



# **Project Implementation Report**

(Reporting period: <u>1 July 2023 – 30 June 2024</u>)

Project Title:	Programme for cleantech innovation and green jobs - Phase 2	
GEF ID:	10826	
UNIDO ID:	190103	
GEF Replenishment Cycle:	GEF-7	
Country:	MOROCCO	
Region:	MNA - Middle East and North Africa	
GEF Focal Area:	Climate Change Mitigation (CCM)	
Integrated Approach Pilot (IAP) Programs <sup>1</sup> :	N.A.	
Stand-alone / Child Project:	Child Project of Global Cleantech Innovation Programme	
Implementing Department/Division:	TCS/ECA/JET	
Co-Implementing Agency:	N.A.	
Executing Agencies:	<ul> <li>Department of Sustainable Development at the Ministry of Energy Transition and Sustainable Development in partnership</li> <li>4 C MAROC</li> </ul>	
Project Type:	Medium-Sized Project (MSP)	
Project Duration:	60 Months	
Extension(s):	N.A.	
GEF Project Financing:	913,242 USD	
Agency Fee:	82,192 USD	
Co-financing Amount:	3,078,000 USD	
Date of CEO Endorsement/Approval:	11/15/2021	
UNIDO Approval Date:	12/17/2021	
Actual Implementation Start:	12/31/2022	
Cumulative disbursement as of 30 June 2024:	USD 572,171.48	
Mid-term Review (MTR) Date:	12/16/2024	
Original Project Completion Date:	3/31/2026	
Project Completion Date as reported in FY23:	3/31/2026	

<sup>&</sup>lt;sup>1</sup> Only for **GEF-6 projects**, if applicable

Current SAP Completion Date:	3/31/2026
Expected Project Completion Date:	3/31/2026
Expected Terminal Evaluation (TE) Date:	6/30/2026
Expected Financial Closure Date:	9/30/2026
UNIDO Project Manager <sup>2</sup> :	Ms. Olga RATAJ

## I. Brief description of project and status overview

## **Project Objective**

The project entitled "Programme for cleantech innovation and green jobs - Phase 2" aims to support and nurture clean energy technology entrepreneurship and innovation. This project is developed as a child project of the GEF UNIDO Global Cleantech Innovation Programme (GCIP) Framework (GEF ID 10460).

The objective of the project is to support sustainable and inclusive economic growth by strengthening regional innovation ecosystems that promote clean technology innovation and entrepreneurship in start-ups and SMEs. GCIP Morocco has three components, in line with the GCIP Framework, which have been designed based on the current needs of developing countries, including Morocco, as well as recommendations from the GEF's independent evaluation of GCIP conducted in 2018, and with feedback from the previous nine GCIP country projects implemented between 2013 and 2019.

As part of the GCIP Framework, the GCIP Morocco receives support from the GCIP global coordination child project (GEF ID: 10461), further referred to as GCIP Global. More specifically, it is supported by global project executing entities (global PEEs), including the Network for Global Innovation (NGIN), the Cleantech Group (CTG), and UNIDO.

In particular, the project will:

1) Transform early-stage innovative cleantech solutions into scalable enterprises;

The focus is on early-stage innovative cleantech solutions and provision of acceleration support related to entrepreneurship and business skills training. In addition, targeted technical assistance will be offered to the start-ups/SMEs that were accelerated and have traction and sales evidence, but which still need specialized enterprise growth support. Furthermore, a start-ups/SMEs in the expansion stage will receive tipping-point investment facilitation services to raise investment.

2) Strengthen the capacities of cleantech innovation and entrepreneurship ecosystem (CIEE) stakeholders and connect them:

Activities are designed to maximize the impact of GCIP by strengthening national cleantech ecosystems of GCIP partner countries, identifying synergies across national ecosystems, and connecting ecosystems for knowledge exchange and partnership building. At the national child project level, development of policies and regulations to promote cleantech innovation will be prioritized.

3) Engage with the GCIP global coordination child project to ensure programme coordination and coherence:

In order to maintain coherence and standards of GCIP execution across multiple countries, GCIP guidelines will be developed under the GCIP Global and disseminated as a tool for national child projects for adaptation and adoption.

Project Indicators		Expected at Endorsement/Approval stage	
1	Greenhouse Gas Emissions Mitigated (metric tons of CO2e)	108,000 (directly) and at 540,000 (indirectly)	

<sup>&</sup>lt;sup>2</sup> Person responsible for report content

2	Number of direct beneficiaries	Female:165	
	disaggregated by gender as co-benefit	Male: 385	
	of GEF investment	Total: 550	

#### **Baseline**

Building on the success and the lessons learned of Morocco's GCIP I (from 2016 to 2020, entitled Programme for Cleantech Innovation and Green Jobs in Morocco) and taking into account the increased need to accelerate the pace of cleantech innovation, UNIDO together with the Ministry of Energy Transition and Sustainable Development developed the second phase (GCIP II) of this project. The project is in line with the GEF's Climate Change Mitigation Focal Area Strategy under the GEF-7 Programming Directions, the GEF Private Sector Strategy and is equally fully aligned with key national priorities of Morocco, as well as UNIDO's mandate to promote inclusive and sustainable industrial development (ISID).

The core baseline assumptions regarding critical barriers within Morocco are lack of capacity of trained experts in clean-tech technology, limited support services for access to finance for entrepreneurs from preconcept to market-maturity and a rather fragmented innovation ecosystem with lack of supportive polices and business environment, poor institutional coordination and weak linkages between universities within an emerging cleantech sector. Supporting Morocco's ambition to a low-carbon development trajectory requires targeted interventions by a) identifying, supporting, and empowering cleantech entrepreneurs through technical assistance; b) harnessing national commitments towards clean tech through coordination support with policy-relevant recommendations and c) leveraging global networks and knowledge within Morocco's cleantech sector, such that Morocco can leapfrog past the lessons learned within other countries. The project is therefore designed to directly address these mentioned barriers in order to create an enabling environment for cleantech in Morocco. Within Phase II, the project will scale up the national approach / expand through 4 regional hubs to actively create more opportunities for youth employment in green jobs in remote areas of Morocco.

Overall Ratings <sup>3</sup>	FY24	FY23					
Global Environmental Objectives (GEOs) / Development Objectives (DOs) Rating	Satisfactory (S)	Satisfactory (S)					
	The rating will be maintained as Satisfactory as the project is on track to achieve most of its major global environmental objectives, and yields satisfactory global environmental benefits.						
Implementation Progress (IP) Rating	Moderately Satisfactory (MS)	Satisfactory (S)					
The rating will be downgraded to Moderately Satisfactory since the project experienced a slowdown, caused by procedural difficulties among the NPEEs as well as the national tax office declining the exemption of taxes. Therefore, there is a slight delay with regards to implementation in compliance with the original plan.							
Overall Risk Rating	Moderate Risk (M)	Low Risk (L)					
The overall risk rating was downgraded to moderate risk as the above-mentioned procedural delays may also affect the available budget of the planned activities and impact achieving the project objective.							

#### II. Targeted results and progress to-date

Please describe the progress made in achieving the outputs against key performance indicator's targets in the project's **M&E Plan/Log-Frame at the time of CEO Endorsement/Approval**. Please expand the table as needed.

