



Resilient Urban Sierra Leone Project (P168608)

AFRICA WEST | Sierra Leone | Urban, Resilience and Land Global Practice |
IBRD/IDA | Investment Project Financing | FY 2021 | Seq No: 2 | ARCHIVED on 14-Apr-2022 | ISR50775 |

Implementing Agencies: Freetown City Council, Fiscal Decentralization Division in Ministry of Finance, Sierra Leone, National Disaster Management Agency, Western Area Rural District Council, Bo City Council

Key Dates**Key Project Dates**

Bank Approval Date: 25-Jun-2021

Effectiveness Date: 14-Sep-2021

Planned Mid Term Review Date: 15-Dec-2023

Actual Mid-Term Review Date:

Original Closing Date: 31-Jul-2026

Revised Closing Date: 31-Jul-2026

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project development objective is to improve integrated urban management, service delivery, and disaster emergency management in Western Area and secondary cities of Sierra Leone.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Institutional and Capacity Development in Integrated Urban Management:(Cost \$5.40 M)

Resilient Municipal Infrastructure Investment and Urban Greening:(Cost \$42.00 M)

Emergency Management Institutional and Capacity Development:(Cost \$4.53 M)

Project Management:(Cost \$4.80 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

The project was declared effective on September 14, 2021. The Project Management Unit has conducted workshops to sensitive City Project Implementation Teams (CPITs) in December 2021 on (i) results reporting, (ii) grievance redress mechanism, (iii) role of CPITs. Urban greening activities are on course, with the project expected to support the increase in vegetative cover of Free Town by 50% between 2018 and 2022. So far, 250,000 trees have been planted under phase one, and provided short term jobs for over 550 primarily marginalized, vulnerable, and underemployed women and youth. Phase two commenced in October 2021. To date, over 277,000 shrubs and trees have been planted, with over 1200 Community Climate action ambassadors trained across the 13 catchment areas.



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	□ Substantial	□ Substantial	□ High
Macroeconomic	□ Substantial	□ Substantial	□ Substantial
Sector Strategies and Policies	□ Moderate	□ Moderate	□ Moderate
Technical Design of Project or Program	□ Moderate	□ Moderate	□ Moderate
Institutional Capacity for Implementation and Sustainability	□ Substantial	□ Substantial	□ Substantial
Fiduciary	□ Substantial	□ Substantial	□ Substantial
Environment and Social	□ High	□ High	□ High
Stakeholders	□ Moderate	□ Moderate	□ Moderate
Other	--	--	--
Overall	□ Substantial	□ Substantial	□ Substantial

Results

PDO Indicators by Objectives / Outcomes

Outcome 1. Improved capacity for integrated urban planning and revenue generation				
► Increased municipal own source revenue (aggregated for all city councils) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Jul-2026
Comments:	The procurement of consultancy services for the development of municipal property tax systems in six local governments has just been launched, with the TORs and scope of works agreed upon between WB, PMU and DFMST.			
► Cities with new planning frameworks adopted (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	4.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026



Comments:

The activity for the preparation of spatial plans for 6 local councils has been launched, with the TORs approved. The activity is anticipated to commence in year two of operation. Further the procurement of consultancy services for the preparation of the Western Area Rural Development Council (WARDC) spatial plan is at advanced stages, and includes the upgrading of the Free Town Structure Plan.

Outcome 2. Improved access to municipal infrastructure and services

► People provided with increased access to resilient municipal infrastructure and services (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	1,700,000.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026

Comments:

The activity has not commenced.

 People provided with increased access to resilient municipal infrastructure and services - Female (Number (Thousand), Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	850,000.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026

Outcome 3: Enhanced emergency preparedness and response services

► Districts with functional decentralized emergency response services (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026

Comments:

The equipping of NDMA and SLMET offices has been approved for this Financial year (FY) . Additionally, design and site identification for the construction of National Disaster Management Offices (NDMA) is underway.

