

# **GEF - PROJECT IMPLEMENTATION REPORT (PIR)**

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# UNEP GEF PIR Fiscal Year 2024 Reporting from 1 July 2023 to 30 June 2024

## **1 PROJECT IDENTIFICATION**

#### 1.1 Project Details

GEF ID: 10484	Umoja WBS:SB-020005
SMA IPMR ID:113318	Grant ID:S1-32GFL-000760
Project Short Title:	•
India Sustainable Cities	
Project Title:	
Livable Cities in India: Demonstrating Sustainable Urban P	lanning and Development through Integrated Approaches
Duration months planned:	48
Duration months age:	21
Project Type:	Full Sized Project (FSP)
Parent Programme if child project:	10391
Project Scope:	National
Region:	Asia Pacific
Countries:	India
GEF Focal Area(s):	Climate Change Mitigation, Biodiversity
GEF financing amount:	\$ 10,329,392.00
Co-financing amount:	\$ 499,881,950.00
Date of CEO Endorsement/Approval:	2021-12-18
UNEP Project Approval Date:	2022-09-27
Start of Implementation (PCA entering into force):	2022-09-29
Date of Inception Workshop, if available:	2023-05-03
Date of First Disbursement:	2022-11-29
Total disbursement as of 30 June 2024:	\$ 2,000,000.00
Total expenditure as of 30 June:	\$ 258,023.00

Midterm undertaken?:	No
Actual Mid-Term Date, if taken:	
Expected Mid-Term Date, if not taken:	2024-12-30
Completion Date Planned - Original PCA:	2026-09-30
Completion Date Revised - Current PCA:	
Expected Terminal Evaluation Date:	2027-03-31
Expected Financial Closure Date:	2027-09-30

#### 1.2 Project Description

UNEP (through NIUA) and ADB (through Greater Chennai Corporation) are jointly implementing a GEF 7-funded project titled UrbanShift (Livable Cities in India: Demonstrating Sustainable Urban Planning and Development through Integrated Approaches). The project aims to transform Indian cities through integrated urban planning which would lead to reducing GHG emissions, air pollution and congestion, protecting and conserving ecologically sensitive areas by building capacity of state and city authorities. The objective of the project is to demonstrate low emissions, resilient, nature-based inclusive sustainable urban development in selected cities and support scale-up nationally. The project would provide technical assistance and investment for undertaking the following activities in the target cities (Pune & Surat (UNEP), Chennai (ADB)) and the replication cities (Agra & Puducherry (UNEP), Madurai (ADB)):

- Evidence-based sustainable and integrated planning
- Investments in low emissions, resilient, Nature-based Solutions (NbS) and mobility
- Innovative financing solutions for cities; and
- Knowledge management and capacity development: Knowledge products, good practices and tools would be made available to national, state and city authorities as well as other stakeholders through the National Urban Learning Platform (NULP).

For the UNEP part of the project, a project cooperation agreement was signed between UNEP and NIUA on 29.09.2022 for a project execution period of 4 years from 01.10.2022 to 30.09.2026.

ADB components will be implemented for a period of 40 months from April 2023 to July 2026 and is mainly executed by Greater Chennai Corporation (GCC). The Government Order for the project was received in March 2024.

### 1.3 Project Contacts

Division(s) Implementing the project	Climate Change Division
Name of co-implementing Agency	ADB
Executing Agency (ies)	Ministry of Housing and Urban Affairs (MoHUA); National Institute of Urban Affairs (NIUA); Greater Chennai
	Corporation (GCC); Pune Smart City Development Corporation Ltd. (PSCDL); Pune Municipal Corporation
	(PMC); Surat Municipal Corporation (SMC)
names of Other Project Partners	ADB is represented by ADB Water and Urban Sector Group
UNEP Portfolio Manager(s)	Sudhir Sharma
UNEP Task Manager(s)	Manoj Kumar Muthumanickam / Sudhir Sharma (For UNEP). Saurav Majumder, Senior Project Officer
	(Urban), India Resident Mission (for ADB)
UNEP Budget/Finance Officer	Fatma Twahir (UNEP)
UNEP Support Assistants	Nobharindra Vejanukroh (UNEP)
Manager/Representative	Dr Debolina Kundu (NIUA); Saurav Majumder (ADB)
Project Manager	Sarika Chakravarty(NIUA); Nisha Priya Mani (GCC)
Finance Manager	Pankaj Baweja (NIUA)
Communications Lead, if relevant	Varsha Singh (NIUA)

# **2 Overview of Project Status**

#### 2.1 UNEP PoW & UN

UNEP Current Subprogramme(s):	Thematic: Climate action subprogramme
UNEP previous	
Subprogramme(s):	
PoW Indicator(s):	Climate: (i) Number of national, subnational and private-sector actors that adopt climate change mitigation and/or adaptation
	and disaster risk reduction strategies and policies with UNEP support.
UNSDCF/UNDAF linkages	This Project is aligned with priority IV of the UNSDF "Climate Change, Clean Energy, and Disaster Resilience". The goal of priority is to
	ensure by 2022, environmental and natural resource management (NRM) is strengthened, and commitments have increased on clean
	energy and resilience to climate change and disaster risks.
Link to relevant SDG Goals	Goal 5: Achieve gender equality and empower all women and girls
	Goal 11: Make cities and human settlements inclusive, safe, resilient and sustainable
	Goal 13: Take urgent action to combat climate change and its impacts
	Goal 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development
	Goal 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat
	desertification, and halt and reverse land degradation and halt biodiversity loss
Link to relevant SDG Targets:	11.2 By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety,
	notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children,
	persons with disabilities and older persons
	• 11.3 By 2030, enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in all countries
	<ul> <li>13.2 Integrate climate change measures into national policies, strategies and planning</li> </ul>
	13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries
	• 14.2 By 2020, sustainably manage and protect marine and coastal ecosystems to avoid significant adverse impacts, including by
	strengthening their resilience, and take action for their restoration to achieve healthy and productive oceans
	• 15.1 By 2020, ensure the conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their
	services, in particular forests, wetlands, mountains and drylands, in line with obligations under international agreements
	<ul> <li>5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life</li> </ul>

#### 2.2. GEF Core and Sub Indicators

GEF core or sub indicators targeted by the project as defined at CEO Endorsement/Approval, as well as results

		Targets - Expected Va	lue	
Indicators	Mid-term	End-of-project	Total Target	Materialized to date
6- Greenhouse gas emissions mitigated	-	35,917,405 tCO2e	35,917,405 tCO2e	The pilot project in Surat is being
				implemented. In Pune, the
				implementation of the pilot project
				will commence in the third quarter
				of 2025 (Year 3). The project will be
				able to report this indicator when
				the pilot projects are complete or
				near completion. Beyond the
				project's duration, we anticipate
				that the expected value of this
				indicator will surpass the initial
				target, owing to the capacity-
				building efforts in replication cities
				and other cities across India.
				Chennai (ADB): Under the eco-
				restoration component of the
				Chennai work, terms of reference
				were refined and agreed,
				procurement completed. Project
				was inaugurated by the Chief
				Minister on12 August 2024; GHG
				mitigation values will be available
				after project completion. Currently
				there are no achieved targets for
				mitigation as of June 2024.
3- Area of land under restoration	-	1992.2 hectares	1992.2 hectares	Chennai (ADB): Target for eco-

		Targets - Expected Value		
Indicators	Mid-term	End-of-project	Total Target	Materialized to date
				restoration of Kadapakkam Lake is
				55 hectare. As the civil works began
				recently in Aug 2024, Currently
				there are no achieved targets for
				restoration as of June 2024. Will be
				reported in the next cycle.
11- People benefitting from GEF-financed	-	Women: 5,813,016 Men:	Women: 5,813,016 Men:	The pilot project in Surat is being
investments		6,395,381 Total:	6,395,381 Total:	implemented. In Pune, the
		12,208,398	12,208,398	implementation of the pilot project
				will commence in the third quarter
				of 2025 (Year 3). The project will be
				able to report this indicator when
				the pilot projects are complete or
				near completion. Beyond the
				project's duration, we anticipate
				that the expected value of this
				indicator will surpass the initial
				target, owing to the capacity-
				building efforts in replication cities
				and other cities across India.
				Chennai (ADB): As the civil works
				for the eco-restoration project
				began recently in Aug 2024, there
				are no achieved targets for
				restoration as of June 2024.

Implementation Status 2024: 1st PIR

#### 2.3. Implementation Status and Risks

	PIR#	Rating towards outcomes (section 3.1)	Rating towards outputs (section 3.2)	Risk rating (section 4.2)
FY 2024	1st PIR	MS	MS	М
FY 2023				
FY 2022				
FY 2021				
FY 2020				
FY 2019				
FY 2018				
FY 2017				
FY 2016				
FY 2015				

#### Summary of status

#### **UNEP led activities**

#### Rating towards outcomes (Section 3.1) – MS

Justification: The overall rating for the outcomes has been marked as moderately satisfactory due to the following reasons:

The development of two key guidance documents to inform integrated spatial planning, with a focus on resilient coastal zones, compact development, and low-emission green transit corridors in partner cities, has been initiated. These guidance documents will also provide cities with information on innovative financing solutions and business models that can be adopted to scale up green urban solutions. Consultants have been selected to prepare these documents. However, risks associated with third-party outsourcing, including the timely delivery and quality of the knowledge work, are prevalent.

Regarding the application of this knowledge to plan and implement sustainable investment projects, the planning and implementation of the pilot project in Surat is in an advanced stage. Planning for the pilot project in Pune is likely to start in the last quarter of 2024 (Year 2), with implementation expected to commence in the third quarter

of 2025 (Year 3). Risks related to this outcome include potential changes in leadership within partner cities, shifts in city priorities, inadequate budgetary allocations for implementation, failure to effectively engage the private sector in contributing to sustainable development initiatives, etc.

All knowledge created under the project will be made available on the NULP and UrbanShift platforms to make it accessible by other Indian city authorities and stakeholders. However, the impact of sharing this knowledge through these platforms and its translation into integrated sustainable development plans and investments is uncertain at this stage.

#### Rating towards outputs (Section 3.2) - MS

Justification: The overall rating for the outputs has been marked as moderately satisfactory due to the following reasons:

The Coordination Groups to enable integrated planning and decision making in the partner cities, have been formed. While the practice of forming such joint coordination groups/ committees is quite common in Indian cities, the efficacy of the CGs formed for UrbanShift Country Project depends on the leadership and legacy of joint decision making in the partner cities.