<sup>&</sup>lt;sup>3</sup> Please refer to the explanatory note at the end of the document and assure that the indicated ratings correspond to the narrative of the report

Regarding further progress made in achieving the outputs against key performance indicator targets, kindly see below the Project's Results framework

			Framework GCIP Moroco	CO
Project Strategy	KPIs/Indicators	Baselin e	Target level	Progress to-date
	 ent 1 – Transforming ear		l novative cleantech solution	ns into commercial enterprises
			e accelerated at local and	
Output 1.1.1	Number of			
GCIP	suggestions for	0	10	10
guidebooks	improvement of the			
adapted for	GCIP			
Morocco	guidebooks  Number of GCIP			
	guidebooks			
	adapted for Morocco	0	3	2 GCIP guidebooks translated into French
	(gender responsive,			French
	translated into			
	French)			
	Number of		2 sessions, 20	
	consultation sessions		institutions (25% women	
	and number of stakeholders	0	representatives, at least	2 sessions held in Q3&4 of 2023
	consulted on GCIP		2 institutions that focus	
	Morocco guidebooks		on promoting GEEW)	
	with relevant CIEE			
	stakeholders (gender			
	responsive)			
	Number of institutions with whom the GCIP		50	40
	Morocco guidebooks	0	50	16
	shared			
	Number of calendars			
	of all GCIP Morocco			
	Accelerator related	0	3 for the 3 cycles	1
	events for each			
	Accelerator cycle in accordance with the			
	GCIP			
	guidebooks			
	Number of			
	suggestions for			
	improvement of the	0	10	10
	GCIP cleantech innovation and			
	entrepreneurship			
	expert training			
	and certification			
	system			

	Name to a set OOLD			
	Number of GCIP Morocco cleantech innovation and entrepreneurship expert training and certification systems developed (gender responsive)	0	3 (1 for trainers, 1 for mentors, 1 for judges)	1 for mentors was developed. The other 2 are under development.
	Number of trainings provided (gender responsive)	0	3 (1 for trainers, 1 for mentors, 1 for judges)	I for trainer: NGIN worked closely with Mr. Lotfi Chraibi during the national academy who acted as the second trainer besides NGIN in the training of the semifinalists by adding a local Moroccan perspective to the various elements. This trainer also assisted the new mentors in providing the correct support to the teams, participated in the webinars, the business clinic, the Mock judging and accompanied the final jury in their evaluation of the teams.
	Number of experts trained and certified.	0	30 (at least 30%	46 trained - certification will be in
	Share of trained experts that complete the UN 'I-know[1]gender' training and the UNIDO gender-lens investment training	0	women) 100%	FY25.  FY23 - 45 experts and FY24 - 1 expert were trained
Pool of cleantech innovation and entrepreneur ship experts (trainers,	Number of suggestions for improvement of the GCIP cleantech innovation and entrepreneurship expert training and certification system	0	10	N.A.
mentors, judges at least 30) is trained and certified to support the GCIP Morocco	Number of GCIP Morocco cleantech innovation and entrepreneurship expert training and certification systems developed (gender responsive)	0	3 (1 for trainers, 1 for mentors, 1 for judges)	1 expert training for mentors was finalized, the 2 others are being under development
Accelerator	Number of trainings provided (gender responsive)	0	2 sessions 20 institutions (25% women representatives, at least 2 institutions that focus on promoting GEEW)	0
	Number of experts trained and certified	0	30 (at least 30% women)	0

	Share of trained experts that complete the UN 'I- know gender' trainings and the UNIDO gender- lens investment training	0	100%	50% of mentors attended the gender training.
Output 1.1.3 Four local hubs	Number of local hubs established	0	4	4 Hubs established (Benguerir, Rabat, Fes and Agadir)
establishe d under GCIP Morocco to support the formation	Number of regions and entities considered and engaged as candidates to host local hubs	0	10 regions 15 entities	Until date 10 regions prospected and 12 entities studied
of local innovation ecosystems number of local hubs established	Number of GCIP Morocco guidebooks adapted for operationalization through local hubs (gender responsive, translated into French)	0	2 (1 for Pre-Accelerator, 1 for Accelerator)	2 (1 for Pre-Accelerator, 1 for Accelerator) adapted and translated in French
	Number of trainings conducted by PMU for local hubs (gender responsive)	0	3 (1 per year)	Four trainings were organized for hub members and experts on the GCIP approach.
	Number of participants from local hubs per training	0	8 (2 per local hub, at least 30% women)	More than 16 participants (30% women)
	Share of local hub staff that complete the UN 'I- know gender' training and the UNIDO gender- lens investment training	0	100%	0
Output 1.1.4 Three cycles of the annual competition- based GCIP Morocco accelerators	Number of GCIP Morocco Pre- Accelerator cycles conducted through local hubs (gender responsive, each cycle operating in sync across the 4 local hubs)	0	3 (1 per year)	0 - as the pre-Acceleration was postponed to the second accelerator cycle. The PMU team worked closely with accelerators and universities to ensure candidates who applied were validated by these partners by meeting the program's criteria.
	Number of GCIP Morocco Pre- Accelerator participants per cycle	0	50 (across all 4 local hubs, at least 30% women)	0 - as no pre-acceleration conducted.
	Share of GCIP Morocco Pre- Accelerator alumni that apply for GCIP	0	20% (at least 30% woman-led teams)	0

	Morocco Accelerator			
-	Number of GCIP			
	Morocco Accelerator	4	3 for the 3 cycles	1 Accelerator cycle has been
	cycles conducted	7	3 for the 3 cycles	completed
	(gender responsive)			completed
	Number of GCIP			252 11 11 11
	Morocco	0	150 (at least 30%	253 application received among
	Accelerator	O	woman-led teams)	them 124 with women
	applications received		woman loa toamoj	participation
	per cycle			
	Number of GCIP		20.25 (at least 20%	E0 finalist teams were salested
	Morocco	0	20-25 (at least 30%	50 finalist teams were selected,
	Accelerator semi-		woman-led teams)	among them 16 women-led teams
	finalist teams per			teams
	cycle			
	Number of GCIP			
	Morocco Accelerator	0	5-8 (at least 30%	No finalists teams yet.
	finalist teams per		woman-led teams)	
	cycle		morrian roa roanno,	
	Number of GCIP			
	Morocco Fora			
	conducted (gender	0	3	0 - 1st cycle fora in FY25.
	responsive,	U	3	0 - 1st cycle iola iii F 125.
	incorporating final			
	judging and award			
	ceremony of each			
	Accelerator cycle, and			
	investor			
	connect activities)			
	Number of private			
	sector entities and	0	15 (at least 25%	0 - 1st cycle fora in FY25.
	investment/financial		women)	·
	institutions invited to		,	
	each GCIP			
	Morocco Forum			
	Number of help-lines	0	1	Activity was discontinued (at Global
	for queries			GCIP level)
	established			
	Share of outreach and			
	promotional activities		1000/	
	and products associated with the	0	100%	100%
	GCIP Morocco Pre-			
	Accelerator and			
	Accelerator that are			
	gender			
	responsive			
	Number of corporate			
	entities	0	10	0
	identified and	0	10	0
	engaged to become a			
	National Innovation			
	Challenge owner			
Outcome 1.2 S	_	supported t	hrough advanced busines	s growth and investment

Outcome 1.2 Start-ups and SMEs are supported through advanced business growth and investment facilitation services

Output 1.2.1	Number of Advanced GCIP			0
Two cycles of Advanced	Morocco Accelerator	0	2	0
GCIP	cycles 0 conducted			
Morocco	(gender responsive)			
Accelerators	Number of enterprises			
conducted	participating in the	0	10 to 15	0
at the	Advanced 0			
national	Accelerator per cycle			
level for most	Share of GCIP			
promising	Accelerator alumni	0	50%	0
SMEs and	teams participating in			
start-ups (at	the Advanced Accelerator			
least 20)	Accelerator			
identified				
through Output 1.2.2	Number of networks			
Post-	established with	0	1	0
Accelerator	national financial		1	o .
support	institutions			
services	and funds			
provided to	Number of financial		20 (at least	
cleantech enterprises	institutions and funds as members of the	0	25% women	0
(at least 20)	network		representative	
towards			s)	
commercializ	Number outreach products published for		0 (0)	
ation	the network (gender	0	6 (2 per year)	0
	responsive)			
	Number of			
	training/workshop	0	3 events	0
	events organized for			
	the network (incorporating			
	gender-lens			
	investing sessions)			
	Number of entities	0	20	20 entities per event (at least 25%
	participating			women
	per event			representatives)
	Number of Investor	0	0	
	Connect / Partnership Forum	0	6 events	0
	events organized			
	(gender responsive)			
	Share of youth and			
	women empowerment	0	20%	0
	related sessions in			
	each of the events organized			
			40% of GCIP alumni	
	Engagement rate of	0	participate in each event	0
	GCIP alumni		(at least 25% women	o a a a a a a a a a a a a a a a a a a a
	participating in each event		representatives)	
	CVCIII			