► People provided with access to enhanced hydromet early warning systems (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	600,000.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026

Intermediate Results Indicators by Components

Component 1: Institutional and Capacity Development in Integrated Urban Management



► Staff trained in urban planning methods (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	25.00	100.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	In close collaboration with the C40 urban shift program, 25 staff from the Free Town City Council and 7 local Councils, will undergo training in city planning, under the Kigali City Academy (scheduled for May 2022). In addition, a curriculum in urban planning is being developed, that would be rolled out in collaboration with local universities, that would seek to provide customized training to national government and local council staff in urban planning and management. This is yet to be rolled out.			
□ City councils staff trained in urban planning methods - Female (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	10.00	50.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
► City councils with ICT system for property tax upgraded/established and operational (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	Procurement of consultancy services to develop and pilot the municipal property tax system, is still under procurement.			
► City councils using a citizen engagement platform (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	This activity has not commenced.			
Component 2: Resilient Municipal Infrastructure Investment and Urban Greening				
► Unplanned settlements upgraded (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	32.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	The procurement of consulting services to undertake preliminary designs and feasibility studies for this activity is nearer completion.			



▶ People with access to new sanitation and/or water facilities constructed (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	20,000.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	The activity has not commenced			
▶ Proportion of safely disposed municipal solid waste in Western Area (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	45.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	The activity has not commenced			
▶ Area of forested land restored and/or under improved management (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	350.00	350.00	1,000.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	A total of 350.ha in free town, have been covered with trees and shrubs under the phase 1 and phase 2 of the project to date. An additional 350.ha shall be added under phase two in the next six months.			
▶ Traders using upgraded markets (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	7,000.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	This activity has not commenced.			
□ Traders using upgraded markets - Female (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	6,000.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
▶ Average citizen satisfaction rate with at least 1 subproject provided under Component 2 (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00



Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	Component 2 activities have not commenced			
<input type="checkbox"/> Average citizen satisfaction rate with at least 1 subproject provided under Component 2 - Female (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
▶ Green house gas (GHG) reduction (Metric ton, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	8,250.00	8,250.00	1,815,665.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
▶ Formal jobs in SWM created by the project, of which female (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	The SWM works have not commenced			
▶ Women completing the SWM livelihood support program under the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	800.00
Date	01-Mar-2021	21-Sep-2021	31-Mar-2022	31-Aug-2026
Comments:	This activity has not commenced			

Component 3: Emergency Management Institutional and Capacity Development				
▶ Districts with Disaster Contingency Plans adopted (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	01-Feb-2021	21-Sep-2021	31-Mar-2022	31-Jul-2026
▶ Emergency Operations Centers (national and regional) established and equipped (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	0.00	0.00	2.00
Date	01-Feb-2021	21-Sep-2021	31-Mar-2022	31-Jul-2026
Comments:	Procurement of equipment and refurbishment of SLMET and NDMA offices on course.			
► Flood forecasting and alert systems established (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	01-Oct-2020	21-Sep-2021	31-Mar-2022	31-Dec-2025
► Staff trained in DRM (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	300.00
Date	01-Feb-2021	21-Sep-2021	31-Mar-2022	31-Jul-2026

Component 4: Project Management				
► Registered grievances resolved within the agreed timeframe (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	01-Feb-2021	21-Sep-2021	31-Mar-2022	31-Jul-2026
Comments:	The GRM framework has been completed and disclosed. Digital platform under development. No works ongoing.			
► Beneficiary feedback surveys conducted at mid-term and closing (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	01-Oct-2020	21-Sep-2021	31-Mar-2022	31-Dec-2025

Performance-Based Conditions

Data on Financial Performance

Disbursements (by loan)

