



Second Rwanda Urban Development Project (P165017)

EASTERN AND SOUTHERN AFRICA | Rwanda | IBRD/IDA | Investment Project Financing (IPF) | FY 2021 | Seq No: 8 |
Archived on 04-Jun-2024 | ISR00725

Implementing Agencies: City Administration of Kigali, Huye District, Local Administrative Entities Development Agency, Ministry of Infrastructure, Muhanga District, Musanze District, Nyagatare District, Rubavu District, Rusizi District, Rwanda Environmental Management Authority

1. OBJECTIVE

1.1 Development Objective

Original Development Objective (Approved as part of Approval package on 29-Oct-2020)

To improve access to basic services, enhance resilience and strengthen integrated urban planning and management in the City of Kigali and the six secondary cities of Rwanda.

Has the Development Objective been changed since Board Approval of the Project Objective?

No

2. COMPONENTS

Name

Support to the City of Kigali:(Cost 79,410,000.00)

Support to Secondary Cities:(Cost 81,440,000.00)

Institutional Capacity Development and Project Management:(Cost 9,830,000.00)

Contingency Emergency Response:(Cost 0.00)

3. OVERALL RATINGS

Name	Previous	Current
Progress towards achievement of PDO	● Moderately Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Unsatisfactory	● Moderately Satisfactory
Overall Risk Rating	● Substantial	● Substantial



4. KEY ISSUES & STATUS

4.1 Implementation Status and Key Decisions

The Second Rwanda Urban Development Project (RUDP-II) was approved by the Board on October 30, 2020 and declared effective on February 10, 2021 with a project closing date of December 31, 2025. The RUDP-II (AF) (with NDF funding) was approved on April 4, 2022 and was declared effective on October 17, 2022. The AF will scale up the project’s impact and development effectiveness through additional investments of the Rwampara wetland rehabilitation and flood risk reduction. Phase 1 works have concluded in all six secondary cities, and designs for Phase 2 works have been completed. The Grievance Redress Mechanism has been established and become functional to capture any complaints that may arise. The MTR was held in November 2023 and an action plan to accelerate works is under implementation.

5. SYSTEMATIC OPERATIONS RISK-RATING TOOL

Risk Category	Rating at Approval Approval Package - 30 Oct 2020	Last Approved Rating ISR Seq. 07 - 30 Nov 2023	Proposed Rating
Political and Governance	● Low	● Low	● Low
Macroeconomic	● Substantial	● Substantial	● Substantial
Sector Strategies and Policies	● Low	● Low	● Low
Technical Design of Project or Program	● Substantial	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	● Substantial	● Substantial	● Substantial
Fiduciary	● Substantial	● Substantial	● Substantial
Environment and Social	● Substantial	● Substantial	● Substantial
Stakeholders	● Moderate	● Moderate	● Moderate
Overall	● Substantial	● Substantial	● Substantial



6. RESULTS

6.1 PDO Indicators by PDO Outcomes

People with improved access to basic services								
Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
People provided with improved urban living conditions (Number)	0.00	Dec/2020	79,277	25-Mar-2024	79,277	25-Mar-2024	358,000.00	Dec/2025
	Comments on achieving targets		Methodology to calculate upgrading beneficiaries was changed during the MTR. The previous methodology calculated beneficiaries in settlements as a percentage of physical progress of works and thus included beneficiaries where works were still incomplete. It was agreed that this methodology would be revised to calculate only beneficiaries in settlements where works is completed. For this reason, any targets (like this one) that take Kigali upgrading beneficiaries into account will be seen to have reduced in this ISR when compared to the previous ISR as Kigali upgrading works are still ongoing					
People provided with improved urban living conditions - Female (RMS requirement) (Number)	0.00		47,326.00				179,000.00	
People in urban areas with access to all-season roads within a 500-m range under the project (disaggregated by city and gender) (Number)	0.00	Dec/2020	71,660.00	29-Sept-2023			137,500.00	Dec/2025
	Comments on achieving targets		<p>The current gender breakdown of access to all-season roads in the 6 secondary cities is 35,830 females and 235,830 males.*</p> <p>There are 71,660 people (35,830 female and 35,830 male) with access to all-season roads in the 6 SCDs broken down as follows:</p> <p>District Total beneficiaries Female Male Huye 5,243 2,622 2,621</p>					



