal of the proposed project: sustainable management of the biodiversity in the Magdalena River Basin. Please clarify if the other donor and GEF projects in the Basin are sufficiently relevant, both thematically and geographically, to the	
		proposed project and how the proposed project will coordinate with them to ensure that any potential synergies between these various investments are realized. Simply providing a list of	

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	 20. Is the project implementation/ execution arrangement adequate? 21. Is the project structure sufficiently 	 projects with brief descriptions is not adequate. December 10, 2012 Adequate explanation provided. March 21, 2012 Please refer to comments under question 10 above and explain the rationale for the project implementation arrangement. May 3, 2102 The explanation and revision is inadequate and a fuller description of implementation arrangements should be articulated once the design is more refined. September 25, 2012 Adequate revision provided. 	
	close to what was presented at PIF, with clear justifications for changes?22. If there is a non-grant instrument in the project, is there a reasonable calendar of reflows included?		
Project Financing	 23. Is funding level for project management cost appropriate? 24. Is the funding and co-financing per objective appropriate and adequate to achieve the expected outcomes 	March 21, 2012 Yes and within cost norms. March 20, 2012 Given the amount of GEF funding and	

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	and outputs?	cofinance, the expected outcomes and outputs seem very modest in nature. Thus, the financing seems more than adequate to achieve these outcomes and outputs.	
		September 25, 2012	
		Please refer to the comments under the project framework seeking clarity on outcomes that will be achieved through this large project (>\$30 million) and the intent of the project to implement various management plans (protected areas and watershed) and their hectare coverage.	
		December 10, 2012	
		Adequate explanation provided.	
	25. At PIF: comment on the indicated cofinancing; At CEO endorsement: indicate if confirmed co-financing is provided.	March 21, 2012 The cofinancing package is robust even when not including the \$60 million loan of IADB that the project might complement, however, it almost seems excessive when compared to the outcomes and outputs that the project will deliver. This aspect of the PIF will be reviewed again once the revised PIF is presented. May 3, 2012 It still remains unclear where the loan will be active and what activities will be funded by the IADB loan and other	

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		donors.	
		September 25, 2012	
		Although disappointing that the IADB is no longer offering any cofinancing, the Government cofinance is robust and much of it is cash. However, please clarify if these are investments that are under implementation or are these projects that will be implemented at the start of the GEF project as this impacts their categorization as baseline or cofinance.	
		Furthermore, please clarify if TNC will be providing any cofinance. As one of the international environmental NGOs that has the largest annual budget of any international NGO in the world, we would expect TNC to be providing cofinance to the project.	
		December 10, 2012	
		Adequate explanation provided.	
	26. Is the co-financing amount that the Agency is bringing to the project in	March 21, 2012	
	line with its role?	Please clarify the role of IADB's loan CO-L1105 and its relation to the project.	
		As currently presented in the PIF, IADB is not providing any cofinance.	
		May 3, 2012	
		IADB is proposing to provide \$5 million	

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		out of a \$60 million loan that is still under discussion.	
		September 25, 2012	
		No cofinancing is being provided by IADB. Please clarify the amount of parallel financing IADB is claiming to contribute to the project out of the \$60 million loan.	
		December 10, 2012	
		Adequate explanation provided.	
	27. Have the appropriate Tracking Tools been included with information for all relevant indicators, as applicable?		
Project Monitoring and Evaluation	28. Does the proposal include a budgeted M&E Plan that monitors and measures results with indicators and targets?		
	29. Has the Agency responded adequately to comments from:STAP?		
Agency Responses	Convention Secretariat?		
	Council comments?		
	• Other GEF Agencies?		
Secretariat Recommendation			
Recommendation at PIF Stage	30. Is PIF clearance/approval being recommended?	March 21, 2012 No. Many issues have been raised in the review sheet. Please revise the PIF and resubmit.	
		May 3, 2012	

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		No. Many issues have been identified. Prior to resubmission, please wait till the IADB loan is well advanced so the PIF can be designed to complement this investment and that of the other baseline funding in a way that is consistent with IADB's comparative advantage and the GEF mandate to generate global environmental benefits. Overall, the PIF is very generic and requires more substantive detail and content. Please revise the PIF substantially focusing on the specific nature of the project investments including the identification of the sites (both PAs and watersheds) so that the GEF global environmental benefits can be clearly discussed.	
		 Please also note the following errors which require correction: 1. Separate budget amounts are required for outcomes 2.1 and 2.2. 2. In the focal area strategy framework the grant amount is \$6,363,000 and within the project framework the grant amount is \$6,363,636. 3. Project management cost in the focal area strategy framework is \$315,000, but \$310,000 in project framework. September 25, 2012 	
		The current version of the PIF is a considerable improvement over previous versions, however, some key issues still require resolution as	

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		referenced above in this review. Please address them and resubmit.	
		December 10, 2012	
		Yes, all outstanding issues have been adequately addressed. This PIF has been technically cleared and may be included in an upcoming work program.	
		February 11, 2013	
		A revised was submitted with a corrected fee request and the PIF is recommended for CEO clearance.	
	31. Items to consider at CEO endorsement/approval.	December 10, 2012 Please see above for issues to be addressed by the time of CEO endorsement.	
Recommendation at CEO Endorsement/ Approval	 32. At endorsement/approval, did Agency include the progress of PPG with clear information of commitment status of the PPG? 33. Is CEO endorsement/approval 		
	being recommended?		
Review Date (s)	First review*Additional review (as necessary)Additional review (as necessary)	March 21, 2012 May 03, 2012 September 25, 2012	
	Additional review (as necessary) Additional review (as necessary)	December 10, 2012 February 11, 2013	

* This is the first time the Program Manager provides full comments for the project. Subsequent follow-up reviews should be recorded. For specific comments for each section, please insert a date after comments. Greyed areas in each section do not need comments.

REQUEST FOR PPG APPROVAL

Review Criteria	Decision Points	Program Manager Comments
PPG Budget	 Are the proposed activities for project preparation appropriate? Is itemized budget justified? 	
Secretariat Recommendation	3.Is PPG approval being recommended?4. Other comments	
Review Date (s)	First review* Additional review (as necessary)	February 11, 2013

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