The development of tools to support development of resilient coastal zones, compact development, and low-emission green transit corridors has either been initiated or is in the process of being initiated in most cases. It is anticipated that all such works will be completed by the third quarter of 2025 (Year 3). Since some of these tools have already been developed by the partner city/ ies before the commencement of the UrbanShift Country Project, the Executing Agency is performing the dual role of liaison with the partner cities to identify additional activities that align with the project objectives to utilise the available budget, as well as executing the previously identified project activities. This has impacted the timeline for these works.

Lot of ground work has been laid out to plan and initiate the various works under the project in collaboration with the different stakeholders.

#### Risk rating (Section 4.2) – Moderate

Justification: The overall risk rating has been marked as moderate due to the following reasons:

The risks associated with delays in obtaining approvals and clearances required for undertaking investments are significant. This is especially true in eco-sensitive areas like coastal zones, where multiple laws regulate activities and numerous clearances are required for any proposed interventions. In such areas, this risk is particularly high and unpredictive.

The project activities are also vulnerable to changes in leadership, a lack of local political support, coordination difficulties between government entities, budgetary constraints, extreme weather events, and other factors. The Executing Agency (EA) is actively working to mitigate these risks by documenting all discussions, maintaining regular communication with city officials, and ensuring that co-financing contributions for project implementation are included as a budget line in the Urban Local Body's (ULB) annual budget. However, challenges such as a lack of political support or extreme weather events could still potentially derail these efforts.

Participation of the partner cities in the UrbanShift Program must be institutionalized by signing of Agreement, e.g., MoU.

#### **ADB led activities**

In April 2023, a Project Coordinator was appointed to coordinate the Kadapakkam lake restoration project under the grant component. The process for obtaining State Government Order according to administrative sanction to the Greater Chennai Corporation (GCC) was initiated. Key documents, including the updated Initial Environmental Examination Report, Land Acquisition, Social Due Diligence reports, and the Detailed Project Report, were submitted to the Municipal Administration and Water Supply Department in the process and the Government Order for administrative sanction was subsequently obtained by GCC in March 2024. The tendering process began immediately and is expected to be finalized by August 2024.

#### 2.4 Co Finance

Planned Co-	\$ 499,881,950
finance:	
Actual to date:	71,818
Progress	Justify progress in terms of materialization of expected co-finance. State any relevant challenges:
	UNEP (NIUA)
	The co-finance commitment received from the ULBs of the partner cities was for i) investment co-finance and ii) in-kind co-finance: support the analytical
	work, capacity building and data collection, and support and coordination and development as well as management of project activities. This co-finance
	contribution of the partner cities is being estimated.
	The co-finance commitment received form the EA (NIUA) will support project management over the duration of the project consisting of hosting of
	UrbanShift knowledge work on the NULP platform, supervision and coordination of national activities, logistics support towards project activities such as
	communication, meetings, workshops, etc. Out of the total co-finance commitment of USD 1,000,000, the EA has reported a contribution of USD 58,728
	up to March 2024. Further, PMC has also reported an in-kind cofinancing contribution of USD 13,090 up to March 2024.
	However, it may be noted that Surat has spent around USD 2.8 million from their cofinancing commitments towards the Dumas Sea face project. These

reports are getting signed and will be submitted by end of Sept 2024.

#### ADB (GCC)

Actual to date is nil. A separate account under the GEF grant was created in August 2024 in Greater Chennai Corporation after obtaining the Government order for administrative sanction for GCC. Hence the total expenditure and the corresponding GCC co-finance will be reported in the upcoming year.

#### 2.5. Stakeholder

Date of project steering	2023-05-03
committee meeting	
Stakeholder engagement (will be	UNEP (NIUA)
uploaded to GEF Portal)	
	PROJECT INTRODUCTORY WORKSHOP: The Workshop was organised on November 3 - 4, 2022 to inform the city representatives about the project objectives and activities, project governance structure, timelines, reporting and communication protocol, roles and responsibilities of all stakeholders, etc.; over the four-year tenure of the project. The Workshop was attended by 17 participants wherein the appropriateness of the sites proposed for pilot demonstration in the target cities (Pune & Surat) was discussed. The participants were also familiarised with the UrbanShift Global Platform and its associated activities.
	PROJECT INCEPTION WORKSHOP: The UrbanShift Country Project was formally launched in India by organising a Project Inception Workshop in New Delhi, with the objective of presenting the project contours (key focal areas, project activities, timelines, reporting and scheduling of tasks) over the four-year tenure of the project to the project stakeholders. The Workshop was attended by more than 172 participants across 38 organizations (both national and international) - UNEP, UNIDO, UN-Women, ADB, SIDBI, WRI, ITDP, IUCN, PwC, EY, Yes Bank, OMI Foundation, etc.
	PROJECT STEERING COMMITTEE (PSC): The 1st PSC meeting was held on May 3, 2023. With a total of 20 participants, the attendees constituted of representatives from UNEP, ADB, ICLEI South Asia, UrbanShift Project Management Unit (PMU) and Project Implementation Unit (PIU) of Surat and Pune, City officials representing partner cities of Pune, Surat, Agra and Puducherry.
	Major Decisions taken during the 1st PSC: The participants were briefed about the project contours, the outcomes of the reconnaissance visits, feasibility of the envisaged project activities, identification of opportunities in the partner cities that the project could align with or maximise, and interactions with the city partners. Based on these visits, the following decisions were taken in the 1st PSC:

- 1. Budgetary (Re) Allocation: Modifications in budget allocated for,
- a. contract services
- b. travel for project-related activities/ events
- d. staffing the PMU and PIU
- e. procurement of equipment & furniture, and operating & other costs
- 2. Modifications in timeline of contract services
- 3. Modifications in constitution of the PSC: Considering the role of each member of the PSC, it was agreed that the following core members would be participate in all PCS meetings: MoHUA Joint Secretary, Smart Cities Mission (Chairperson), NIUA Director, City Commissioners and/ or their nominated representatives, UNEP, ADB and ICLEI South Asia. Stakeholders such as the representatives from Ministry of Environment, Forest and Climate Change (MoEF&CC), Ministry of Finance (MoF), Ministry of Women & Child Welfare (MoWCW), National Development Banks and representative of private sector associations, would be invited as special/observer members to attend the PSCs where significant project milestones/ achievements would be reported.

The EA is maintaining close contact with the partner cities and has often visited the cities for discussing the project activities, identifying alternate project activities, liaising with city partners, engaging with the city partners for building sensitivity towards sustainable parameters, etc. During these visits, the EA has also visited the project implementation sites and had discussions regarding the modalities of funds transfer to the partner cities. All discussions and decisions taken have been documented and shared with the partner cities as well as the IA. A total of 10 have been undertaken so far and following are their details:

Pune (December 12 – 14, 2022, September 11 - 12, 2023, January 12 – 17, 2024, August 5 - 7, 2024)

Surat (December 18 – 20, 2022, June 12 – 13, 2023, August 23 - 25, 2023, April 17 – 19, 2024)

Puducherry (July 23 – 28, 2023)

Agra (March 31, 2023)

The EA is also closely monitoring the work awarded to the consultants for preparing the Station TOD Area Planning Guidelines. A total of 06 discussions have been organised with the consultant team. During these discussions, the expectations of the EA from the assignment was conveyed to the consultant, their interim submissions were reviewed, and they were guided about the way forward.

Interactions with local and community stakeholders: The nature of the project activities, such as the implementation of Nature-based Solutions (NbS) and establishing a Non-Motorized Transport (NMT) network, will have a direct impact on local and community stakeholders. Therefore, engaging with these stakeholders is crucial for the project's success. Their input can significantly enhance the outcomes. The Project Management Unit (PMU) is aware of the importance of this engagement and ensures that all activities initiated foster strong collaboration with the community stakeholders. This is especially important during the pilot planning and implementation stages, which the project in Pune is yet to enter.

In Surat, the project has reached advanced stages of implementation, owing to the ambition of the partner city. However, the PMU has advised the consultants working to maximize NbS applications in their design proposals to engage with local and community stakeholders. This ensures that the proposals do not disrupt the stakeholders' livelihood connections to the site.

#### ADB (GCC)

In order to understand the dependency upon the lake, one-to-one consultations (due to COVID-19 safety protocols in February 2021) were conducted to identify the perception, concerns and apprehensions of the local residents, if any, towards the execution of the project. One-to-one interactions with local people were planned and utmost precautions were taken during the meeting due to COVID-19 restrictions. Local people were also consulted during biodiversity study to understand the overall lake ecosystem and species. The farmers who own land adjacent to the lake were met and their valuable opinions were documented. Non-agricultural sector persons were also consulted to understand their views, concerns, and opinions. During consultation, it was noted that the local farmers do not directly depend on lake water. None of the consulted person falls under BPL (below poverty line) Category. Due to rapid transition of semi-urban to urban, many locals have access to employment. All the people have responded about their secondary occupation to support their needs.

During interaction with individuals, it has been clearly mentioned that the construction work will be undertaken in such a way that no harm will be caused to any person due to project execution activity. Project outcomes and benefits were explained to the stakeholders.

During the consultation, community people were explained in detail regarding the proposed developments of the Lake under the grant linked to the ADB project. All the participants extended support to the project. In total, 17 people have been consulted among which 7 people (41%) were farmers who own the land adjacent to the lake.

Further consultation were done on 8th August 2022 where people expressed apprehensions on establishing a boating facility, which they said would interfere with the irrigation requirements for their farming requirement. Hence the boating facility is decided to be dropped by the GCC.

Currently, as part of the Kadapakkam Lake restoration works, a lake management committee is being formed to oversee its progress. The committee will consist of stakeholders, including government representatives, NGOs, academics, local residents, and industry members, whose input will guide the project.

#### 2.6. Gender

Does the project have a gender	Yes
action plan?	
Gender mainstreaming (will be	UNEP (NIUA)
uploaded to GEF Portal):	
	Adoption of gender-inclusive participatory processes, collection of gender-disaggregated data, recommendations towards gender-sensitive planning measures have been mandated in in all RFPs which were developed during the reporting period. Leveraging the institutional support that UN Women is providing to all projects in the EA (NIUA), these RFPs have been reviewed by UN Women representatives to strengthen the gender component in the scope of work. Due to this arrangement, the budget allocated for onboarding a gender expert could be utilised to make Gender Action Plans for the partner cities.
	Gender will be given due consideration in all future project activities addressing diverse gender needs, roles, and perspectives. In addition, robust participation of women will also be ensured in all capacity building events/ activities under the Project.
	ADB (GCC)  The Kadapakkam Lake Restoration Project in Chennai focuses on rejuvenating the lake ecosystem with a strong emphasis on inclusivity and gender equity. The project aims to create an accessible environment for the elderly, women, children, and differently-abled

individuals. Key features include elderly-friendly infrastructure, women-friendly facilities, child-friendly spaces, and accessibility for the
differently-abled. Additionally, the project promotes gender equity through institutional strengthening and capacity-building initiatives,
targeting at least 40% female participation in planning and design, ensuring women's perspectives shape the development.