	Number of private sector entities and investment/financial institutions participating in each event	0	20 entities per event (at least 25% women representatives)	0
	Number of GCIP alumni enterprises that receive advanced investment facilitation services (including connections to PFAN pipeline and events)	0	20 (at least 30% woman-led enterprises)	0
	Number of GCIP alumni enterprises that receive targeted commercialization support (needs based support- eg. technology verification, product development, manufacturing and logistics support, market entry support, legal advice, tax advice etc.)	0	20 (at least 30% woman-led enterprises)	0
	Number of GCIP alumni enterprises that receive mentoring and partnership support for cross- border and global market expansion	0	20 (at least 30% woman-led enterprises)	0
	Number of women-led GCIP alumni enterprises that receive women targeted mentoring and support	0	20	0
	Number of GCIP Morocco alumni nominated and supported for the GCIP Global Accelerator	0	6 (2 per cycle, at least 30% woman- led teams)	0
Output 1.2.3 Investment mobilized to deploy at least 2 innovative	Number of GCIP alumni enterprises that receive investment during project implementation	0	5 (at least 30% women-led)	0
cleantech solutions across	Amount of co- financing mobilized	0	1,000,000 USD co- financing mobilized	0
various sectors	Number of cleantech solution of	0	2	0

	1 2015 1	ı		
	GCIP alumni			
	enterprises piloted			
	during project implementation			
	Amount of funds			
	disbursed from	0	150,000 USD disbursed	0
	project for piloting			
Component		nd ontropr	onourchin ocosystem (CIE	E) strengthening and connectivity
	The CIEE in Morocco is s			L) strengthening and connectivity
Output 2.1.1	Number of analyses	Strengthene	and interconnected	
Institutional	of Morocco's CIEE	0	1	1
capacity	(incorporating youth	U	<b>'</b>	
building of at	and gender			
least 50	dimensions)			
CIEE actors	Number of CIEE			
conducted,	stakeholders	0	15 (at least 25%	6 CIEE stakeholders consulted
including	consulted during the		women)	
entrepreneur	analysis			
ship train-	Number of tools for			
the-trainer training	CIEE strengthening			
programmes	and connectivity			
for local	(incorporating youth			
universities	and gender			
G V G. G G G	dimensions); i.e.		2 (1 stakeholder	2 (1 stakeholder engagement
	number of	0	engagement strategy	strategy and 1 cleantech
	engagement workshops organized		and 1 cleantech innovation cluster	innovation cluster strategy)
	(gender responsive),		strategy)	
	number of experts		Strategy)	
	trained as facilitators			
	of strategy			
	implementation, share			
	of experts trained that			
	complete the UN 'I-			
	know-gender' training			
	and UNIDO gender-			
	lens investment			
	training  Number of capacity			
	building			4 : 34
	events for selected	0	2	1 in Y1
	stakeholders			
	(incorporating youth			
	and gender			
	dimensions)			
	Number of			
	Entrepreneurship			
	Train- the-Trainer	0	3	0
	Programme cycles			
	conducted for local universities			
	(incorporating youth			
	and gender			
	dimensions)			
			30 (from at least 2 local	
	Number of university	0	universities from each	0
	professors and			

	tanahan turin I		of the Avenier the	
	teachers trained		of the 4 regions, at least 30% women)	
	Share of university professors and teachers trained that complete the UN 'I-know-gender' training and UNIDO genderlens investment training	0	100%	0
Output 2.1.2 Cleantech innovation and entrepreneur ship policy	Number of recommendations for the cleantech, innovation, and entrepreneurship policy	0	20	0
recommend ations (at least 20) are developed at national and local levels,	Number of entities consulted in the development and validation of the recommendations	0	30 (at least 25% women representatives, at least 2 organizations that promote GEEW)	
and disseminated to at least 20 key actors	Number of recommendations relating to youth and women empowerment	0	5	0
	Number of roadmaps guiding implementation of the policy recommendations (incorporating youth and gender dimensions)	0	1	0
	Number of entities consulted in the development and validation of the roadmap	0	0 (at least 25% women representatives, at least 2 organizations that promote GEEW)	0
	Number of relevant entities that received the roadmap	0	50	0
Output 2.1.3 Linkages, collaborati on, and synergies	Number of stakeholders participating in the GCIP Global Forum	0	12 (at least 1 government representative, 1 PEE staff, and 2 GCIP alumni at each event, at least 25% women)	1 PEE attended Cleantech Days 2024
	Number of interactions facilitated between Morocco CIEE actors and stakeholders of other GCIP partner countries (eg. speaking opportunities,	0	20 (at least 30% women beneficiaries)	0

	nomination in advisory boards, networking			
	among industrial			
	associations, etc.)			
	,			
			mme coordination and col	
	_	_	GCIP Morocco is ensured	through programme coordination
	e with other GCIP countri	ry		
projects Output	Number of tools/books			
3.1.1	with	0	1	1
	operational	U		
The GCIP	guidelines for the			
internal	PMU (gender-			
guidelines	responsive)			
for project managemen	Number of		4	
t teams are	sustainability and exit	0	1	0
adapted and	strategies (gender- responsive)			
implemente				
d by the GCIP	Number of annual works plans	0	3 (1 per year)	1
Morocco	developed and	O	o (1 per year)	•
	validated by the PSC			
	Number of gender			
	focal point and/or	•		1 Gender Focal point was
	gender expert to	0	1	appointed with 100% attendance of
	ensure effective execution of the			Gender training.
	Gender			
	Mainstreaming Action			
	Plan			
	Share of PMU staff			
	that	0	100%	2 person
	completed UN the 'I- know-gender' training			
	and the gender-lens			
	investment training			
	course			
Output	Number of GCIP			
3.1.2 Programme-	Morocco strategies			
level	for knowledge management,	0	1	0
knowledge	communication, and			
managemen	advocacy (gender			
t,	responsive)			
communicat ion and	Number of knowledge			
advocacy	/communication			
strategy is	products published/disseminate	0	250	0
adapted and	d (eg. policy briefs,	0	250	0
implemente	impact reports,			
d by the GCIP	brochures, webinars,			
Morocco	briefing sessions,			
	press releases, social media presence and			
	media presence and			

	advertising, etc.)			
	, , , , , , , , , , , , , , , , , , ,			
	Share of knowledge/			
	communication products targeted at	0	10%	0
	women			
	Share of knowledge/ communication		4004	
	products targeted at	0	10%	0
	youth			
	Share of knowledge/ communication	0	100%	0
	products that is	U	100%	O
	gender responsive			
	Number of partnership	0	15	4
	opportunities	U	13	7
	explored with entities			
Output 3.1.3	Number of GCIP			
The GCIP	Morocco section	0	1	1
Morocco web platform	created and maintained as part of			
is operated	the GCIP web platform			
to maintain the GCIP	Number of GCIP  Morocco alumni			
community	network (with	0	1	0
	dedicated chapter on			
	the GCIP Morocco web platform section)			
	Number of network	0	1	0
	sub-chapters for women entrepreneurs	Ŭ		Ŭ
	Number of network	0	1	0
	sub-chapters	U		O
	for youth entrepreneurs			
	Chiropieneura			
			at least 50% of GCIP 1 Morocco semi-finalists	
	Engagement rate of GCIP alumni	0	and at least 70% of	No Alumni yet.
	GCIP alumni		GCIP 2 Morocco semi-	
			finalists % (of which at least 30% women)	
	Engagement rate of		at least 50% (of which at	During the 1st cohort, 30% of
	GCIP Morocco mentors /coaches	0	least 30% women)	the mentors are women and an
	/judges			engagement rate is 40%
		the GCIP N	Norocco are tracked and re	eported (M&E)
Output 3.2.1 The GCIP	Number of PMU staff trained by UNIDO on			
methodolog	the GCIP	0	2	3
y for impact	methodology for			

assessment	impact assessment			
is adapted	(including the			
and applied	accompanying tools)			
	Number of trainings conducted by the PMU to GCIP Morocco Accelerator semi-finalists on the GCIP methodology for impact assessment	0	3 (at least 1 per Accelerator cycle)	0
	Share of GCIP 2 Accelerator semi- finalists and interested GCIP 1 alumni trained on the GCIP methodology for impact assessment	0	100%	The semi-finalists of the first accelerator cohort were trained on the GCIP methodology for impact assessment.
	Number of GCIP Morocco impact reports	0	1	0
Output 3.2.2 Project activities are tracked	Number of GCIP Morocco monitoring and evaluation (M&E) plans (gender responsive)	0	1	1
and reported based on the GCIP monitoring and evaluation (M&E)	Number of project progress reports submitted to the PSC (gender responsive), including a section on review of the Gender Mainstreaming Action Plan	0	at least 6 (every six months)	2
framework, including an external mid-term review	Number of external mid-term review reports	0	1	N.A.
Output 3.2.3 Independent terminal evaluation is conducted	Number of external terminal evaluation reports	0	1	N.A.