		Nyagatare 3,322 1,661 1,661 Musanze 22,439 11,220 11,119 Rubavu 28,465 14,233 14,232 Muhanga 10,741 5,370 5,371 Rusizi 1,450 725 725
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People benefitting from flood risk reduction and wetland rehabilitation interventions

Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
People benefiting from flood risk reduction and wetland rehabilitation interventions in the City of Kigali (disaggregated by gender) (Number)	0.00	Dec/2020	0.00	29-Sept-2023			220,500.00	Dec/2025
	Comments on achieving targets		This could not be measured since the civil works have not started. The detailed designs and tender documents for 6-flood hotspots at the final stage of procurement with works expected to kickoff in July 2024. Works for the restoration of 5 selected wetlands in CoK have commenced					

Institutional capacity for integrated urban planning and management strengthened

Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Cities with detailed area plans, incorporating principles of sustainability, prepared and adopted (Number)	0.00	Dec/2020	0.00	30-Mar-2024	0.00	30-Mar-2024	7.00	Dec/2025
	Comments on achieving targets		With the National Strategy for Sites and Services now completed and approved, these consultancies will commence in FY25.					

6.2 Intermediate Results Indicators by Components

Support to the City of Kigali

Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year



Unplanned settlements upgraded under the project (Hectare(Ha))	0.00	Dec/2020	0	19-Mar-2024	0	19-Mar-2024	385.00	Dec/2025
	Comments on achieving targets		<p>Methodology to calculate upgrading beneficiaries was changed during the MTR. The previous methodology calculated beneficiaries in settlements as a percentage of physical progress of works and thus included beneficiaries where works were still incomplete. It was agreed that this methodology would be revised to calculate only beneficiaries in settlements where works is completed. For this reason, any targets (like this one) that take Kigali upgrading beneficiaries into account will be seen to have reduced in this ISR when compared to the previous ISR as Kigali upgrading works are still ongoing.</p> <p>This indicator will not be measured until upgrading works are completed in Kigali. Current status of works in: Mpazi: 57.7% Nyagatovu, Nyabisindu: 1.56% Gatenga: under procurement.</p>					
People living in unplanned settlements in the CoK benefiting from improved living conditions due to the project. (Number)	0.00	Dec/2020	0	19-Mar-2024	0	19-Mar-2024	50,000.00	Dec/2025
	Comments on achieving targets		<p>Methodology to calculate upgrading beneficiaries was changed during the MTR. The previous methodology calculated beneficiaries in settlements as a percentage of physical progress of works and thus included beneficiaries where works were still incomplete. It was agreed that this methodology would be revised to calculate only beneficiaries in settlements where works is completed. For this reason, any targets (like this one) that take Kigali upgrading beneficiaries into account will be seen to have reduced in this ISR when compared to the previous ISR as Kigali upgrading works are still ongoing.</p> <p>This indicator will not be measured until upgrading works are completed in Kigali. Current status of works in: Mpazi: 57.7% Nyagatovu, Nyabisindu: 1.56% Gatenga: under procurement.</p>					
	0.00	Dec/2020	0.00	29-Sept-2023			6.00	Dec/2025