#### 2.7. ESSM

Moderate/High risk projects (in	Was the project classified as moderate/high risk CEO Endorsement/Approval Stage?
terms of Environmental and	Yes
social safeguards)	If yes, what specific safeguard risks were identified in the SRIF/ESERN?
	The following safeguard risks with moderate significance were identified in the SRIF/ESERN: SS 2: Climate Change and Disaster Risks SS
	8: Labor and working conditions
New social and/or	Have any new social and/or environmental risks been identified during the reporting period?
environmental risks	No
	If yes, describe the new risks or changes?
Complaints and grievances	Has the project received complaints related to social and/or environmental impacts (actual or potential) during the reporting period?
related to social and/or	No
environmental impacts	If yes, please describe the complaint(s) or grievance(s) in detail, including the status, significance, who was involved and what actions
	were taken?
	Nil for UNEP (NIUA component)
	ADB (GCC): None, during the reporting period. However, in July 2022 during public consultation, the public opposed boating facilities in
	the restoration project, fearing it would require maintaining high water levels in the lake, potentially depriving local farmers of water for
	agriculture. Due to these concerns, the boating component, initially part of the plan, was removed.
Environmental and social	UNEP (NIUA)SS 2: Climate Change and Disaster RisksAll deliverables under the UrbanShift Country Project focus on improving resilience
safeguards management	of the partner cities against potential climate change. The interventions in Surat and Puducherry are designed to mitigate the impacts of
	climate change and enhance the resilience of the coastal area, particularly against heat waves, flooding, and sea level rise. The project
	activities (development of guidelines, plans, policies, design of pilot projects, etc.) support increase in resilience of development in the
	partner cities, focus on reducing the vulnerabilities of local communities to climate change, reducing their GHG emissions and increasing
	climate adaptation. The interventions (development of guidelines, plans, policies, design of pilot projects, etc.) in Pune and Agra are also
	designed to mitigate the impacts of climate change by enabling a modal shift in favor of public and non-motorised modes of transport,

propagating mixed-use high-density compact development around the transit nodes and establishing EV charging infrastructure. This would reduce GHG emissions and heat island effect in the city. SS 8: Labor and working conditions. The EA and the city authorities will hire staff for project management. The pilots will be implemented through contractors hired by the city authorities. Necessary national labour laws or international commitments (including laws/ commitments against use of forced labor and child labor) shall be included in the contract agreement and hence it is mandatory for the Contractor to adopt the same. The Project Management team will monitor the situation and ensure that government fully complies with the required laws. In the next cycle, the progress of implementing these measures and any other identified risks or safeguards will be reported. ADB (GCC)None, during the reporting period

A National Local Dialogue was organised by ICLEI SA on May 3, 2023. The event was attended by officials from the partner cities

1st UrbanShift Asia Forum was held on September 24 – 28, 2023 and saw the participation of 13 officials from the partner cities

#### 2.8. KM/Learning

Knowledge activities and	UNEP (NIUA)
products	
	Knowledge Activities:
	<ul> <li>The UrbanShift Country Project is supporting the Global Platform in organising and hosting events such as the participation of stakeholders from partner cities in UrbanShift City Academies, UrbanShift Regional Forums and UrbanShift Global peer-to-peer exchanges.</li> <li>In particular, in this reporting period, UrbanShift Country Project, has supported/ facilitated the participation of the following officials:</li> </ul>
	<ul> <li>Mr. Vikas Dhakane, Addl. Municipal Commissioner, Pune Municipal Corporation (PMC) participated in the E-Mobility Support and Investment Platform for Asia and the Pacific, held on November 14-16, 2023 at Seoul, South Korea.</li> </ul>
	<ul> <li>Mr. Yogesh Mali, Executive Engineer, Electrical Dept. from PMC attended the training organised in Ghana from October 10 to 13, 2023, to enhance capacity of city officials in sustainable energy solutions, specifically focusing on waste-to-energy processes, micro-grids, and clean cooking solutions.</li> </ul>
	<ul> <li>Mr. R Kesavan, I.A.S., Secretary, Govt. of Puducherry, participated in the UrbanShift Peer Exchange workshop at ICLEI World Congress 2024 in São Paulo in June 18 – 21, 2024, consisting of 4 days of deep-dive discussions and workshops on: Applying Nature Based Solutions in Cities.</li> </ul>
	The PMU at the EA has supported the organisation of the following UrbanShift Global Platform activities:

of Pune, Surat, Puducherry and Agra.

of Pune, Surat and Puducherry.

• The EA is supporting the hosting of the knowledge created by the GP partners (www.shiftcities.org) on the National Urban Learning Platform (NULP) to facilitate the access of officials. NULP is a capacity building platform to drive sustainable urban development in India.

#### Knowledge Products:

- A compendium of best practices on TOD called "Variations in Transit Oriented Development Geographies Borrowing
  Contextual Cues", has been prepared by the UrbanShift PMU. This was self-driven initiative which was launched by the Hon'ble
  Minister for Housing and Urban Affairs during the UrbanShift Asia Forum.
- Consultants have been selected to develop the following two knowledge works during this period:
- Guidelines for TOD Station Area Planning, to be completed by October 2024
- Guidelines for preparing Resilient Coastal Zone Development Plans, to be completed by April 2025

#### ADB (GCC)

Project experiences and learning will be document as the project progresses and will be shared in the due course. Currently there is no significant learning to be shared.

#### Main learning during the period

#### UNEP (NIUA)

- Training Needs Assessment (as conducted during the project preparatory phase) must be an ongoing activity to build synergy between the capacity development need of the partner cities and the UrbanShift Global Platform activities.
- Exposure visits for stakeholders to workshops and successful project sites allow them to observe and learn from practical, real-world applications, innovative solutions, and effective strategies, providing valuable insights that can be adapted and implemented in their own contexts. Cross-regional exposure visits should be organised to facilitate knowledge building, networking and the exchange of ideas, fostering a collaborative environment for continuous improvement and learning.
- The project is encountering challenges as partner cities are apprehensive about fully integrating the principles of Nature-based Solutions (NbS) and Transit-Oriented Development (TOD) in the demonstration projects, primarily due to their limited understanding of the subject matter. However, this issue has been addressed through continuous discussions led by the Project Management Unit (PMU) with the partner city officials. Capacity building workshops that would be organised to disseminate the knowledge works developed under the project, would help in bridging this knowledge gap further.
- The frequency and timeline at which the Global Platform conducts the Capacity building activities is disconnected from the pace of the project activities being undertaken under the Project. Due to this, the rate of participation of the city officials gets

impacted.
Budget to enable hosting of GP knowledge works on the NULP must be provisioned in the Country Project.

#### 2.9. Stories

creation of awareness pamphlets.

# Stories to be shared ADB (GCC) A public event was held on World Environment Day, June 5, 2024, in Zone 2, North Chennai – Kosasthalaiyar River Basin. The event, aimed at raising awareness about green infrastructure and public involvement in its conservation, was attended by GCC officials and local elected representatives. The event drew around 100 participants. Activities included a street play on conservation, distribution of pamphlets on importance of conservation of green infrastructure, and the distribution of tree saplings. ADB- GEF Project co-ordinator, Chennai, along with Institutional Strengthening and Reform Consultants engaged under the ADB project and officials from the Greater Chennai Corporation, supported the event in planning, coordination, and the

# **3 Performance**

## **3.1** Rating of progress towards achieving the project outcomes

Project Objective and Outcomes	Indicator	level	Mid-Term Target or Milestones	End of Project Target	Progress as of current period (numeric,	Summary by the EA of attainment of the indicator & target as of 30 June	Progress rating
					percentage, or		
To demonstrate low emissions,	3. Tons of CO2e reduced until	0	0	35,917,405	binary entry only)	Assuming that all pilot projects	MU
,	the end of the project			million tCO2e	O	are fully executed with the support of	IVIO
sustainable urban development in	line end of the project			Tillion teoze		the local government, and the envisaged	
selected cities and support scale-up						modal shift in favor of NMT & public	
nationally						transport, along with the implementation	
Inacionally						of NbS solutions in coastal areas, is	
						successfully realized, the target of	
						offsetting 35,917,405 million tCO2e will	
						be achieved by September 2026 (Year 4).	
						This indicator will be monitored through	
						the baseline conducted during the	
						planning of the pilot projects and the	
						impact assessed after their	
						implementation. Considering that the	
						pilot project in Pune is still being	
						implemented the progress of this	
						indicator for this reporting period is	
						zero.	
						ADB (GCC): GHG reduction values are	
						unavailable since the lake restoration	
						project has just begun and is expected	
						to be complete by Dec 2025. The State	
						Government approved the project in March	
						2024, following which tenders were	

Project Objective and Outcomes	Indicator	Baselin	e Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
				percen	percentage, or		
					binary entry only)		
						called, and a contractor has been	
						engaged in August 2024. The project	
						targets sequestration of about 434 tCO2	
						after project completion in Dec 2025.	
						The scale-up at city level will result	
						in indirect reductions of 26,686 tCO2	
						after project completion.	
	4. Total land area under	0	0	1992.2		4. Similar to the 'CO2e reduced'	MU
	improved management			Hectares		indicator, the achievement of the	
						'land area under improved	
						management' indicator will also be	
						subject to successful implementation of	
						the pilot projects. This indicator will	
						also be monitored through the baseline	
						conducted during the planning of the	
						pilot projects and the impact assessed	
						after their implementation. Considering	
						that the planning and implementation of	
						the pilot project in Pune has not	
						commenced, and implementation of the	
						pilot project in Surat is underway, the	
						progress of this indicator for this	
						reporting period is zero.ADB (GCC):	
						The restoration of Kadapakkam Lake,	
						spanning 55 hectares, has not yet begun,	
						hence no current data on improved land	
						management can be provided.	
	1. Number of beneficiaries	0	0	12,208,398	0	1. Assuming that all pilot projects are	MU
				(women:		fully executed through the local	
				5,813,016)		government's support and the envisaged	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						modal shift is achieved, the said target	
						of impacting 50% of the total population	
						of the urban areas (no. of	
						beneficiaries) will be achieved in Pune	
						by the end of the second quarter of 2026	
						(Year 4). Due to the advanced stage of	
						pilot implementation in Surat, this	
						target will be achieved by the end of	
						the second quarter of 2025 (Year 3).	
						This target will be monitored by the	
						indicator-based dashboard established	
						for analysing data related to coastal	
						zones, TOD areas and green corridors;	
						and the baseline undertaken as part of	
						Component 2 deliverables. Considering	
						that the pilot projects are still being	
						implemented the progress of this	
						indicator for this reporting period is	
						zero.ADB (GCC): The State Government	
						issued the Government Order in March	
						2024, with tenders called shortly after.	
						The tender was awarded in August 2024	
						and the works have commenced at site	
						from 12 August 2024 onwards. As of June	
						2024, the number of beneficiaries	
						can't be reported since the project is	
						not completed.	
	2. # of cities implementing	0	0	5	0	At the end of the project tenure, at	MU
	innovative policy and financing					least 5 cities would be implementing	
	schemes for integrated urban					innovative policy and financing schemes	