# **III. Project Risk Management**

**1.** Please indicate the <u>overall project-level risks and the related risk management measures</u>: (i) as identified in the CEO Endorsement document, and (ii) progress to-date. Please expand the table as needed.

	(i) Risks at CEO stage	(i) Risk level FY 23 (previous)	(i) Risk level FY 24 (current)	(i) Mitigation measures	(ii) Progress to-date	New defi ned risk <sup>4</sup>
1	Institutional risk. Lack of absorptive capacity by the national counterpart	low	low	Capacity building of the PMU and PEE throughout the project.	All UNIDO offered trainings were attended by the PMU and regular coordination meetings with the GCIP Global Team were held.	
2	Institutional Risk. Insufficient administrative and organizational capacity of the supporting PEE (4C Maroc) for successful execution of the project.	low	low	An organizational assessment (a micro assessment under the Harmonized Approach to Cash Transfers framework) was conducted to evaluate potential execution risks. The results showed the risks to be low in all areas under consideration.	No additional progress for FY24 to report.	
3	Institutional Risk. Insufficient technical capacity of the PEE for successful execution of the project.	low	low	The PEE was nominated by the GEF OFP in consultation with key stakeholders as the most appropriate national agency to execute the project. In addition, it has already accumulated relevant experience and expertise through GEF-6 GCIP 1 and therefore it is assumed that it has the pertinent mandate and technical capacity for successful achievement of the project objective and associated outputs and activities.	No additional progress for FY24 to report.	
4	Institutional Risk. Lack of effective coordination between various project partners.	low	low	Proper coordination will be ensured through the establishment of the Project Steering Committee (PSC) and ad-hoc working groups will be formed if necessary.	During the reporting period, 1 PSC meeting was held to coordinate between key project stakeholders.	
5	Operational Risk. On- going global restrictions due to global shocks (e.g., COVID-19)	low	low	In case of travel and/or group meeting restrictions, the GCIP 2 Morocco trainings and meetings/events will be organized online.	No additional progress for FY24 to report.	
6	Sustainability Risk. Lack of ownership of project results and inability to source funding to continue the activities in the medium and long term.	low	low	A GCIP 2 Morocco sustainability and exit strategy will be developed based on a framework delivered by the GCIP Global, and it will among others include specific considerations related to a formal project closure process (based on targets achieved by the GCIP 2 Morocco) and long-term sustainability of the achieved results.	No additional progress for FY24 to report.	
7	Market risk. Lack of interest by entrepreneurs and other stakeholders to participate to GCIP Morocco II.	low	low	Outreach and communication activities to promote the call for projects.	Efforts were made to actively engage key stakeholders through a dedicated communication strategy to promote the GCIP Morocco competition and, as a result, over 200 applications were received.	
8	Political Risk. Lack of political support to mainstream innovative cleantech.	low	low	The Government of Morocco supports the project, and different ministries have been involved in the design of the project. The Ministry's cofinancing is also a strong signal of the government's interest in the cleantech sector.	The government demonstrated a strong engagement. Leila Benali, Morocco's Minister of Energy Transition and Sustainable Development attended GCIP's launch at COP27.	

9	SMEs/entrepreneurs lack the capacity / awareness to properly identify and mitigate the E&S risks related to their technology.	medium	low	Impact of E&S risks in the training modules during the National Academy and later in a specific webinar.	Impact assessment training was conducted during the Accelerator webinar series in Q3-Q4 of 2023.	
10	Lack of experience in the newly regional format of the competition.	medium	low	Meticulous care in the selection of 4 regional hubs with detailed review of mentors and regional centre coaching. Engagement of known partners to GCIP Morocco PMU with specific track record.	Also during this reporting period, coordination meetings were held with regional hubs online and the final meeting was held in person at their premises to ensure a thorough onboarding. A total of four trainings were organized for hub members and experts on the GCIP approach.	
11	Market Risk: Lack of interest by entrepreneurs and other stakeholders to participate in the GCIP 2 Morocco.	medium	medium	Outreach and communications activities will be a key component of the GCIP 2 Morocco in the lead-up to the opening of application process and throughout the project to attract entrepreneurs, potential sponsors, and partners, and mentors and judges. More specifically, the GCIP 2 Morocco knowledge management, communication, and advocacy strategy will be developed to guide these efforts.	During the first cohort over 200 applications were received as a result of GCIP Morocco's outreach and communication activities.	
12	Market Risk. Failure of businesses supported by GCIP 2 Morocco.	medium	medium	The GCIP guidebooks (for Accelerator, Advanced Accelerator, and Post-Accelerator) will be comprehensive documents that articulate the GCIP approach to promoting cleantech innovation and entrepreneurship in developing countries. As such, they will help ensure that the businesses supported have real market potential. In particular, the GCIP 2 Morocco guidebooks will define eligibility requirements and selection criteria for the participants.	The GCIP Accelerator Guidebooks were adapted to the national circumstances and disseminated.	
13	Financing Risks. Incentive and financial support system are insufficient.	low	low	The outreach and communications activities will be targeted at, among others, financing institutions, venture capitalists, and angel investors.  Moreover, the strong GCIP brand, and the direct involvement of renowned global PEEs are expected to build confidence of national and international financiers. The PSC will include at least one representative of a financing institution or an investor.	Due to the mentioned postponement of all project related activities, the in PIR FY23 mentioned engagement with multiple institutions did not materialize.	
14	Social and Gender Risks.	low	low	To ensure gender inclusiveness of all project activities, UNIDO methodology for gender assessment and gender responsive communication showing the benefits of gender equality for both women and men will be applied. To mainstream women and youth entrepreneurship, adequate and gender responsive communication strategy will be implemented, and sensitization workshops will be organized. A full gender analysis was carried out and its recommendations were incorporated into the project design.	A gender responsive communication strategy is to be carried out during FY25.	
15	Climate Change Risks.	low	low	Climate change it is not likely to have severe impacts on this project. The extent to which climate risks affect the outputs and outcomes of the project will depend on the cleantech innovations supported as part of the project. Possible impacts of climate	An impact assessment training was conducted for the entrepreneurs in Q3- Q4 2023 during the Accelerator 2023 to identify and mitigate any climate change risks.	

				risks could relate to cleantech innovations dependent on biomass or water supplies, in which case their raw material sourcing would be affected. There are also potential impacts that could affect a business due to logistic disturbances, disruptions to production, effects to working conditions or to the market, increased utility prices and costs for insurance, finance, or imports. To safeguard against		
16	Environmental Risks	medium	medium	It is recognized that some technologies that could potentially be supported by the GCIP 2 Morocco, such as the use of block chain, could lead to major GHG emissions, unless powered entirely by renewable energy. Similarly, technologies related to energy storage can have harmful environmental impacts if not managed effectively. Therefore, any cleantech innovation supported by the GCIP 2 Morocco will need to meet strict environmental screening criteria. In addition, an Environmental and Social Management Plan (ESMP) was prepared to mitigate the environmental (and social) risks.	As part of the GCIP Global Framework, an impact tool (Impact Hypothesis and Impact Forecast) was introduced to the entrepreneur teams and during the Accelerator webinar series a dedicated impact assessment training was conducted for the entrepreneurs in Q3 - Q4 2023 to identify and mitigate any environmental risks.	
17	New risk identified during project implementation: Slower implementation of the project following the adoption of a new management model that is different from the one used during the first phase.	NA	medium	Establishment of a procedures manual to facilitate coordination and implementation of the project by the PMU and 4C.	Close monitoring of payment disbursement times with the aim to speed up implementation.	х
18	New risk identified during project implementation: New requirement from the tax office following the introduction of 4C in the financial management of the project.	NA	medium	Provided clarification of 4C's role in the governance of the project, with the support of UNIDO.	Close monitoring that all project related invoices will be paid exclusive of VAT.	х

Category C proje	E&S risk	Mitigation measures undertaken during the	Monitoring methods and procedures used in the reporting period
X Category B project			
☐ Category A proje			
			based on the screening as per the s (ESSPP), which category is the
	IV. Environmen	tal and Social Safeguard	ls (ESS)
N.A.			
•	e <b>main findings and r</b> s the recommendations	-	pleted MTR, and elaborate on any
activities. This is rel the second NPEE activities were resu	ated to the unresolved p (4C Maroc) to include of med aiming to supporting	procedures with the Tax Office VAT. Although this constrain	to the postponement of all project ce, which required payments made at has not yet been resolved, the celerator cohort. At this point, it is needed.
3. Please clarify if the	e project is facing delays	and is expected to request a	an <b>extension</b> .
N.A.			
actions taken since the on reasons that may	nen to mitigate the releva have impeded any of the	nt risks and improve the relat	s reporting period, please state the red risk rating. Please also elaborate m improving in the current reporting diate this.

