PROJECT IMPLEMENTATION REPORT

Project ID:	10302
Project Name:	Integrated, Sustainable and Low Emissions Transport in Côte d'Ivoire
Countr(ies):	Cote d'Ivoire
Implementing Agency:	UNEP

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I. Overview

A. Description

Project name
Integrated, Sustainable and Low Emissions Transport in Côte d'Ivoire

Country
Cote d'Ivoire

GEF ID	Implementing Agency
10302	UNEP

Executing Entity
Ministry of Environment and Sustainable Development (MINEDD) with the support of the Ministry of Transport (MoT)

Trust Fund	Project Type
GET	MSP

PIR Submission	Fiscal Year , PIR Number
9/9/2026	FY 2026 , Final PIR

Objective
To mitigate GHG emissions in Cote d'Ivoire by accelerating the introduction of electric mobility through revision of the policy and institutional framework; training and capacity building; demonstration of electric vehicles; development of finance schemes and business models; private sector engagement; and upscaling and replication.

B. Ratings and Disbursements

Implementation Progress	Development Objective
Moderately Satisfactory	Moderately Satisfactory

Overall risk
Moderate Risk

Project Financing	Cumulative Disbursement
445,500.00	357,099.59

C. Key Dates

CEO Endorsement/Approval	Agency Approval
6/3/2021	8/18/2021

Implementation Start	First Disbursement
9/30/2021	10/13/2021
Expected MTR	Actual MTR
Expected Completion	Actual Completion
6/30/2026	6/30/2026

II. PROGRESS STATUS AND ISSUES

A. Progress: Information on progress and outcomes of project implementation activities

During the period covered by this report, the project made significant progress towards achieving its results and reached its technical completion date of 30 June 2026. Efforts focused on finalizing the main technical deliverables, reviewing them by the thematic working groups and validating them with national stakeholders during the workshops held at the Belle Cote Hotel from 23 to 25 June 2026, bringing together about forty participants.

Significant progress was made with the finalization of the National Electric Mobility Strategy, its gender-responsive action plan, as well as the main technical studies on the electrification of public transport, charging infrastructure, incentive mechanisms, technical standards and sustainable battery management. The project also strengthened the capacities of national stakeholders through 10 workshops, technical meetings and regional events, mobilizing about 211 participants, of which about 10% were women.

However, the implementation of the project was affected by budgetary contingencies beyond the control of the Project Management Unit (PMU), which resulted in a delay in the implementation schedule and did not allow for full compliance with the revised work plan as approved. In close collaboration with UNEP, the PMU implemented several mitigation measures, including enhanced follow-up of consultants, reprioritization, regular technical meetings and close support to working groups, to ensure the finalization of key deliverables within the available timeframes.

Overall, the project has made it possible to carry out almost all the planned activities and to produce the main strategic, regulatory and technical tools necessary for the development of electric mobility in Côte d'Ivoire. However, the national workshop to validate the main deliverables took place at the very end of the technical implementation period, leaving the PMU insufficient time to integrate all the observations made, finalize some final versions and accompany their institutional adoption before the technical closure of the project. The MINEDD will have to carry out these activities in the coming months, outside the framework of the GEF project.

In view of these elements, progress towards both the project's outcomes and outputs is considered **Moderately Satisfactory** (MS).

B. Challenges: Information on challenges of project implementation activities

The main challenge encountered during the reporting period was the shift in the implementation schedule resulting from budgetary constraints independent of the PMU, which impacted the execution of the approved work plan. These delays led to the postponement of the finalization and validation of several strategic deliverables, as well as the organization of the national validation workshop, held from 23 to 25 June 2026.

Although the main outputs of the project have been developed, this schedule did not allow the PMU to integrate all the recommendations from the validation workshop or to support the official adoption of the deliverables before 30 June 2026. In response to these constraints, the PMU, with the support of UNEP, adapted its implementation method, strengthened the technical

monitoring of the consultants and maintained close coordination with national institutions in order to preserve the quality of the deliverables and facilitate their adoption after the technical closure of the project.

There remains a risk, however, that appropriate follow-up on the adoption of deliverables will not be fully conducted by MINEDD on these processes, now that the GEF project is complete. MINEDD will need to address this risk in the coming months, in particular by capitalizing on AMUGA and UNIDO's new GEF electric mobility project, launched in early 2026, to ensure that the project's key deliverables are adopted/endorsed by the relevant institutions and/or the Government of Côte d'Ivoire. An action plan has been developed in section 4.3 of this PIR, to ensure adequate post-project monitoring, to ensure institutional continuity of project results. UNEP will regularly monitor with MINEDD on these actions over the coming months, in parallel with the final evaluation of the project.

As a result, the consolidated risk level of the project is considered **Moderate** (M).