Project Objective and Outcomes	Indicator		Mid-Term	End of Project			Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
	planning					for integrated urban planning. This	
						indicator could exceed the envisaged	
						target as the number of cities having	
						the know-how about integrated	
						sustainable planning approaches could	
						increase due to; • virtual or	
						in-person workshops/ training sessions	
						which would be conducted by each primary	
						target city for other cities in the	
						state; and ● the knowledge work	
						propagating this approach being	
						disseminated through the National Urban	
						Learning Platform (NULP). Since the	
						knowledge works under the project are	
						still being developed, the progress of	
						this indicator for this reporting period	
						is zero. This indicator would be	
						monitored through the number of	
						participants attending these workshops	
						and the number of unique users	
						(statistics from the project website)	
						accessing the knowledge work hosted on	
						the NULP.ADB (GCC): Project planning	
						is underway in Chennai, with completion	
						of restoration expected by December	
						2025. Plan for Integration of NbS in	
						replication city - Madurai will also be	
						complete by that time. As of June 2024,	
						there are no completed targets.	
1. Key stakeholders in target Cities	1: # of target cities adopt and	0	Guidelines	3	0	1. Coordination Groups (CGs) have been	MS

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
adopt evidence-based sustainable	integrate the Coordination		and			formed in the partner cities to ensure	
and integrated city development	Guidelines and guidelines for		Protocols			effective cooperation and coordination	
planning approaches	integrated planning in selected		drafted			between multiple stakeholders during	
	intervention areas to address					project planning and implementation. It	
	key urban issues into their					is envisaged that continuous engagement	
	Planning processes					will demonstrate the benefits of joint	
						decision making and resources sharing to	
						the CG members. The Coordination	
						Guidelines which will be developed in	
						the last quarter of 2025 (Year 3) will	
						further encourage the CG partners to	
						integrate these practices in their	
						routine decision-making and planning	
						processes. Since the inception of the	
						project, the local governments are	
						actively engaged in all project	
						activities. With regard to development	
						of guidelines and protocols, the local	
						government is approving the scope of	
						these knowledge works, hosting the RfPs	
						on their websites, participating in the	
						Technical Committee being constituted to	
						select the consultant, and monitoring	
						and reviewing the deliverables being	
						submitted by the consultant. This will	
						ensure that the target cities will adopt	
						and integrate the guidelines and	
						protocols in their planning processes	
						after they have been developed. As	
						the guidelines and protocols are still	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						being developed, the progress of the	
						said indicator for this reporting period	
						is zero.ADB (GCC): The project	
						commenced on ground from August 2024.	
						The guidelines and protocols including	
						from the experience gained from the	
						project will be available post June 2025	
						for the target replication cities to	
						adopt. Hence, there are no values to	
						report as on June 2024.	
1. Key stakeholders in target Cities	2: # of target cities	0	Design of	3	0	2. Preparatory work (baseline) for	MS
adopt evidence-based sustainable	operationalize improved		additional			enhancement of ICCC in Pune and Surat	
and integrated city development	digitalization and data		digital layers			has been initiated to understand the	
planning approaches	infrastructure (including sex-		and required			organisational structure, extant digital	
	disaggregated data) for		data for all			infrastructure available in the partner	
	planning and monitoring		three 3 cities			cities and its utility. Based on the	
	sustainable development		ready			outcome of the baseline, the EA will	
						decide the future course of action with	
						support from the National Urban Digital	
						Mission (NUDM) team at NIUA. The	
						development and integration of the	
						spatial data infrastructure (for	
						planning and monitoring sustainable	
						development) into the digital	
						infrastructure of the target cities and	
						the capacity building of the city	
						officials, will ensure that the local	
						governments continue to prioritize	
						data-based governance for cities. Since	
						this activity is at a nascent stage, the	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						progress of this indicator for this	
						reporting period is being reported as	
						zero.ADB (GCC): The current project	
						is demonstration of NbS for integrated	
						flood mitigation and the scope does not	
						include design of digital layers. Hence	
						not applicable.	
	3: # of planning officials	0	5	60	3	3. Capacity building workshops will be	MU
	trained in new skills and			(disaggregated		organised to disseminate the knowledge	
	knowledge for integrated			by sex)		(guidelines, tools, best practices,	
	planning in selected urban					etc.) being developed under the	
	areas.					UrbanShift Country Project from the	
						first quarter of 2025 (Year 3) onwards.	
						A healthy participation of women (40%)	
						will be ensured in these workshops.	
						Since the guidelines and protocols are	
						still being developed, the progress of	
						the said indicator for this reporting	
						period is zero.ADB (GCC): The	
						project commenced on ground from August	
						2024. Hence, there are no values to	
						report as on June, 2024. The training of	
						planning officials will be completed by	
						June 2026.	
2. Key stakeholders in target cities	1. \$ amount of investment	0		474 million	0	1. The target cities have made a	MU
apply tools, knowledge and	plans implemented by Cities for			USD		co-finance commitment towards	
experiences to develop sustainable	integrated low emission					implementation of investment plans,	
investment projects for low-	resilience development (Co-					support for analytical work, capacity	
emission resilient Urban	finance #)					building and data collection, and	
						in-kind support coordination,	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	<b>End of Project</b>	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
development						development and management of project	
						activities. In case of Pune, the	
						co-finance commitment is a budget line	
						in the PMC's Annual Budget for the FY	
						2023-24 and FY 2024-25. This amount will	
						be spent when pilot project	
						implementation is initiated in 2025	
I						(Year 3) of the Project. In case of	
I						Surat, the implementation of the pilot	
I						project is in advanced stage. SMC has	
						already started realising its co-finance	
						commitment for implementation of the	
						pilot project – reported to be USD	
						2,894,178/- till March 2024 (which is	
						around 14% of the investment cofinancing	
						in respect of the UNEP component).	
						However, the reports are being submitted	
						by the SMC. Considering this, the	
						progress of the said indicator for this	
						reporting period is marked as MU.ADB	
						(GCC): The current projectin Chennai	
						commenced on ground from August 2024.	
						Hence, there are no values to report as	
						on June, 2024.	
	2. # of investments for	0		2	0	The target cities have made a	MU
	implementing integrated low					co-finance commitment towards	
	emission resilient development					implementation of investment plans,	
	plan finalized					support for analytical work, capacity	
						building and data collection, and	
						in-kind support coordination,	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	<b>End of Project</b>	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						development and management of project	
						activities. In case of Pune, the	
						co-finance commitment is a budget line	
						in the PMC's Annual Budget for the FY	
						2023-24 and FY 2024-25. This amount will	
						be spent when pilot project	
						implementation is initiated in 2025	
I						(Year 3) of the Project. In case of	
						Surat, the implementation of the pilot	
						project is in advanced stage. SMC has	
						already started realising its co-finance	
						commitment for implementation of the	
						pilot project – reported to be USD	
						2,894,178/- till March 2024 (which is	
						around 14% of the investment cofinancing	
						in respect of the UNEP component).	
						However, the reports are being submitted	
						by the SMC. Considering this, the	
						progress of the said indicator for this	
						reporting period is marked as MU.ADB	
						(GCC): This indicator is not applicable	
						for ADB activities	
	3. USD Leveraged finance from	0		10 million USD	0	3. The project aims to catalyse the	MU
	Private sector for investment					adoption and implementation of	
	and operation of pilots					sustainable urban development concepts	
	, '					through a suite of fiscal and governance	
						innovations such as Public-Private	
						Partnerships (PPP) funding, CSR funding,	
						Business Continuity Planning Funding,	
						Risk Mitigation funding, fees for	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						ecosystem services, land value capture	
						mechanisms, creation of an Urban	
						Transport Fund, etc. Considering that	
						the planning and implementation of the	
						pilot project in Pune has not commenced,	
						and no significant progress has been	
						made in leveraging finance from private	
						sector in Surat, the progress of this	
						indicator for this reporting period is	
						zero. Assuming that the local government	
						would see value in leveraging private	
						sector funding, this indicator would be	
						achieved in the third and first quarter	
						of 2025 (Year 3) in Pune and Surat,	
						respectively. The UrbanShift PIU in	
						Surat has been advised to start	
						approaching the private sector with the	
						intent of generating financial (or	
						in-kind) support from them.ADB	
						(GCC): Nil	
3. Target cities increasingly adopt	1: # of Cities having access to	0	Most of the	3	0	1. The feasibility assessment study of	MS
innovative financing solutions and	new innovative financing		deliverables			alternative financing models aims to	
business models to scale up green	mechanism/schemes		will be			provide partner city officials with	
urban solutions			finalized in			valuable insights into the potential for	
			year 3.			leveraging innovative financing	
						mechanisms within the city. The study	
						will also identify investment ready	
						projects/funds for scaling up	
						sustainable investment. This work will	
						be taken up in 2025 (Year 3) and	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						therefore, the progress of this	
						indicator for this reporting period is	
						zero.ADB (GCC): Currently Chennai is	
						financed as part of GEF-7 cycle. It is	
						planned to work on one more replication	
						city with innovative financial models.	
						Expected date of achievement is July	
						2026.	
	2: # of Financing plans	0	Financing	4	0	2. The pilot projects in the target	MS
	developed and financing		opportunities			cities will showcase innovative	
	facilitated		identified in			financing models and encourage the	
			Agra and			cities to adopt similar strategies to	
			Puducherry			generate funds for implementing	
						sustainable urban development concepts.	
						Considering that the planning and	
						implementation of the pilot project in	
						Pune has not commenced, and no	
						significant progress has been made in	
						leveraging finance from private sector	
						in Surat, the progress of this indicator	
						for this reporting period is zero.	
	3: # of investment ready	0		5	0	3. The feasibility assessment study of	MS
	projects/funds for scaling up					alternative financing models aims to	
	sustainable investment					provide partner city officials with	
						valuable insights into the potential for	
						leveraging innovative financing	
						mechanisms within the city. The study	
						will also identify investment ready	
						projects/funds for scaling up	
						sustainable investment. This work will	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						be taken up in 2025 (Year 3) and	
						therefore, the progress of the said	
						indicator for this reporting period is	
						zero.	
4. Increasing number of Indian City	1: # of training modules based	0		10	0	1. All knowledge (guidelines, tools,	MU
authorities and stakeholders use	on guidelines, tools, best					best practices, etc.) on integrated	
the knowledge, tools, best practice	practices developed and shared					urban planning approaches and	
examples, made available on	through the National Platform					investments developed under the project	
National Urban Learning Platform	and UrbanShift					will be converted into training modules	
(NULP), hosted by NIUA, and linked						and hosted on the Central government	
to UrbanShift, to develop and						supported National Urban Learning	
implement integrated sustainable						Platform (NULP) for their effective	
development plans and						dissemination. The capacity building	
investments						workshops/ sessions in the form of	
						classrooms, virtual Master Classes,	
						in-person workshops, site visits, expert	
						visits, webinars, etc. will also be	
						organised to disseminate the knowledge	
						work. The capacity building initiative	
						of the project will commence in the last	
						quarter of 2024 (Year 2). Since the	
						development of the knowledge works is	
						underway, the progress of the said	
						indicator for this reporting period is	
						zero.2. Each target city will	
						organise Training of Trainers (ToT)	
						workshops for State-level Urban	
						Development Institutes in collaboration	
						with the EA to build their capacity and	
						provide them with resources to integrate	