	E&S risk	Mitigation measures undertaken during the reporting period	Monitoring methods and procedures used in the reporting period
(i) Risks identified in ESMP at time of CEO Endorsement	Increasing GHG emissions due to selection of clean technology (e.g., blockchain, land use change)	Strict E&S criteria and screening of potential cleantech supported to minimize negative impacts of cleantech projects was applied for the 1 <sup>st</sup> acceleration cycle.  GCIP tools used to calculate the climate impacts were introduced and used.	All applications were scrutinized to be compliant with the project's targets in Environmental impacts and mitigating GHG emissions.  GCIP tools for climate impact calculations have been provided to the PMU and entrepreneur teams.
	Unintended harmful environmental impacts from hazardous materials used in cleantech innovations (e.g., mining, manufacture and decommissioning of batteries/PV)	Strict E&S criteria and screening of potential cleantech supported to minimize negative impacts of cleantech was applied. In case of proven E&S risk, the application was not accepted.	The possible environmental and social impacts were assessed through the methodology and other tools provided by GCIP and Impact Forecast. Where necessary, further expertise and training were provided to help the entrepreneurs minimise the negative impacts. This specific impact training was considered an important contribution of the support provided within the accelerator webinars.

Unintended pollution /	Strict E&S criteria and screening	Every application within the accelerator
waste disposal from the cleantech innovations	of potential cleantech supported to minimize negative impacts of cleantech was applied during the first acceleration cycle. A high attention was given to environmental risks and the methodology and tools developed by UNIDO GCIP and Impact Forecast were applied and disseminated widely among the entrepreneurs, mentors and judges.	and post-acceleration was assessed to meet strict criteria including environmental and social impacts.  Further expertise and training was provided to help the entrepreneurs minimise the negative impacts. This specific impact training was considered an important contribution of the support provided within the accelerator webinars.
SMEs/entrepreneurs lack the capacity / awareness to properly identify and mitigate the E&S risks related to their technology	Specific training modules in impact of E&S risks and climate impacts was provided to the entrepreneur teams during the reporting period	Judges and mentors were trained by E&S experts to identify potential E&S risks.  Entrepreneurs have been sensitized to the importance of environmental impacts and were further trained in specific impact related trainings. Climate impact aspects of their solutions were reported in the impact evaluation sheet when relevant.
Cleantech innovations do not deliver the pledged impacts	The innovative technologies were assessed by technical judges/mentors during the competition. The innovations will be further verified by key partner institutions as part of the post acceleration support services.	The judges and mentors were comprised of, whenever necessary, as technical experts from the Ministry of Sustainable Development in the relevant fields.  Support provided included maximizing environmental benefits and associated trainings. Strict monitoring of innovations will be further carried out during the post acceleration GCIP support.
SMEs/entrepreneurs do not comply with national regulation requirements (e.g., products do not meet quality/safety standards)	During the Accelerator phase, the PEE verified that innovations comply with national regulation requirements.	Mentors with expertise on national regulation requirements verified the compliance with national regulations during the national academy.
SMEs/entrepreneurs do not comply with national regulation requirements relating to working conditions and health and safety regulations	During the Accelerator phase, the PEE & PMUverified that accelerated companies comply with national regulation requirements relating to working conditions and health and safety.	Mentors with expertise on national regulation requirements to support SMEs/entrepreneurs in Occupational Safety and Health and high standards of safe working conditions were supporing the accelerated companies.
Cleantech innovation has a negative social or environmental impact on SME workers or beneficiaries (e.g., hazardous materials)	Strict E&S criteria and screening of potential cleantech solutions supported was applied to minimize negative impacts of cleantech on workers and beneficiaries.	Every application for support from the accelerator and post-acceleration was screened to meet strict criteria including environmental and social impacts. The possible environmental and social impacts, and mitigation measures proposed, of each technology were assessed by an expert. Where necessary, expertise was used to help the entrepreneurs to minimise the negative impacts.
 Low participation rates of females in project participation	Social safeguarding was applied to ensure gender is mainstreamed throughout the project implementation.	Targeted communication for women's participation was organized and the gender inclusion indicator was enhanced at each stage (target at least 30%).
	Gender responsive communication was applied to ensure stakeholder involvement at all levels.	In addition, a specific women recognition award to validate efforts and foster visibility has been created during the first acceleration cycle.
	Involvement of female role models was applied to engage	

	more women entrepreneurs.	
Low participation rates of youth in programme	Social safeguarding was applied to ensure that youth inclusion is a target for the entrepreneur support with special regard to involving youth, as well as civil society and non-governmental organizations promoting youth. In the application rules applied, at least a member of the team should be youth.	Youth was mainstreamed in the project through responsive communication via seminars targeted to youth and in university entrepreneurship events with stakeholders involvement. Targeted youth training was provided during university outreach tours.
Increase in carbon emissions due to travel, meetings, training, and events related to the project	Advice and training was provided to promote the use of public transport, use webinars where possible, select environmentally conscious venues. Trainings to mentors were provided online and thematic seminars were equally held online.	Advice and training were provided to all stakeholders involved in the project on how to minimize their carbon footprints.  The GCIP Morocco Accelerator Training Webinars, particularly the Global Training Webinar, were conducted online by using web platforms.
COVID-19 related health risks	Though Covid-19 was no more a threat in Morocco, special measures were applied to mitigate this risk in case it breaks out again and took necessary prevention and mitigation measures including preparing online sessions.	The necessary prevention and mitigation measures were taken to minimize COVID- 19 risks, including the use of online sessions. Health risk monitoring will be further applied by the PMU in coordination with the PEE.
Climate change risks that may affect the SMEs supported under the project (for example impacts due to a reduction in bioenergy or water sources, or logistic disturbances, disruptions to production, effects to working conditions or to the market, increased utility prices and costs for insurance, finance, or imports.	Strict E&S criteria and screening of potential cleantech innovates supported was applied that equally included assessment of climate risks.	Where necessary, expertise was used to help the entrepreneurs to develop adaptation or management strategies. The alignment of proposed technologies were regularly reviewed against local climate risks, as part of the support provided within the accelerator.  UNIDO /GCIP climate tools were used and made available to entrepreneurs as well as GCIP mentors and judges.

## V. Stakeholder Engagement

1. Using the previous reporting period as a basis, please provide information on **progress, challenges and outcomes** regarding engagement of stakeholders in the project (based on the Stakeholder Engagement Plan or equivalent document submitted at CEO Endorsement/Approval).

The main project stakeholders and executing partners, outlined in the Stakeholder Section of the CEO document include the Ministry of Energy, Mines and the Environment (MEME) (now the Ministry of Energy Transition and Sustainable Development) Department of Environment (DE), the Ministry of Industry, Trade and Green and Digital Economy; the Ministry of Higher Education, Scientific Research and Innovation; the Ministry of Economic Inclusion, Small Business, Employment and Skills; the Climate Change Competence Centre of Morocco (4C Maroc); the National Agency for the Promotion of Small and Medium Enterprises (PME); the Solar Energy and New Energies Research Institute; The Phosphate Office (OPC), Research and Development Morocco; Espace Bidaya; the Entrepreneur Network; the Mohammed VI Polytechnic University as well as the regional Universities of Rabat, Fès, Agadir and Tangier.