C. Stakeholder Engagement

Stakeholder engagement remained at the heart of the project's implementation throughout the reporting period. The PMU, with the support of UNEP, continued consultations with relevant ministries, public agencies, the private sector, technical and financial partners to ensure a participatory approach in the development and validation of the project's key deliverables.

During the period, key engagement activities included:

- the 8th PSC meeting, held on 15 July 2025, with 20 participants (9 women and 11 men);
- the 5th meeting of the Coordination Committee, held on 17 July 2025, with 20 participants (5 women and 15 men);
- a coordination meeting with Tech'NChange, organised from 8 to 10 September 2025, bringing together 8 participants (3 women and 5 men);
- an awareness-raising mission to Yamoussoukro, organized from September 15 to 19, 2025, with 50 participants, 20% of whom are women;
- the participation of the Ivorian delegation in the African Electric Mobility Week, from 14 to 16 October 2025;
- the 9th PSC meeting, held on December 5, 2025, with 10 participants (1 woman and 9 men);
- the 6th meeting of the Coordination Committee, held on 9 December 2025, with 15 participants (5 women and 10 men).

During the first half of 2026, several working sessions were held with the consultants in charge of preparing the different project deliverables to review the comments made by UNEP, the PMU and the national experts. The different versions of the studies and strategic documents were shared in an iterative manner with the members of the Technical Working Groups (TWGs) and other national stakeholders, allowing their content to be gradually improved before their final validation. This process culminated in the national validation workshop, held from 23 to 25 June 2026, which brought together about forty participants, about 10% of whom were women, to review and validate the main deliverables of the project before their transmission to the competent national authorities.

Overall, this participatory approach has strengthened national ownership of the project results, fostered technical consensus around key deliverables, and helped improve their quality before they are submitted for institutional validation.

D. Gender Equality

The project has continued to integrate gender considerations into its implementation, including through the active participation of women in governance bodies, technical consultations and the validation process of key deliverables. The National Electric Mobility Strategy also incorporates a gender-sensitive action plan, aimed at promoting more inclusive participation of women in the development of electric mobility.

During the reporting period, the representation of women in the various governance and coordination meetings remained broadly comparable to previous periods, with participation varying according to the activities and institutions represented. Technical consultations and workshops continued to ensure a balanced representation of stakeholders, while the different versions of the deliverables were reviewed by the technical working groups by incorporating the contributions of women experts and representatives of national institutions.

Overall, the project has maintained its commitment to gender mainstreaming and has strengthened this dimension through the development of gender-sensitive strategic tools, thus contributing to a better consideration of inclusion issues in the future development of electric mobility in Côte d'Ivoire.

E. Knowledge Management

Throughout the reporting period, the project favoured a collaborative approach to knowledge management by promoting regular exchanges between the PMU, UNEP, consultants, Technical Working Groups (TWGs) and key national institutions. The different versions of the deliverables were subject to successive reviews and an iterative process of sharing comments, allowing for their quality to be gradually improved and their ownership by stakeholders.

The meetings of the Steering Committee, the Coordination Committee, the working sessions with the consultants as well as the participation of the Ivorian delegation in the African Electric Mobility Week, organized from October 14 to 16, 2025 in Addis Ababa, promoted the sharing of experiences and the dissemination of good practices in electric mobility.

The national validation workshop, held from 23 to 25 June 2026, was a key step in knowledge capitalization by allowing national stakeholders to validate the main deliverables of the project. This momentum continued during the meeting on July 14, 2026 with the World Bank Group (IFC), during which the results and recommendations from the project served as a basis for identifying priority reforms and future investments needed for the deployment of electric mobility in Côte d'Ivoire, thus confirming the value of the knowledge produced for future interventions by technical and financial partners.

III: Minor Amendments

CONTEXT	
Result Framework	The project results framework underwent a minor revision of the indicators/targets under Component/Result 2. This was approved by UNEP in February 2024.
Components and Cost	The project underwent a 2nd budget review, approved by UNEP in December 2025.
Institutional And Implementation Arrangements	

Financial Management	
Implementation Schedule	The project underwent a 2nd revision of the work plan, approved by UNEP in December 2025. The operational completion date of the project was extended to 30 June 2026.
Executing Entity	
Executing Entity Category	
Minor Project Objective Change	
Safeguards	
Risk Analysis	
Increase of GEF Financing up to 5%	
Co-Financing	Due to changes in the WB project, the WB/Ministry of Transport investment co-financing (worth US$5.19 million) that had been committed under the approval of the CEO will no longer materialize
Location of Project Activity	
others	

IV: Geographic Coordinates of Project Activities

Location Name	Latitude	Longitude	GeoName ID
Abidjan, Cote d'Ivoire	5.36289	-3.9992	11,153,151

Location Description:

Activity Description:

V. ANNEX

Uploaded Document

Document Category	Title
M and E Document	10302_PIR_UNEP_2026_EM_Cote d'Ivoire_FY26_Final