Project Objective and Outcomes	Indicator	Baseline	e Mid-Term	End of Project	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						UrbanShift training programmes into	
						their programmes. State-level training	
						institute in Maharashtra – YASHADA,	
						has been briefed about the project and	
						YASHADA has agreed to participate and	
						support the capacity building activity	
						of the UrbanShift Country Project.	
						Similar cooperation will be solicited by	
						GUDI – a Gujarat-based State Urban	
						Development Institute. GUDI will be	
						approached by the PMU in the last	
						quarter of 2025 (Year	
						2).3. Continued support of central	
						and state government to city authorities	
						in facilitating investments in	
						sustainable integrated urban planning	
						will be ensured by publishing the	
						knowledge developed under the project on	
						the NULP and UrbanShift website. Since	
						the development of the knowledge works	
						is underway, the progress of the said	
						indicator for this reporting period is	
						zero.ADB (GCC): The Government order	
						for the Kadapakkam Lake Restoration	
						project was obtained in March 2024. The	
						project commenced on ground from August	
						2024. Hence, currently there are no	
						values to report as of June,	
						2024.Note: Chennai made one	
						presentation in the Urbanshift forum on	

Project Objective and Outcomes	Indicator	Baseline level	Mid-Term Target or	End of Project Target	Progress as of current period	Summary by the EA of attainment of the indicator & target as of 30 June	Progress rating
		icve.	Milestones	ruiget	(numeric,	target as or so sume	Tuting
					percentage, or		
					binary entry only)		
						existing best practices using NbS in the	
						city for drought and flood mitigation,	
						in Sep 2023. Further activities	
						pertaining to this target will be	
						initiated and completed by July 2026.	
	2: # of State level Training	0		6	0	2. Each target city will organise	MS
	institutes that have rolled out					Training of Trainers (ToT) workshops for	
	training the trainer package					State-level Urban Development Institutes	
	developed in the project.					in collaboration with the EA to build	
						their capacity and provide them with	
						resources to integrate UrbanShift	
						training programmes into their	
						programmes. State-level training	
						institute in Maharashtra – YASHADA,	
						has been briefed about the project and	
						YASHADA has agreed to participate and	
						support the capacity building activity	
						of the UrbanShift Country Project.	
						Similar cooperation will be solicited by	
						GUDI – a Gujarat-based State Urban	
						Development Institute. GUDI will be	
						approached by the PMU in the last	
						quarter of 2025 (Year 2).	
	3: # urban practitioners that	0		100 (40%	0	3. Continued support of central and	MU
	used the knowledge acquired			women)		state government to city authorities in	
	from the training or materials					facilitating investments in sustainable	
	from the National and					integrated urban planning will be	
	UrbanShift (sex disaggregated)					ensured by publishing the knowledge	
						developed under the project on the NULP	
1						and UrbanShift website. Since the	

Project Objective and Outcomes	Indicator	Baseline	Mid-Term	<b>End of Project</b>	Progress as of	Summary by the EA of attainment of the indicator &	Progress
		level	Target or	Target	current period	target as of 30 June	rating
			Milestones		(numeric,		
					percentage, or		
					binary entry only)		
						development of the knowledge works is	
						underway, the progress of the said	
						indicator for this reporting period is	
						zero.	

# 3.2 Rating of progress implementation towards delivery of outputs (Implementation Progress)

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
1 Evidence-	Output 1.1 Greater Chennai Corporation (GCC) and key stakeholders				Output 1.1 is ADB-GCC led. The progress	S
based	have access to knowledge, tools, and systems for data collection to				and rating is as per the assessment of	
sustainable	undertake integrated spatial plans for managing flood risks and water				the EA and IA	
and	body restoration through NBS					
integrated	Activity 1.1.1. Coordination group of relevant Chennai and Tamil Nadu					
planning	government entities strengthened to guide the developments of					
	deliverables and their validation					
	1.1.1. a Coordination group of relevant Chennai and Tamil Nadu	2025-03-31	0	0	A lake management committee comprising	S
	government entities established				officials from the city and state	
					Government was formed recently in August	
					2024. They will monitor and review the	
					project progress.Subsequently, it is	
					also proposed to form a coordination	
					group for sharing best practices in the	
					due course. The co-ordination group for	

Component	Output/Activity	Expected	Implementatio	nImplementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					institutionalising best practices on NbS	
					will be formed by March 2025 in pace	
					with the project progress and learning	
					from the ground	
	1.1.1. b Lessons learned on coordination documented and integrated	2026-07-31	. 0	0	The task will be completed within the	S
	into planning processes of participating Government entities				specified timeline for the deliverable.	
	Activity 1.1.2 1.1.2 Tools for gender responsive and inclusive					
	integrated spatial plans for managing flood risks and water body					
	restoration through NbS					
	1.1.2.a Guidelines for restoration urban water bodies using NbS	2026-07-31	. 0	0	The task will be completed within the	S
	measures				specified timeline for the deliverable.	
	1.1.2. b. Guidelines for restoration of urban water bodies through NbS	2026-07-31	. 0	0	The task will be completed within the	S
	shared with other departments in GCC and other relevant government				specified timeline for the deliverable.	
	entities such as CMDA, Revenue Department & Public Works					
	Department.					
	Activity 1.1.3. Enhanced Integrated Command and Control Centre				Not applicable. This component falls	
	(ICCC)				under the ADB-led Terms of Reference	
					(TOR) and is carried out by	
					Institutional Strengthening and Reforms	
					Consultants, thus it does not apply to	
					GEF reporting. Should there be future	
					collaboration with GEF consultants for	
					this output, the status will be shared	
					accordingly	
	Activity 1.1.4. GCC staff and urban practitioners are trained in the use	2025-12-31	. 0	0	The task will be completed within the	S
	and application of the guidelines and tools developed to undertake				specified timeline for the deliverable.	
	integrated spatial plans for managing flood risks and water body					1
	restoration through nature-based solutions (NbS)					
	Output 1.2: Pune Municipal Corporation (PMC) and Pune Smart City					MS

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
	Development Corporation Limited (PSCDCL) and key stakeholders have					
	access to knowledge, tools, and systems for data collection to					
	undertake integrated spatial planning for compact development and					
	low emission resilient green transit corridors.					
	Activity 1.2.1: Coordination strengthened among Pune and	2026-03-31	. 10	60	Activity underway and timely completion	S
	Maharashtra government entities, with mandate in land use planning				anticipated. Significant accomplishment	
	and zoning including development of infrastructure, to guide the				towards completing the said activity	
	developments of deliverables and their validation				includes establishment of the following	
					Project Governance Structures in	
					Pune:1. Coordination Group (CG) set	
					up in February 2023 to guide the work of	
					all outputs, finalize deliverables under	
					the outputs, and facilitate the	
					integration of the deliverables into	
					member entities' respective planning and	
					decision-making processes. While the	
					establishment of the CG was	
					straightforward, its efficacy in	
					performing its envisaged roles remains	
					to be seen.2. Project Implementation	
					Unit (PIU) set up in July 2023 to plan,	
					coordinate and monitor the project	
					activities. The PIU has successfully	
					supported multiple activities in PMC	
					that align with the project objectives	
					and continues to play a critical role in	
					liaising with local stakeholders and	
					advancing various project agendas.	
	1.2.1. a. Coordination group among Pune and Maharashtra	2023-06-30	100	100	Activity completed on time.Composition	HS
	government entities established				of Coordination Group of Pune:1. Pune	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					Municipal Corporation (Nodal	
					Agency)I. Chairperson of CG –	
					Additional Municipal Commissioner	
					(Special) & Chief Engineer	
					(Roads)II. City Project Director	
					(Executive & Administrative) -	
					Superintendent Engineer/ Executive	
					Engineer, (Road Department)III. City	
					Project Director (Planning) - Transport	
					Planner (Road Department)IV. Pilot	
					Project Implementation Team – TOD	
					Station Area around 2 Metro Stations	
					(TBD)V. Executive Engineer (TOD	
					Building Permission)VI. Executive	
					Engineer (Development	
					Plan)VII. Assistant Engineer (Project	
					Dept. & River Front	
					Development)VIII. Assistant Engineer	
					(Environment Dept.)IX. Assistant	
					Engineer (EV Cell)2. Pune Metropolitan	
					Region Development Authority	
					(PMRDA)I. Planning Officer working with	
					PMRDA (Tata Metro team)3. Pune	
					Mahanagar Parivahan Mahamandal Limited	
					(PMPML)I. Joint Managing	
					Director4. MAHA-Metro I. Executive	
					Director (Admin.)II.Planning Officer	
					working on MMI and TOD plans around	
					METRO station areas5. Pune Smart City	
					Development Corporation Limited	