The Project's Steering Committee was established on July 5, 2023, and comprises multiple key stakeholders

and co-financiers of the project, including the Ministry of Energy Transition and Sustainable Development as the PSC Chair; the Solar Energy and New Energies Research Institute as Deputy PSC Chair; the Ministry of Higher Education, Scientific Research and Innovation; the Ministry of Economic Inclusion, Small Business, Employment and Skills; the Ministry of Industry, Trade and Green and Digital Economy; the National Agency for the Promotion of Small and Medium Enterprises (PME); the Solar Energy and New Energies Research Institute; the Climate Change Competence Centre of Morocco (4C Maroc); the Research and Development center Morocco, the Mohammed VI Polytechnic University, UNIDO Field office Morocco and HQ and the PMU as the Secretariat.

**Progress, challenges and outcomes** regarding engagement of project stakeholders during the reporting period:

- 1) During the reporting period, the PSC held one meeting (07.05.2024) to track progress of the project implementation, to decide and agree on the work plan, and most importantly, to provide guidance to the Project Management Unit. The main outcomes and points of debate from the PSC Meeting:
  - o Progress of tracking former beneficiaries/Alumni of the project.
  - Funding or support opportunities provided by other partners.
  - Targeting climate change adaptation as a niche for startups to enhance Morocco's resilience.
  - Sharing best practices with Africa and other beneficiary countries of the Cleantech Program to capitalize on achievements and create more opportunities for innovative startups.
  - Implementation constraints of the project elated to changes in the 2nd phase, namely: fund management by 4C and new procedures in accordance with national regulations, as well as procedures of the Tax Directorate.

Following the various discussions among the PSC members, the following recommendations have been agreed upon as a way forward:

- o Formalize the partnership with innovation hubs to ensure support and follow-up for project finalists.
- Disseminate the tools developed under the project to further promote the Cleantech GCIP methodology and maximize its impact.
- o Organize a knowledge-sharing session with representatives from institutions offering startup support programs.
- Share translated "Guidebooks" and studies conducted with members of the PSC and other main project stakeholders.
- o Arrange thematic workshops involving key ecosystem actors, particularly during the award ceremonies or alongside other project activities.
- Continue the process of tax exemption with UNIDO and the Tax Directorate, to enable the project to maintain the implementation of all activities as scheduled and within the allocated funds.
- o Improve the project's visibility and communication strategy with a focus on social media (LinkedIn, Instagram, X., etc.).
- 2) In addition, the Ministry of Energy Transition and Sustainable Development and the Mohammed VI Polytechnic University (UM6P) signed a partnership agreement in March 2024. This initiative aims to strengthen collaboration between the research and innovation sector and the government to support sustainable development and accelerate the transition to a green and inclusive economy in Morocco. Under this partnership, both parties agree to pool their efforts and create synergies and convergences to implement the actions outlined in the agreement. The focus areas of this collaboration include promoting entrepreneurship, innovation, and applied research to develop sustainable solutions tailored to the specific needs of Morocco, in line with the national policy on energy transition and sustainable development.
- 3) Moreover, during the reporting period the University of Tangier, Center for small Solidarity Companies, Tamwilcom has been identified as an additional stakeholder and will join future project activities.
- **2.** Please provide any feedback submitted by national counterparts, GEF OFP, co-financiers, and other partners/stakeholders of the project (e.g. private sector, CSOs, NGOs, etc.).

Apart from the feedback shared in the attached PSC meeting minutes, no further feedback for FY24.

3. Please provide any relevant stakeholder consultation documents.

```
10826_2024_PIR_Morocco__4th PSC_Minutes
10826_2024_PIR_Morocco_Presentation UM6P
10826_2024_PIR_Morocco_Final_Mentor_Training_Report
10826_2024_PIR_Morocco_PSC_Presentation
```

### VI. Gender Mainstreaming

1. Using the previous reporting period as a basis, please report on the **progress** achieved **on implementing gender-responsive measures** and **using gender-sensitive indicators**, as documented at CEO Endorsement/Approval (in the project results framework, gender action plan or equivalent),.

#### Output 1.1.3

Number of participants from local hubs per training: more than 16 women experts had participated among 50 participants from local hubs (32% of women participation).

- Output 1.1.4
- 1) Number of GCIP Morocco Accelerator semi-finalist teams per cycle: more than 124 women entrepreneur team applications were received out of the 253 total received applications (49% female led teams).
- 2) Number of GCIP Morocco Accelerator applications received per cycle: 16 female semi-finalist candidates out of 50 semifinalists (32% female semifinalists)
  - Output 3.1.1
- 1) Number of gender focal point and/or gender experts to ensure effective execution of the Gender Mainstreaming Action Plan: 1 PEE gender Focal point appointed that is following the execution of the Gender Mainstreaming Plan. The Gender Focal point had 100% attendance of the "I know Gender" training.
- 2) Share of mentors that completed UN the 'l-know- gender' training and the gender-lens investment training course: a total of 4 out of 8 mentors from the 2023 cohort completed the "I know gender 1-2-3" training course and received their certificates (50% of mentors attended the gender training)

Project output	Gender mainstreaming measures/targets	Accumulated progress achieved (until now)	Progress achieved during reporting period	
Output 1.1.3	Number of participants from local hubs per training	More than 16 women experts had participated among 50 participants from local hubs.	32% of women participation.	

Output 1.1.4	Number of GCIP Morocco Accelerator semi-finalist teams per cycle	More than 124 women entrepreneur team applications were received out of the 253 total received applications.	49% female led teams.
	Number of GCIP Morocco Accelerator applications received per cycle	16 female candidates out of 50 semifinalists.	32% female semifinalists.
Output 3.1.1	Number of gender focal point and/or gender experts to ensure effective execution of the Gender Mainstreaming Action Plan.	One PEE gender Focal point appointed that is following the execution of the Gender Mainstreaming Plan.  The Project Assistant has attended the training 'I know gender'.	1 Gender Focal point and 100% attendance of Gender training.
	Share of mentors that completed UN the 'I-know-gender' training and the gender-lens investment training course	A total of 4 out of 8 mentors from the 2023 cohort completed the "I know gender 1-2-3" training course and received their certificates.	50% of mentors attended the gender training.

# VII. Knowledge Management and Communication

**1.** Using the previous reporting period as a basis, please elaborate on any **knowledge management and communication activities / products**, as documented at CEO Endorsement / Approval.

A knowledge management process for the project has been established. All activities generating knowledge in relation to the implementation of the project are documented, classified and made available to those concerned via databases and classified files.

During the reporting period, the following knowledge products were produced:

- Training modules for supporting start-ups
- Morocco National Academy working documents
- Business clinic training course support documents
- Webinars (July to November 2023).
- Innovation Policy Workshop documents (held in August 2023)
- Ecosystem Actor Engagement Framework Workshop documents (held in October, 2023)
- Other project related documents produced by ecosystem actors at national level.
- **2.** Please list any relevant knowledge management and communication mechanisms / tools that the project has generated.

10826\_2024\_PIR\_Morocco\_\_Business Clinic training course support documents.zip

**1.** Using the previous reporting period as a basis, please provide information on **progress, challenges and outcomes achieved/observed** with regards to project implementation.

A new Project Executing Agreement (PEA) was duly countersigned on 6 September 2023, and the Ministry of Energy Transition and Sustainable Development as the PEE had prepared the annual work plan, budget and procurement plan of the project within the given timeframe of 60 days after the signed PEA.

During the reporting period, the following progress and outcomes have been achieved with regards to project implementation:

#### Component 1:

- Recruitment of a trainer that had provided 4 training sessions for some 50 mentors and coaches involved in implementing the project
- Activities with regards to Morocco's first acceleration cycle:
  - o Applications call & Shortlisting: Both activities were held during the previous FY (FY23).
  - A call for mentors was issued, and 11 mentors were recruited for the National Academy;
  - NA 23: The National Academy of 1st cycle was held from in July 2023, at Mohammed VI Polytechnic University (UM6P) in Ben guerir. It offered the selected finalists intensive training sessions and practical workshops, all under the guidance of 12 mentors & experts.
  - Webinars: A total of 20 GCIP webinars were organised between July and November 2023 for a cohort of 23 semi-finalists.
  - o Business clinics: 6 specialized training sessions were held in March 2024.
  - Mook Judging: 18 out of 25 finalists participated, engaging in a simulated evaluation process to refine their presentations and enhance their performance ahead of the final Judging:
  - Final Judging, Investors connect and Awards ceremony: these 3 activities are scheduled for FY25.