Hotspots rehabilitated with flood risk reduction interventions (Number)	Comments on achieving targets		This indicator will be measured at the end of the works. However, the preparation of the detailed designs for the rehabilitation of 6-flood hotspots is completed and procurement of the supervisor and contractor are at contract negotiation stage.					
Wetland area rehabilitated under the project (Hectare(Ha))	0.00	Dec/2020	0.00	29-Sept-2023			390.00	Dec/2025
	Comments on achieving targets		The rehabilitation of wetlands has not yet started. Works contract has been signed and site preparation and mobilisation is underway..					
Long-term management strategy and business plan for the management and maintenance of rehabilitated wetlands developed and approved (Yes/No)	No	Dec/2020	No	29-Sept-2023			Yes	Dec/2025
	Comments on achieving targets		This indicator will be measured in Y4. The tender for this TA is planned to start in August 2024, the contract is expected by December 2024, and the assignment will last for five months.					
Stormwater management master plan for the CoK developed and approved (Yes/No)	No	Dec/2020	No	23-Mar-2024	No	23-Mar-2024	Yes	Dec/2025
	Comments on achieving targets		This indicator will be measured in Y4. The consultancy is ongoing, and the inception report was validated on 17-Jan-2023. Currently, the procurement of Personal Computer Storm Water Management Model software is in progress. The contract of 24 months is expected to close in July 2024.					
Feasibility studies for sites and services carried out in the CoK. (Yes/No)	No	Dec/2020	No	29-Sept-2023			Yes	Dec/2025
	Comments on achieving targets		This indicator will be measured in Y4. The activity was shifted to 2023-2024 after realizing that it has to wait for inputs from the National Strategy for Site and Services which MININFRA is developing.					
Greenhouse gas accounting and reporting framework developed and operational (Yes/No)	No	Dec/2020	No	29-Sept-2023			Yes	Dec/2025
	Comments on achieving targets		This is to be measured at the end of the project. However, the procurement of the consultancy is underway and planned to start in July 2024, and the assignment will last for 9 months					
Beneficiaries participating in consultations (number, disaggregated by gender) (Number)	0.00	Dec/2020	4,434.00	29-Sept-2023			1,200.00	Dec/2025
	Comments on achieving targets		As of March 2024, the total number of 24,887 people (12,885 male and 12,002 female) participated in various consultations of CoK and REMA in line with the project. Those include					



			consultations in project design, preparation of ESIA and RAP for the 4 informal settlements, 5 wetlands as well as other various meetings held under SEP implementation.					
Women in leadership positions in community upgrading committees (Percentage)	0.00	Dec/2020	41.77	29-Sept-2023			40.00	Dec/2025
	Comments on achieving targets		Target achieved. 41.77 % are women in leadership positions in the upgrading committees of the CoK.					
Support to Secondary Cities								
Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Unplanned settlements upgraded under the project (Hectare(Ha))	0.00	Dec/2020	0.00	29-Sept-2023			515.00	Dec/2025
	Comments on achieving targets		Phase 1 works completed. Target will be measured once Phase 2 is completed					
People living in unplanned settlements in secondary cities benefiting from improved living conditions due to the project (Number)	0.00	Dec/2020	0.00	29-Sept-2023			30,700.00	Dec/2025
	Comments on achieving targets		Phase 1 works completed. Target will be updated once Phase 2 is completed					
Urban roads constructed or rehabilitated under the project (Kilometers)	0.00	Dec/2020	40,231.00	29-Sept-2023			55.00	Dec/2025
	Comments on achieving targets		As of March 2024, the project has completed the construction of 40.2 Km in 6 SCDs					
Standalone drains constructed or rehabilitated under the project (Kilometers)	0.00	Dec/2020	3.60	29-Sept-2023			10.00	Dec/2025
	Comments on achieving targets		The planned 3.6 Km of standalone drainages were fully completed in Muhanga and Musanze Districts					
Feasibility studies for sites and services carried out in six secondary cities. (Yes/No)	No	Dec/2020	No	29-Sept-2023			Yes	Dec/2025
	Comments on achieving targets		This is planned to be evaluated in Y4. The ToRs are being finalized for the contract to be awarded by July 2024 and close by August 2025					