Component	Output/Activity	Expected	Implementation		Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					(PSCDCL)I. Chief Knowledge Officer	
					(CKO)6. Yashwantrao Chavan Academy of	
					Development Administration	
					(YASHADA)I. Dy. Director General	
					(DDG)A few notable coordination	
					efforts include:I. The Nodal Agency of	
					the CG and PIU - UrbanShift at Pune has	
					assisted in cross agency/ departmental	
					coordination for various works under the	
					project.II.Relevant agencies of the CG	
					have been involved in supporting various	
					works under the Project from time to	
					time, such as:- Participating in the	
					interview process for staffing the	
					UrbanShift PIU at Pune Reviewing the	
					Scope of Work of RfPs for undertaking	
					various project activities. For	
					instance, for eg: MAHA-Metro was part of	
					the Technical Evaluation Committee (TEC)	
					constituted for selection of consultant	
					to prepare the Guidelines for TOD	
					Station Area planning. Similarly, Pune	
					Unified Metropolitan Transport Authority	
					(PUMTA) has agreed to be a part of the	
					TEC constituted for selection of	
					consultant to carry out the project	
					activity of institutionalising and	
					operationalising the Urban Transport	
					Fund (UTF).	
	1.2.1. b. Lessons learned on coordination documented and integrated	2026-03-31	. 0	0	Activity will be completed on time.A	MS

Component	Output/Activity	Expected completion date	Implementation status as of previous		Progress rating justification, description of challenges faced and explanations for any delay	Progress Rating
				reporting period (%)		
	into planning processes of participating Government entities				Subject-matter Expert will be engaged for this activity in 2025 (Year 3). The tentative scope of work of the SME would include the following:1. Understand the scope of the UrbanShift Country Project, including objectives, key activities, deliverables, outcomes, stakeholders, implementation, and institutional mechanisms.2. Establish the need for integrated institutional mechanisms for project implementation in Pune, considering the project's focal areas, activities, and outcomes.3. Document and review engagement instruments (e.g., memoranda, agreements) from project executing agencies consenting to participate in the project.4. Evaluate the adequacy of project governance structures, including roles, responsibilities, structure, and activities, and develop an organogram to depict the organizational setup.5. Document communication and decision-making protocols within the project governance structures, including meeting frequency, participation, and documentation practices.6. Identify and analyse existing institutional coordination mechanisms in Pune for multi-agency projects, including	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					challenges, success factors, and key	
					enablers for effective coordination and	
					implementation.The anticipated	
					challenge in completing the said	
					activity is to integrate the lessons	
					learnt on coordination into planning	
					processes of participating Government	
					entities. This would be subject to the	
					intent of the local government and	
					stakeholders of the CG in adopting the	
					coordination guidelines in their	
					respective decision and planning	
					processes.	
	Activity 1.2.2: Tools to support urban development policy makers for	2024-09-30	0	0	Details of the activity progress are	MU
	developing gender responsive and inclusive integrated plans for				presented in the sections below.	
	development of compact low emission resilient green transit corridors					
	1.2.2 a. Guideline for designing Compact and Low-emission Resilient	2024-07-31	0	0	Activity is delayed and is expected to	MU
	Green transit corridor plan developed in consultation with the				be completed by August 2025. The delay	
	stakeholders, including gender considerations, and integrated with				in the said activity is due to the	
	CMP (2008) and the CDP 2041				request of the PMC to support the	
					preparation of the Corridor and Junction	
					Improvement Plans (C&JIPs) for three	
					corridors in Pune which have a high	
					accident and fatality rate. This	
					additional activity was prioritised over	
					the preparation of the Guideline for	
					designing Compact and Low-emission	
					Resilient Green Transit Corridor Plan.	
					An RfP will be prepared for selecting a	
					consultant to prepare the said Guideline	

Component	Output/Activity	Expected completion date	status as of previous	· ·	Progress rating justification, description of challenges faced and explanations for any delay	Progress Rating
			-	period (%)		
			person (rey		document.	
	1.2.2 b. Planning guideline for formulating low-emission resilient gender responsive and inclusive Station TOD Area developed and adopted as a planning tool by PMC	2024-07-31	0		Activity delayed. The work for preparing Guidelines for TOD Station Area Planning was awarded to Urban Mass Transit Company (UMTC) on October 25, 2023. The work would tentatively, be completed by October 2024. The methodology for preparing the said Guideline includes engaging with sectoral experts to understand the impediments in implementing TOD in Indian cities and time was lost in coordinating with the sectoral experts.	MS
	1.2.2 c.EV Ready city Guidelines for developing charging infrastructure developed and integrated in Urban Development planning processes	2024-09-30	0		The proposed Guidelines is similar to the extant EV Readiness Plan of Pune, which has been prepared by the PMC in association with RMI India. Due to this the scope of this activity has been truncated to reviewing the existing EV Readiness Plan for its comprehensiveness. The delay in the said activity is due to the request of the PMC to support the preparation of the Corridor and Junction Improvement Plans (C&JIPs) for three corridors in Pune which have a high accident and fatality rate. This additional activity was prioritised over the review of the extant EV Readiness Plan. The work of reviewing the extant EV Readiness Plan	MU

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					will be awarded to a Subject-matter	
					Expert empanelled under the UrbanShift	
					Country Project. The work would	
					tentatively, be awarded to the SME by	
					September 2024 and completed by January	
					2025.	
	Activity 1.2.3: Enhanced digital platform developed and integrated	2025-06-30	0	5	Details of the activity progress are	MS
	with ICCC				presented in the sections below.	
	1.2.3 a. Enhanced ICCC, including:- Spatial infrastructure data (SID)	2025-06-30	0	15	Activity delayed due to the complex	MS
	based on standardized geospatial information generation processes,				nature of this activity which requires	
	including links to national data systems Georeferenced data for TOD				coordinating with multiple stakeholders,	
	areas and green corridors covering information on different assets				and overcoming their apprehension to	
	Indicator-based dashboard for analysing data related to TOD areas and				share information (including spatial	
	green corridors for monitoring the implementation of plans and				data). Further delays in the completion	
	informing future planning Gender information layer and gender				timelines have been anticipated (Dec	
	analysis dashboard to facilitate inclusive planning Enhanced user-				2025 from the current deadline of June	
	friendly interface for internal and external users.				2025) after interacting with the city	
					officials. Progress of the activity is	
					as follows: 1. Preparatory work to	
					commence the enhancement of ICCC has	
					been initiated. 2. An 'As-is	
					Assessment Questionnaire', was	
					prepared for gauging the baseline data	
					available at Pune.3. Multiple meetings	
					have been held with the National Urban	
					Digital Mission (NUDM) team at NIUA	
					while preparing the As-is Assessment	
					Questionnaire. This questionnaire was	
					shared with PIU - Pune on March 13,	
					2024.4. PIU – Pune has collated	1

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					information received from Pune Smart City Development Corporation Ltd. and IT Department, PMC. 5. An online meeting was held with PMC officials wherein the EA provided clarity on the objective of this activity and solicited support from the PMC. The PMC officials have agreed to support his activity further. 6. Based on the outcome of the baseline, the future course of action	
					will be planned.	
	1.2.3. b. User manual for updating the digital information and use of digital platform for planning.	2025-07-31	0		The Consultant engaged for Activity 1.2.3 a. would be given the task of preparing the user manual. The timelines would remain the same as for Activity 1.2.3 a.	MU
	Activity 1.2.4: Capacity building of officials of Pune and Maharashtra government entities and other non-government key stakeholders on using the guidelines and platform for enabling sustainable, resilient, and gender responsive urban development planning	2025-05-31	0		Activity delayed. 1. The ToR/ RfP that will be prepared for Activity 1.2.3 a and 1.2.3 b will include this Activity as well. 2. A single RfP encompassing activities under 1.2.3 a, 1.2.3 b and 1.2.4 will be prepared. 3. The capacity building component of this work would tentatively, commence by February 2025.4. The work would tentatively, be completed by September 2026.	U
	Activity 1.2.5: UrbanShift labs conducted for building capacity of members of the Coordination Group on integrated planning, innovative financing sources, and data strengthening for planning.	2026-04-30	0	0	Activity will be completed on time. The EA for UrbanShift Country Project has been facilitating the UrbanShift Global Project in organising various	S

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					capacity-building and training	
					activities for the partner cities,	
					including the UrbanShift Labs. The 1st	
					UrbanShift Lab is planned to be held in	
					UT of Puducherry in December 2024, to	
					work on a live problem of the city and	
					provide guidance with technical	
					assistance from subject matter experts,	
					both national and international. The	
					timeline for this activity remains	
					unchanged. The challenge in supporting	
					the capacity building events organised	
					by the UrbanShift Global Platform is	
					ensuring the participation of the	
					partner cities. The frequency and timing	
					of these events often conflict with the	
					timelines of the primary	
					responsibilities of the urban local	
					bodies, making the city officials	
					unavailable to attend.	
	Output 1.3: Surat Municipal Corporation (SMC), Surat Urban					MS
	Development Authority (SUDA), and key stakeholders have access to					
	knowledge, tools, and systems for data collection to undertake					
	integrated spatial plans for resilient coastal zones and low emission					
	mobility development.					
	Activity 1.3.1: Coordination strengthened among Surat and Gujarat	2026-03-31	10	50	Activity underway and timely completion	S
	government entities with mandate in planning and development of				anticipated. Significant accomplishment	
	Coastal zone areas, including transport authorities, established to				towards completing the said activity	
	guide the development of deliverables and their validation				includes establishment of the following	
					Project Governance Structures in	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					Surat:1. Coordination Group (CG) set up	
					in September 2022 to guide the work of	
					all outputs, finalize deliverables under	
					the outputs, and facilitate the	
					integration of the deliverables into	
					member entities' respective planning and	
					decision-making processes. While the	
					establishment of the CG was	
					straightforward, its efficacy in	
					performing its envisaged roles remains	
					to be seen.2. Project Implementation	
					Unit (PIU) set up in July 2023 to plan,	
					coordinate and monitor the project	
					activities. The PIU has successfully	
					supported multiple activities in SMC	
					that align with the project objectives	
					and continues to play a critical role in	
					liaising with local stakeholders and	
					advancing various project agendas.	
	1.3.1 a. Coordination group of Surat and Gujarat government entities	2023-06-30	80	80	Activity completed on	S
	established				time.1. Composition of Coordination	
					Group of Surat:i. City Engineer, SMC	
					(City Project Director for UrbanShift	
					Project)ii.Executive Engineer, Dumas	
					Sea Face Development Project,	
					SMCiii. Deputy Engineer, Dumas Sea Face	
					Development Project, SMCiv. Asst.	
					Engineer, Dumas Sea Face Development	
					Project, SMCv. Chief Accountant,	
					SMCvi. Public Relation Officer,	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					SMCvii. Asst. Municipal Commissioner &	
					I/C Dep. Mun. Comm., SMCviii. Executive	
					Assistant (ISD), SMCix. Executive	
					Engineer (Traffic BRTS Project Cell),	
					SMC x. Other support staffThe PMU	
					UrbanShift has advised SMC to include	
					representatives from SUDA, KHUDA and	
					ICCC Cell in the CG. A few notable	
					coordination efforts by the Nodal Dept.	
					and UrbanShift PIU – Surat	
					include:1. The Nodal Dept. of SMC and	
					PIU – UrbanShift at Surat have reached	
					out to relevant departments in SMC to	
					receive feedback on the scope of work of	
					the various activities proposed under	
					the UrbanShift Country Project. For e.g.	
					the scope of work for NMT Policy	
					Guidelines was shared with the Traffic	
					BRTS Project Cell, SMC for their review	
					and approval.2. On similar lines,	
					while the Nodal Dept. of SMC is part of	
					the TEC constituted for selection of	
					consultant to carry out the Project	
					Activity of preparation of Guidelines	
					for Resilient Coastal Zone Development	
					Planning (RCZDP); Ms Nital Doshi,	
					Disaster Management Officer, Govt. of	
					Gujarat from the Disaster Management	
					Cell of SMC also participated in the	
					selection process. 3. Additionally,	