#### Component 2:

- The PEE provided updated feedback to Morocco's CIEE mapping
- Participation in Workshops: (overall attendance featured 50% of women and 50% of men)
  - Capacity Building for Cleantech Innovation Entrepreneurship Ecosystems in July 2023.
  - Policy Strategy for Cleantech Innovation Entrepreneurship Ecosystems in August 2023.
  - o Cleantech Ecosystem Actor Engagement Workshop in October 2023.
  - o Cluster Development Workshop in March 2024.
- National Policy Localisation Workshops:
  - A coordination meeting was held in May 2024;
  - The 1st workshop was equally held in May 2024;
  - The 2nd workshop was held in June 2024.

#### Component 3:

- 2 Monitoring & Evaluation reports submitted to UNIDO
- Capacity building activities for the PEE on sustainability, collaboration and strengthening of skills, through attending the following initiatives:
  - Applying Gender Lens for the Accelerator Program in August 2023, provided by UNIDO (GCIP Global).
  - Sustainability webinar on the Impact Calculation Tool, provided by UNIDO (GCIP Global) and Impact Forecast in November 2023.
  - PMU Recap 2023 Feedback session on what went well and wrong, provided by UNIDO (GCIP Global) in February 2024.
  - GCIP Accelerator Training: Branding, Communication & Outreach Planning, provided by

- UNIDO (GCIP Global) in February 2024
- GCIP Accelerator Training Session: Applicant & Mentor Engagement, Recruitment and Selection provided by NGIN in February 2024
- GCIP Accelerator Training Session: Mentor Roles, Training & Management by NGIN in February 2024
- GCIP Training Session: National Academies, Training Webinars and Business Clinics provided by NGIN in February 2024
- GCIP Training Session: Judging (Mock, Rounds 2&3), National Awards and Alumni Support provided by NGIN in February 2024
- GCIP Training Session: Post Accelerator Support Activities provided by NGIN in March 2024
- GCIP Training Session: The Advanced Acceleration provided by NGIN in March 2024
- GCIP Train-the-Trainer Session provided by NGIN in March 2024
- o GCIP Impact Hypothesis Webinar provided by Impact Forecast in May 2024
- Attendance of 1 PMU staff to the Cleantech Days 2024 and participation in the GCIP evaluation process workshop for PMU Teams as well as the Operational Meeting on Post Acceleration Support provided by Caprese SRL and NGIN in June 2024
- GCIP PMU and Jury Training on Impact Hypothesis applicant screening process by Impact Forecast in June 2024.

During the reporting period, the following challenges have been encountered with regards to project implementation that were equally described as news risks identified under Section III:

- 1) Slowdown of project implementation following the adoption of a new management model (having 4C Maroc be responsible for financial management of the project) that is different from the one used during the first phase and caused some procedural delays and impeded the project's activity implementation. The mitigation measures taken were the establishment of a procedures manual to facilitate coordination and implementation of the project by the PMU and 4C as well as close monitoring of payment disbursement times with the aim to speed up implementation.
- 2) New tax payment requirement from the tax office following the introduction of 4C in the financial management of the project. Among the mitigation measures, numerous meetings have been held with colleagues from UNIDO HQ, UNIDO field office in Morocco, as well as with Morocco's Direction of Taxes. The UNIDO Regional Office for the Arab Region equally was involved and wrote a letter to Morocco's Tax authority and provided clarification of 4C's role in the governance of the project and requested that all project related invoices will be paid exclusive of VAT.
- **2.** Please briefly elaborate on any **minor amendments**<sup>4</sup> to the approved project that may have been introduced during the implementation period or indicate as not applicable (NA).

Please tick each category for which a change has occurred and provide a description of the change in the related textbox. You may attach supporting documentation, as appropriate.

	Results Framework	N.A
Σ	Components and Cost	Switching from paying invoices excluding VAT (HT) to paying invoices including VAT (TTC) may result in the need for additional funds to

<sup>&</sup>lt;sup>4</sup> As described in Annex 9 of the *GEF Project and Program Cycle Policy Guidelines*, **minor amendments** are changes to the project design or implementation that do not have significant impact on the project objectives or scope, or an increase of the GEF project financing up to 5%.

	cover this unforeseen expense. A letter requesting tax exemption was submitted by the UNIDO FO to the Ministry of Finance. If the request is denied, additional financial resources will need to be identified (potential sources have yet to be determined), or the scope of activities or the project duration will need to be reduced.
Institutional and Implementation Arrangements	N.A
Financial Management	N.A
Implementation Schedule	N.A
Executing Entity	N.A
Executing Entity Category	N.A
Minor Project Objective Change	N.A
Safeguards	N.A
Risk Analysis	N.A
Increase of GEF Project Financing Up to 5%	N.A
Co-Financing	N.A
Location of Project Activities	N.A
Others	N.A

# **3.** Please provide progress related to the financial implementation of the project.

UNIDO	GRANT DELIVERY REPORT	Grant:	2000004687	Grant Status:	Authority to implement	Grant Validity:	31.12.2021 - 31.12.2025
		Sponsor:	400150 - GEF - Global Environment Facility	Currency:	USD	Reporting Period:	31.12.2021 - 30 06 2024
		Other Reference:	10826-UNIDO-PJ-MS-GR-1	Fund:	GF	Prepared on:	25.07.2024
Project	Project Description	Country	Region	Project Manager			Project Validity
190103	PROGRAMME FOR CLEANTECH INNOVATION AND GREEN JOBS PHASE 2	Morocco	Africa Arab States	Olga Rataj			01.09.2021 - 28.02.2025

	Description	Released Budget Current Year (a)	Obligations Current Year (b)	Disbursements Current Year (c)	Expenditures Current Year (d=b+c)	Total Agreement Budget (e)	Released Budget (f)	Obligations + Disbursements (g)	Funds Available* (h=f-g)	Support Cost (i)	Total Expenditures (j=g+i)
190103											
190103-1-01-01	Outcome 1.1	USD	USD	USD	USD	USD	USD	USD	USD	USD	USD
2100	Contractual Services	(43,680.71)	0.00	0.00	0.00	0.00	0.00	202,670.00	(202,670.00)	0.00	202,670.0
5100	Other Direct Costs	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
9300	Support Cost IDC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18,240.30	18,240.3
190103-1-01-01	Total	(41,680.71)	0.00	0.00	0.00	0.00	0.00	202,670.00	(202,670.00)	18,240.30	220,910.3
190103-1-01-02	Outcome 1.2	USD	USD	USD	USD	USD	USD	USD	USD	USD	USD
2100	Contractual Services	(77,000.00)	0.00	0.00	0.00	0.00	0.00	114,000.00	(114,000.00)	0.00	114,000.0
5100	Other Direct Costs	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
9300	Support Cost IDC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,260.00	10,260.0
190103-1-01-02	Total	(75,000.00)	0.00	0.00	0.00	0.00	0.00	114,000.00	(114,000.00)	10,260.00	124,260.00
190103-1-02-01	Outcome 2.1	USD	USD	USD	USD	USD	USD	USD	USD	USD	USD
2100	Contractual Services	(7,000.00)	22,980.00	7,000.00	29,980.00	0.00	0.00	72,980.00	(72,980.00)	0.00	72,980.00
5100	Other Direct Costs	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
9300	Support Cost IDC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,568.20	6,568.20
190103-1-02-01	Total	(5,000.00)	22,980.00	7,000.00	29,980.00	0.00	0.00	72,980.00	(72,980.00)	6,568.20	79,548.20
190103-1-03-01	Outcome 3.1	USD	USD	USD	USD	USD	USD	USD	USD	USD	USD
2100	Contractual Services	(12,000.00)	0.00	0.00	0.00	0.00	0.00	31,000.00	(31,000.00)	0.00	31,000.00
5100	Other Direct Costs	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
9300	Support Cost IDC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,790.00	2,790.0
190103-1-03-01	Total	(10,000.00)	0.00	0.00	0.00	0.00	0.00	31,000.00	(31,000.00)	2,790.00	33,790.0
190103-1-03-03	Outcome 3.2	USD	USD	USD	USD	USD	USD	USD	USD	USD	USD
2100	Contractual Services	(24,742.00)	0.00	0.00	0.00	0.00	0.00	40,742.00	(40,742.00)	0.00	40,742.0
9300	Support Cost IDC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,666.78	3,666.78
190103-1-03-03	Total	(24,742.00)	0.00	0.00	0.00	0.00	0.00	40,742.00	(40,742.00)	3,666.78	44,408.7