Beneficiaries participating in consultations (number, disaggregated by gender) (Number)	0.00	Dec/2020	1,515.00	29-Sept-2023			1,500.00	Dec/2025
	Comments on achieving targets		As of March 2024, the total number of 3,441 people (2,131 male and 1,310 female) participated in various consultations of SCDs and LODA in line with the project. Those include consultations in project design, preparation of ESIA and RAP for phase 1 and phase 2 as well as other various meetings held under SEP implementation.					
Women in leadership positions in community upgrading committees (Percentage)	0.00	Dec/2020	48.78	29-Sept-2023			40.00	Dec/2025
	Comments on achieving targets		Target achieved. 48.78% of leaders in SCs' upgrading committees are women.					
Roadmap for City Management Offices developed (Yes/No)	No	Dec/2020	No	25-Mar-2024	No	25-Mar-2024	Yes	Dec/2025
	Comments on achieving targets		The CMOs contract was signed on 20 April 2023 and will last for 26 months.					
Institutional Capacity Development and Project Management								
Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Review the National Urbanization Policy (2015) and develop its implementation strategy (Yes/No)	No	Dec/2020	Yes	29-Sept-2023			Yes	Dec/2025
	Comments on achieving targets		This was achieved in June 2023 and validated by the GoR National Economic Cluster meeting of March 26, 2024.					
National housing strategy developed (Yes/No)	No	Dec/2020	No	29-Sept-2023			Yes	Dec/2025
	Comments on achieving targets		Tender was not relaunched as Ministry conducted the same activity in-house. This indicator will be dropped during restructuring.					
Feasibility studies for disposal facilities prepared (Yes/No)	No	Dec/2020	No	29-Sept-2023			Yes	Dec/2025
	Comments on achieving targets		EOI was re-launched on March, 26, 2024 after the first contracts were terminated due to collusion between the two companies which were hired to deliver on the assignments.					
	No	Dec/2020	Yes	27-Mar-2024	Yes	27-Mar-2024	Yes	Dec/2025