Component	Output/Activity	1 -	Implementation status as of previous reporting period (%)	status as of current reporting period (%)	Progress rating justification, description of challenges faced and explanations for any delay  the Executive Engineer from the Traffic BRTS Project cell, SMC was part of the TEC for selection of Consultant to carry out the Project Activity of Preparing	Progress Rating
					NMT Policy Guidelines and NMT Network Plans.	
	1.3.1 b. Good Practice guidance on development coordination prepared and integrated into the planning and infrastructure development processes of authorities operational in SMC jurisdiction	2026-03-31	0		Activity will be completed on time. A Subject-matter Expert will be engaged for this activity in 2025 (Year 3). The tentative scope of work of the SME would include the following: 1. Understand the scope of the UrbanShift Country Project, including objectives, key activities, deliverables, outcomes, stakeholders, implementation, and institutional mechanisms. 2. Establish the need for integrated institutional mechanisms for project implementation in Pune, considering the project's focal areas, activities, and outcomes. 3. Document and review engagement instruments (e.g., memoranda, agreements) from project executing agencies consenting to participate in the project. 4. Evaluate the adequacy of project governance structures, including roles, responsibilities, structure, and activities, and develop an organogram to depict the organizational setup. 5. Document communication and	S

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					decision-making protocols within the	
					project governance structures, including	
					meeting frequency, participation, and	
					documentation practices.6. Identify and	
					analyse existing institutional	
					coordination mechanisms in Pune for	
					multi-agency projects, including	
					challenges, success factors, and key	
					enablers for effective coordination and	
					implementation.The anticipated	
					challenge in completing the said	
					activity is to integrate the planning	
					and infrastructure development processes	
					of authorities operational in SMC	
					jurisdiction. This would be subject to	
					the intent of the local government and	
					stakeholders of the CG in adopting the	
					coordination guidelines in their	
					respective decision and planning	
					processes.	
	Activity 1.3.2: Tools to support integrated plans for resilient coastal	2024-07-31	. 0	7	Details of the activity progress are	MU
	zone development using NbS and low emission mobility				presented in the sections below.	
	1.3.2 a. Low emission resilient development plan for Dumas coastal	2024-09-30	0	0	Activity delayed due to mismatch of the	MS
	zone (LERDP-DCZ) and Khajod area, including related development				project mandate of preparing the	
	control regulations for CZ, integrated with the Development Plan				Low-emission Resilient Development Plan	
	(2035) and Mobility Plan (2046)				for Dumas Coastal Zone (LERDP-DCZ) and	
					Khajod areas and integrating it with the	
					Development Plan (2035) and Mobility	
					Plan (2046) and the feasibility of this	
					mandate. Multiple meetings were	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					conducted with SMC, SUDA and KHUDA	
					officials to define the scope of the	
					LERDP during NIUA team's recent visit	
					to Surat (April 17 – 19, 2024). NIUA	
					was informed that the draft Development	
					Plans (DPs) for Dumas and Khajod have	
					already been prepared and sent to the	
					State Govt. for approval. Given the	
					advanced stage of the DPs'	
					preparation, integrating the LERDP (even	
					if prepared) was not possible. Instead,	
					a preliminary environmental sensitivity	
					mapping of the Dumas and Khajod areas	
					could be undertaken to identify natural	
					assets that require protection,	
					preservation and enhancement. Further,	
					preparation of a guidance document could	
					also be undertaken with area-wide	
					strategies (including inputs for	
					development control regulations) to	
					enable preservation of the environmental	
					quality of Dumas and Khajod areas or any	
					particular area/ asset therein. The	
					additional activity of preparing the	
					Coastal Resilience Plan (CRP) for Dumas	
					coastline (with focus on enhancing its	
					resilience by use of NbS) could be one	
					such activity. This activity would be	
					discussed at the next PSC and clarified.	
					The preparation of LERDP (and/or the	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					CRP) would tentatively commence by	
					October 2024. The work would	
					tentatively, be completed by August	
					2025.	
	1.3.2 b. Guidelines for City and State entities to prepare low emission	2025-10-31	0	10	Activity will be completed on time.The	MU
	resilient coastal zone development plans for conservation of natural				initial setback was caused by the time	
	ecosystems in coastal zone, including NbS, developed and integrated				it took to onboard a consultant firm	
	into planning process of SUDA and SMC				with this specialized expertise.The	
					first RfP for preparation of the	
					Resilient Coastal Zone Development Plan	
					(RCZDP) was published on September 15,	
					2023, with the last date extended to	
					November 15, 2023. Upon evaluation, none	
					of the bids fulfilled the preliminary	
					eligibility criteria. The Bid was deemed	
					as non-responsive on December 27, 2023.	
					This RfP was re-published with changes	
					made to the evaluation criteria on	
					January 10, 2024, with the last date of	
					bid submission as February 9, 2024.The	
					present status of the work is that it	
					has been successfully awarded to the	
					consortium of M/s Taru Leading Edge Pvt.	
					Ltd. and SAMANEA Consultancy Private	
					Limited (SPONGE Collaborative), India	
					with July 16, 2024 as the effective date	
					of starting work.	
	1.3.2. c. Guideline for NMT Policy, including integration of green	2025-10-31	0	10	Activity will be completed on time.The	MU
	spaces, are developed and integrated with the Comprehensive				Activity 2.3.1. (preparation of	
	Mobility Plan (2046)				city-level NMT Network Plan of Surat and	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					area-level NMT Plan of TPS 80 & 81) has	
					been merged with Activity 1.3.2 c.	
					(Guidelines for Non-motorized Transport	
					(NMT) Policy for Surat). The RfP was	
					finalised jointly by NIUA, UNEP and SMC,	
					and was published on NIUA website on	
					March 14, 2024. Last date of submission	
					of bids was April 19, 2024. Bids	
					received have been evaluated and the	
					financial bids of the eligible bidders	
					were opened on June 18, 2024. Decision	
					regarding award of work is pending.	
	Activity 1.3.3: Enhanced digital platform developed and integrated	2025-06-30	0	5	Details of the activity progress are	MS
	with ICCC				presented in the sections below.	
	1.3.3 a. Digitized data framework to monitor and support low-emission	2025-06-30	0	10	Activity delayed due to the complex	MS
	resilient coastal zone development integrated with ICCC- Indicators for				nature of this activity which requires	
	monitoring the plan implementation- Digitized maps and database of				coordinating with multiple stakeholders	
	climate hazards and vulnerabilities Gender layer and gender analysis				and explaining the intent of the	
	dashboard created to track gender disaggregated benefits and impacts				activity to them to overcome their	
	of development planning- Enhanced user-friendly interface through				apprehension to share information	
	Open Governance Data (OGD) for government agencies and citizen				(including spatial data). Further delays	
					in the completion timelines have been	
					anticipated (Dec 2025 from the current	
					deadline of June 2025) after interacting	
					with the city officials. Progress of the	
					activity is as follows: 1. Preparatory	
					work to commence the enhancement of ICCC	
					has been initiated. 2. An 'As-is	
					Assessment Questionnaire', was	
					prepared for gauging the baseline data	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					available at Surat. 3. Multiple	
					meetings have been held with the	
					National Urban Digital Mission (NUDM)	
					team at NIUA while preparing the As-is	
					Assessment Questionnaire. This	
					questionnaire was shared with PIU -	
					Surat on March 13, 2024.4. Till date,	
					PIU – Surat has collated information	
					received from GIS Cell, SMC. 5. Based	
					on the outcome of the baseline, the	
					future course of action will be planned.	
	1.3.3 b. User manual for updating the digital information and use of	2025-07-31	. 0	0	The Consultant engaged for Activity	MU
	digital platform for planning				1.3.3 a. would be given the task of	
					preparing the user manual. The timelines	
					would remain the same as for Activity	
					1.2.3 a.	
	Activity 1.3.4: Capacity-building program for government officials and	2025-05-31	. 0	0	Activity delayed. 1. The ToR/ RfP that	U
	other key stakeholders on applying the guidelines and developing and				will be prepared for Activity 1.3.3 a	
	collecting data, both spatial and spatial and resilient planning				and 1.3.3 b will include this Activity	
					as well. 2. A single RfP encompassing	
					activities under 1.3.3 a, 1.3.3 b and	
					1.3.4 will be prepared. 3. The capacity	
					building component of this work would	
					tentatively, commence by February	
					2025.4. The work would tentatively, be	
					completed by September 2026.	
	Activity 1.3.5: UrbanShift labs conducted for building capacity of	2026-04-30	0	0	Activity will be completed on time.	S
	members of the Coordination Group				The EA for UrbanShift Country Project	
					has been facilitating the UrbanShift	
					Global Project in organising various	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					capacity-building and training	
					activities for the partner cities,	
					including the UrbanShift Labs. The 1st	
					UrbanShift Lab is planned to be held in	
					UT of Puducherry in December 2024, to	
					work on a live problem of the city and	
					provide guidance with technical	
					assistance from subject matter experts,	
					both national and international. The	
					timeline for this activity remains	
					unchanged. The challenge in supporting	
					the capacity building events organised	
					by the UrbanShift Global Platform is	
					ensuring the participation of the	
					partner cities. The frequency and timing	
					of these events often conflict with the	
					timelines of the primary	
					responsibilities of the urban local	
					bodies, making the city officials	
					unavailable to attend.	
2	Output 2.1. GCC has knowledge and experience to design sustainable				Output 2.1 is the ADB-GCC led. The	
Investments	investment projects using NbS for low-emission resilient development.				progress rating and justification is as	
in low					per the assessment of the EA and IA	
emission,	Activity 2.1.1. Urban flood prevention, management and resilience				Not applicable under GEF project	
resilient and	enhanced for 1.9 million residents within the Chennai-Kosasthalaiyar				component	
nature-	River Basin (ADB-GCC co-finance)					
based	Activity 2.1.2. Lake Kadapakkam water body restoration and public	2025-12-31	. 0	0	The Government Order for the project was	S
	recreation area established through nature-based approach (GEF				obtained in March 2024. Tenders were	
	funded)				called in March 2024. Contract is	
					awarded and works have commenced in Aug	