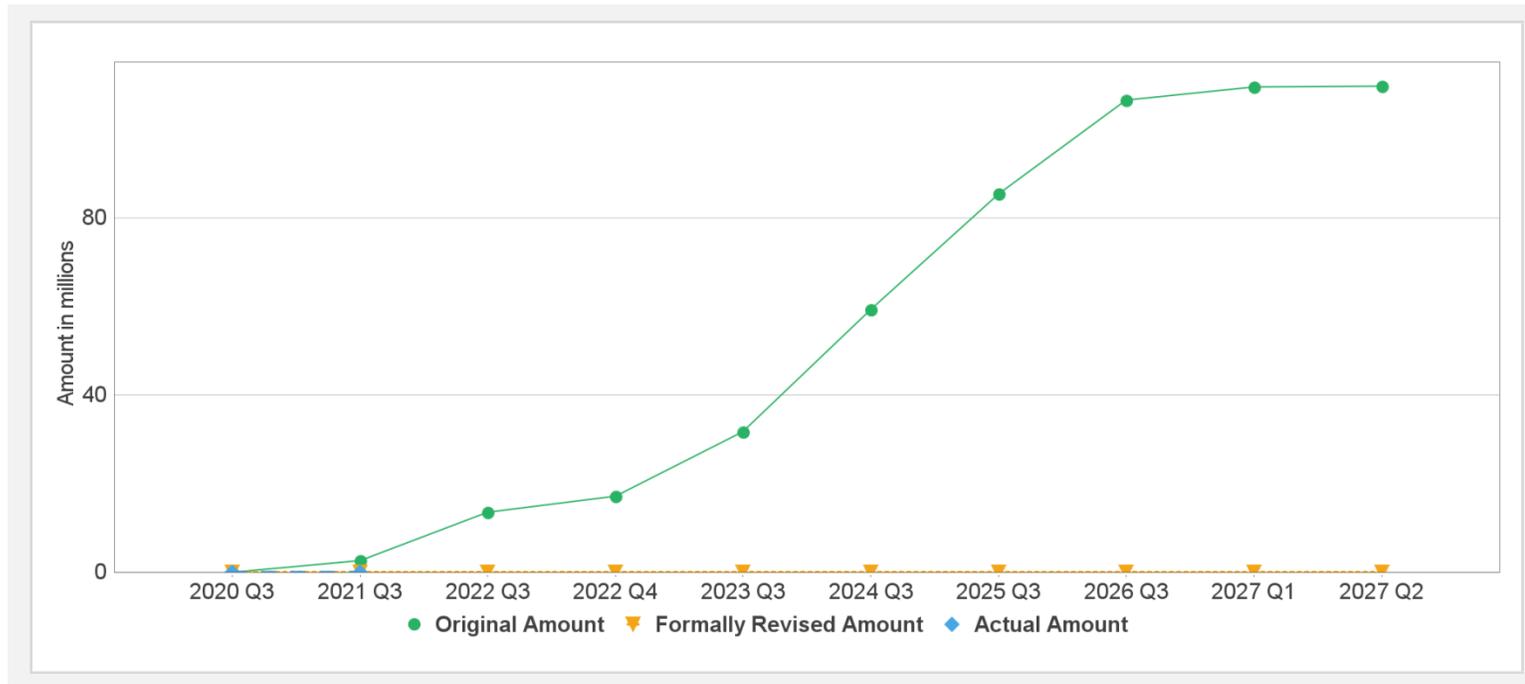


Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P168608	IDA-D8420	Effective	USD	50.00	50.00	0.00	5.48	44.04	11%
P168608	TF-B5658	Effective	USD	6.73	6.73	0.00	0.00	6.73	0%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P168608	IDA-D8420	Effective	25-Jun-2021	29-Jul-2021	14-Sep-2021	31-Jul-2026	31-Jul-2026
P168608	TF-B5658	Effective	25-Jun-2021	29-Jul-2021	14-Sep-2021	31-Jul-2026	31-Jul-2026

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

P173676-Resilient Urban Sierra Leone Project