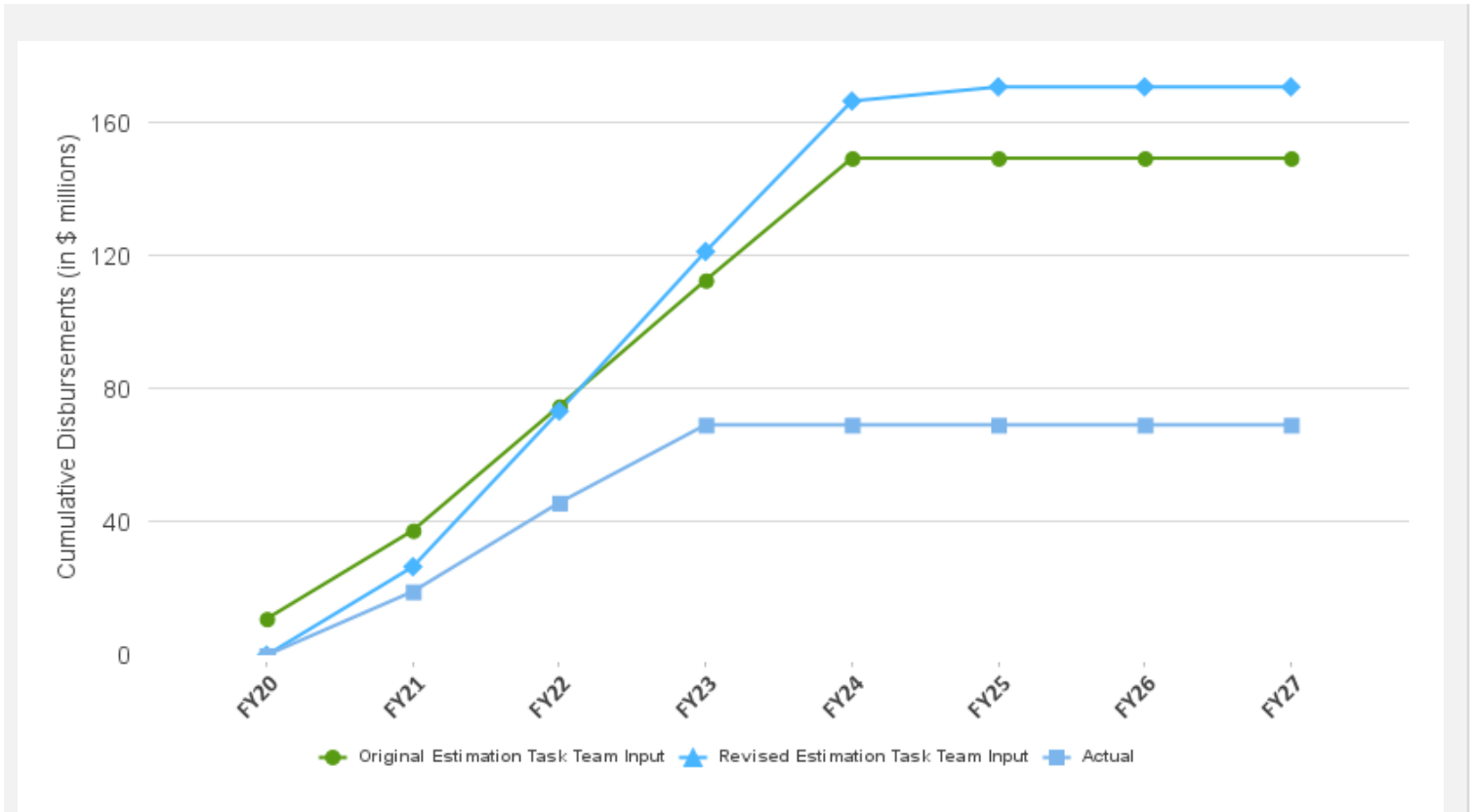


National sites and services strategy developed (Yes/No)	Comments on achieving targets	The strategy was delivered in September 2023 and validated by the National Economic Cluster meeting of March 26, 2024.
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7. DATA ON FINANCIAL PERFORMANCE

7.1 Cumulative Disbursements



7.2 Disbursements (by loan)

Loan/Credit/TF	Status	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
TF-B3896	Effective	2.38	2.38	0.00	0.73	1.65	30.58%
TF-B3927	Effective	8.07	8.07	0.00	3.50	4.57	43.41%
IDA-67890	Effective	75.00	75.00	0.00	34.61	20.88	46.15%
IDA-D7370	Effective	75.00	75.00	0.00	29.45	41.05	39.27%
TF-B8087	Effective	10.21	10.21	0.00	0.88	8.87	8.64%



7.3 Key Dates (by loan)

Loan/Credit/TF	Status	Approval	Signing	Effectiveness	Orig. Closing	Rev. Closing
IDA-67890	Effective	30-Oct-2020	12-Nov-2020	10-Feb-2021	31-Dec-2025	31-Dec-2025
IDA-D7370	Effective	30-Oct-2020	12-Nov-2020	10-Feb-2021	31-Dec-2025	31-Dec-2025
TF-B3896	Effective	30-Oct-2020	12-Nov-2020	10-Feb-2021	31-Dec-2025	31-Dec-2025
TF-B3927	Effective	08-Oct-2020	12-Nov-2020	10-Feb-2021	31-Dec-2025	31-Dec-2025
TF-B8087	Effective	12-Apr-2022	19-Apr-2022	17-Oct-2022	31-Dec-2025	31-Dec-2025

8. KEY DATES

Key Events	Planned	Actual
Approval	30-Oct-2020	30-Oct-2020
Effectiveness	10-Feb-2021	10-Feb-2021
Mid-Term Review No. 01	13-Nov-2023	13-Nov-2023
Mid-Term Review No. 01	13-Nov-2023	13-Nov-2023
Mid-Term Review No. 01	28-Nov-2023	13-Nov-2023
Mid-Term Review No. 01	28-Nov-2023	13-Nov-2023
Mid-Term Review No. 01	13-Nov-2023	13-Nov-2023
Mid-Term Review No. 01	13-Nov-2023	13-Nov-2023
Mid-Term Review No. 01	13-Nov-2023	13-Nov-2023
Mid-Term Review No. 01	26-Jan-2024	26-Jan-2024
Mid-Term Review No. 01	08-May-2024	08-May-2024
Mid-Term Review No. 01		
Mid-Term Review No. 02		13-Nov-2023
Operation Closing/Cancellation	31-Dec-2025	

9. RESTRUCTURING HISTORY



10. ASSOCIATED OPERATION(S)

There are no associated operations