<sup>\*</sup> Does not include Unapproved Obligations

The above statement has been certified electronically by the designated officials in UNIDO's Financial Services

	GRANT DELIVEE	V DEDODT	Grant:	20000	04687	Grant	Grant Status: Authority to implement G		Grant Validity:		31.12.2021 - 31.12.2025	
	GRANT DELIVERY REPORT		Sponsor:	ensor: 400150 - GE Environment		Curre	ncy:	USD	Reporting Period:	31.12.2021 - 30 06 2024		
			Other Refere	nce: 10826	-UNIDO-PJ-MS-GR-1	Fund	. (	F	Prepared	l on:	25.07.2024	
Project	Project Description		Country	Regio	n	Proje	Project Manager				Project Validity	
190103	PROGRAMME FOR CLEANTECH INNOVATION AND GREEN JOBS PHASE 2			Africa	Arab States	Olga I	Rataj				01.09.2021 - 2	8.02.2025
	Description	Released Budget Current Year (a)	Obligations Current Year (b)	Disbursements Current Year (c)	Expenditures Current Year (d=b+c)	Total Agreement Budget (e)	Released Budget (f)	Disbur	ations + rsements (g)	Funds Available* (h=f-g)	Support Cost (i)	Total Expenditures (j=g+i)
190103-1-53-01	M&E	USD	USD	USD	USD	USD	USD	ι	ISD	USD	USD	USD
1100	Staff & Intern Consultants	0.00	4,852.55	2,416.22	7,268.77	0.	00	0.00	7,268.77	(7,268.77)	0.00	7,268.77
9300	Support Cost IDC	0.00	0.00	0.00	0.00	0.	00	0.00	0.00	0.00	654.18	654.18
190103-1-53-01	Total	0.00	4,852.55	2,416.22	7,268.77	0.	00	0.00	7,268.77	(7,268.77)	654.18	7,922.95
190103	Total	(156,422.71)	27,832.55	9,416.22	37,248.77	0.	00	0.00 4	68,660.77	(468,660.77)	42,179.46	510,840.23
2000004687	USD Total	(156,422.71)	27,832.55	9,416.22	37,248.77	0.	00	0.00 4	68,660.77	(468,660.77)	42,179.46	510,840.23

<sup>\*</sup> Does not include Unapproved Obligations

Regarding further supporting documents related to the financial implementation of the project, a financial Report from the PEE, detailing the annual expenditures plan has been attached.

Attachment: 10826\_2024\_PIR\_Morocco\_Attachment 1\_Tab Expenditure Details

# IX. Work Plan and Budget

1. Please provide **an updated project work plan and budget** for the remaining duration of the project, as per last approved project extension. Please expand/modify the table as needed.

Regarding an updated project work plan and budget, kindly find an overall project workplan and an annual workplan with budget as attached.

Attachment: 10826\_2024\_PIR\_Morocco\_Attachment 1\_Tabs for Forecast Expenditure and Project Workplan

As for the current status of funds mobilization activities there will be an update provided in the next PIR. The Project is foreseen to undergo a MTR in FY25 to review and adjust project implementation and to provide all project stakeholders assurance of progress and proper use of funds.

## X. Synergies

### 1. Synergies achieved:

UM6P, the Social Innovation Lab within Morocco's Mohammed VI Polytechnic University is interested in strengthening the synergy with the Morocco Cleantech project by offering the possibility of continuing to support finalists through the establishment of an agile incubator and accelerator for cleantech startups, offering a fertile ecosystem for pivoting, scalability and disruptive innovation.

#### 3. Stories to be shared (Optional)

Nothing to reporting during FY24.

### XI. GEO LOCATION INFORMATION

The above statement has been certified electronically by the designated officials in UNIDO's Financial Services.

Location Name	Latitude	Longitude	Geo Name ID	Location and Activity Description
Rabat, Morocco	34.01325	-6.83255	2538475	The project will include the entire Kingdom of Morocco, with a focus on four regions: Agadir, Fes, Ben guerir, and Rabat. While the project is targeted at beneficiaries (entrepreneurs and all relevant CIEE stakeholders, such as universities, policy makers, financiers, and R&D institutions)
Fes, Morocco	34.03313	-5.00028	2548885	from all over the country.
Ben guerir, Morocco	32.24088	-7.95397	2556018	
Agadir, Morocco	30.42018,	-9.59815	2561668	

Please provide any further geo-referenced information and map where the project interventions is taking place as appropriate.



### **EXPLANATORY NOTE**

- 1. **Timing & duration:** Each report covers a twelve-month period, i.e. 1 July 2023 30 June 2024.
- 2. **Responsibility:** The responsibility for preparing the report lies with the project manager in consultation with the Division Chief and Director.
- 3. **Evaluation:** For the report to be used effectively as a tool for annual self-evaluation, project counterparts need to be fully involved. The (main) counterpart can provide any additional information considered essential, including a simple rating of project progress.
- 4. **Results-based management**: The annual project/programme progress reports are required by the RBM programme component focal points to obtain information on outcomes observed.

Global Envir	Global Environmental Objectives (GEOs) / Development Objectives (DOs) ratings						
Highly Satisfactory (HS)	Project is expected to achieve or exceed <u>all</u> its major global environmental objectives, and yield substantial global environmental benefits, without major shortcomings. The project can be presented as "good practice".						
Satisfactory (S)	Project is expected to <u>achieve most</u> of its <u>major</u> global environmental objectives, and yields satisfactory global environmental benefits, with only minor shortcomings.						
Moderately Satisfactory (MS)	Project is expected to <u>achieve most</u> of its major <u>relevant</u> objectives but with either significant shortcomings or modes overall relevance. Project is expected not to achieve some of its major global environmental objectives or yield some of the expected global environmental benefits.						
Moderately Unsatisfactory (MU)	Project is expected to achieve <u>some</u> of its major global environmental objectives with major shortcomings or is expected to <u>achieve only some</u> of its major global environmental objectives.						
Unsatisfactory (U)	Project is expected <u>not</u> to achieve <u>most</u> of its major global environmental objectives or to yield any satisfactory global environmental benefits.						
Highly Unsatisfactory (HU)	The project has failed to achieve, and is not expected to achieve, <u>any</u> of its major global environmental objectives with no worthwhile benefits.						

Implementation Progress (IP)						
Highly Satisfactory (HS)	Implementation of <u>all</u> components is in substantial compliance with the original/formally revised implementation plan for the project. The project can be presented as "good practice".					
Satisfactory (S)	Implementation of <u>most</u> components is in substantial compliance with the original/formally revised plan except for only few that are subject to remedial action.					
Moderately Satisfactory (MS)	Implementation of <u>some</u> components is in substantial compliance with the original/formally revised plan with some components requiring remedial action.					
Moderately Unsatisfactory (MU)	Implementation of <u>some</u> components is <u>not</u> in substantial compliance with the original/formally revised plan with most components requiring remedial action.					
Unsatisfactory (U)	Implementation of <u>most</u> components in <u>not</u> in substantial compliance with the original/formally revised plan.					
Highly Unsatisfactory (HU)	Implementation of <u>none</u> of the components is in substantial compliance with the original/formally revised plan.					

Risk ratings					
Risk ratings will access the overall risk of factors internal or external to the project which may affect implementation or prospects for achieving project objectives. Risk of projects should be rated on the following scale:					
High Risk (H)	There is a probability of greater than <b>75%</b> that assumptions may fail to hold or materialize, and/or the project may face high risks.				
Substantial Risk (S)	There is a probability of between <b>51%</b> and <b>75%</b> that assumptions may fail to hold or materialize, and/or the project may face substantial risks.				
Moderate Risk (M)	There is a probability of between <b>26%</b> and <b>50%</b> that assumptions may fail to hold or materialize, and/or the project may face only moderate risk.				
Low Risk (L)	There is a probability of up to 25% that assumptions may fail to hold or materialize, and/or the project may face only low risks.				