Component	Output/Activity	completion date	status as of previous reporting	status as of current reporting period (%)		Progress Rating
					restoration and creation of public recreation area through nature-based approach will be completed by Dec 2025.	
	Activity 2.1.3 Knowledge, communications and learning advanced for local communities and government bodies (GEF funded)  Output 2.2: PMC has knowledge and experience in developing and implementing sustainable low emission resilient green transit corridor investments.	2025-12-31	0		The task will be achieved within the specified timeline for the deliverable.	S
	Activity 2.2.1: Carrying capacity analysis for selected TOD area including detailed data on land use, built-up area, population density, roads, green spaces, green buildings, public transport nodes, economic activities such as market spaces, offices; health infrastructure, institution etc.	2024-09	0		Activity delayed due to the delay in preparing the Guidelines for TOD Station Area Planning. 1. Work under activity 2.2.1 will form the baseline for Activity 2.2.2.2. Hence, a single RfP encompassing activities under 2.2.1 and 2.2.2 will be published by September 2024 (tentatively).3. The work for preparing the TOD Station Area Plans for selected stations would be awarded by November 2024 (tentatively) and be completed by April 2025.	MU
	Activity 2.2.2: Low-emission Resilient Green Station TOD Area Plan for selected Station (based on planning guidelines developed under Output 1.2) including green NMT paths, integrated green spaces, and EV Charging infrastructure	2024-12-31	0		Activity delayed due to the delay in preparing the Guidelines for TOD Station Area Planning. 1. Work under activity 2.2.1 will form the baseline for Activity 2.2.2. 2. Hence, a single RfP encompassing activities under 2.2.1 and 2.2.2 will be published by September 2024 (tentatively). 3. The work for	MU

Component	Output/Activity	1 -	status as of previous reporting	status as of current reporting period (%)	Progress rating justification, description of challenges faced and explanations for any delay preparing the TOD Station Area Plans for	Progress Rating
					selected stations would be awarded by November 2024 (tentatively) and be completed by April 2025.	
	Activity 2.2.3: Pilot demonstration of green NMT and EV Charging infrastructure based on Station TOD Area Plan (Output 2.2.2)	2026-05-31	. 0		Activity will be completed on time.  Based on the Guidelines formulated under activity 1.2.2b, and the outcomes of 2.2.1 and 2.2.2, the Pilot demonstration work shall be initiated by March 2025. It is envisaged that this work would get completed by May 2026. However, this is dependent on the priorities of the PMC and is subject to risks associated with change of leadership, etc	S
	Activity 2.2.4: Revised Guidelines (developed under output 1.2) for Station TOD Area planning based on the lessons learnt from applied solutions and coordination in selected Station TOD Area.	2026-03-31	. 0	0	1. Based on the learnings from executing the Pilot demonstration (Activity 2.2.3), the Guidelines will be revised.2. The work would tentatively, be awarded to a Subject-matter Expert (SME) by March 2026.3. Since this work will be undertaken after the completion of Activity 2.2.3, it should also be completed before September 2026.	S
	Output 2.3: SMC has knowledge and experience of developing and implementing integrated resilient coastal zone development using NbS and low-emission mobility solutions.					
	Activity 2.3.1: Integrated Low-emission resilient Plan developed for Town Planning Schemes (TPS) no. 80 and 81 (based on Dumas and	2025-07-31	. 0		Activity will be completed on time.The Activity 2.3.1. (preparation of	MU

Component	Output/Activity	Expected	Implementation	n Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
	Khajod Coastal Area Plan (Output 1.3)) with focus on NbS solutions to				city-level NMT Network Plan of Surat and	
	create built infrastructure and enhancement of mangroves, mudflats,				area-level NMT Plan of TPS 80 & 81) has	
	and other coast ecosystems.				been merged with Activity 1.3.2 c.	
					(Guidelines for Non-motorized Transport	
					(NMT) Policy for Surat). The RfP was	
					finalised jointly by NIUA, UNEP and SMC,	
					and was published on NIUA website on	
					March 14, 2024. Last date of submission	
					of bids was April 19, 2024. Bids	
					received have been evaluated and the	
					financial bids of the eligible bidders	
					were opened on June 18, 2024. Decision	
					regarding award of work is pending.	
	Activity 2.3.2: Design of Pilot schemes to showcase use of NbS: - 3.2	2025-09-30	0	20	1. The first part of this activity has	MS
	km Pilot NMT and Public Bike Sharing (PBS) initiatives at Dumas				been included in the RfP issued for	
	connecting with public transport hub at TPS no. 80 and 81- Nature-				preparing the Guidelines for	
	based solutions for creating infrastructure integrated with Dumas Sea				Non-motorized Transport (NMT) Policy for	
	Front recreational and eco-tourism project				Surat (Activity 1.3.2 c.). Area-level	
					NMT Network Plans will be prepared with	
					focus on enhancing access to Dumas Sea	
					Front Development and public transport	
					hubs in and around TPS no. 80 and	
					81.2. This RfP was published on March	
					14, 2024. Last date of submission of	
					bids was April 19, 2024.3. Bids	
					received have been evaluated by the	
					Technical Evaluation Committee	
					constituted, and the Financial bids were	
					opened on June 18, 2024.4. Award of	
					work for NMT Network Plans is pending	

Component	Output/Activity	1 -	1 -	-	Progress rating justification, description of	Progress
		-		status as of	challenges faced and explanations for any delay	Rating
		date	<b>'</b>	current		
			-	reporting		
			period (%)	period (%)		
					approvals.5. Activity will be	
					completed on time, i.e. July	
					2025.6. The work of integrating NbS	
					has started in parallel with the	
					formulation of Guidelines for RCZDP. The	
					PMU and PIU have assessed the designs	
					proposal for Dumas Sea Front Development	
					Project and identified opportunities to	
					maximise the application of NbS in Zone	
					1 (Package 1 & 2) and Zone 3 of the	
					project. i. The inputs for Zone 1 have	
					been accepted and incorporated in	
					SMC's tender document. ii. The	
					inputs for Zone 3 will have to be	
					resubmitted as the design of Zone 3 is	
					undergoing change. iii. The work for	
					Zone 1 would tentatively, be completed	
					by May 2025.The timeline for	
					completion of this work is uncertain and	
					depends on the finalisation of the	
					design proposals by the different	
					land-owning agencies (SMC, Forest Dept.,	
					etc.).	
	Activity 2.3.3: Plan and Guidelines developed in Output 1.3 updated	2026-01-31	. 0	0	Activity will be completed on	MS
	with lessons learned from deliverables 2.3.1 and 2.3.2				time.1. Based on the outcomes of	
					activities 2.3.1 and 2.3.2, the	
					Guidelines developed in Output 1.3 will	
					be revised.2. The work would	
					tentatively, be awarded to a	
					Subject-matter Expert (SME) by March	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					2025.3. The Guidelines developed in	
					Output 1.3 will be updated by January	
					2026.	
	Activity 2.3.4: Capacity building and awareness raising for city/ coastal	2025-08-31	0	0	Activity will be completed on	S
	stakeholders on nature based, low-carbon, resilient development				time.1. Capacity Building of	
	solutions				stakeholders by conducting workshops is	
					a deliverable under all RfPs issued for	
					creating knowledge work.2. Stakeholder	
					Consultation meetings and Capacity	
					Building Workshops will be conducted to	
					disseminate the Guidelines for Preparing	
					Resilient Coastal Zone Development Plan	
					(RCZDP) and the Non-motorised Transport	
					(NMT) Policy Guidelines.3. The	
					capacity building workshops for the said	
					deliverable would take place from April	
					2025 onwards.	
3 Innovative	Output 3.1: City authorities in replication cities have tools, experience,					
financing	sustainable investment framework based on demonstration work in					
solutions for	main target cities (Agra, Puducherry, Madurai)					
cities	Activity 3.1.2: Station Area TOD Plan for Taj Mahal Metro Station and	2026-04-30	0	0	Activity will be completed on time.	U
	design of pilot projects to enhance last mile connectivity to the Taj				After the Guidelines for TOD Station	
	Mahal Metro Station, including improved pedestrian infrastructure				Area Planning have been prepared (by	
					October 2024), a consultant will be	
					selected for undertaking the work of	
					preparing the Station TOD Area Plan for	
					Taj Mahal Metro Station. The	
					challenge in this work is the low	
					responsiveness of stakeholders such as	
					Agra Nagar Nigam, Uttar Pradesh Metro	

Component	Output/Activity	Expected		Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
Í			period (%)	period (%)		
					Rail Corporation, etc. towards the	
					UrbanShift Country Project activities.	
İ	Activity 3.1.3: CDP for Karaikal, Mahe and Yanam, including coastal	2026-04-30	0	20	Activity is ongoing and partly complete.	HS
	development to enhance resilience through coast ecosystem				The Comprehensive Development Plans	
	protection using NbS measures, and pilots designed to implement				(CDPs) and Master Plans for Karaikal,	
	identified options in the CDP				Mahe, and Yanam were already in an	
					advanced stage of preparation when the	
					UrbanShift Country Project was	
					initiated. Therefore, it was agreed with	
					Puducherry officials that the Project	
					would only support review of the Draft	
					CDPs/ Master Plans, with the primary	
					objective of anchoring the principles of	
					carbon neutrality. The work for	
					reviewing the Draft Master Plan of Yanam	
					(2041) was awarded to a Subject-matter	
					Expert (SME) and the inputs provided by	
					the SME were presented to the planning	
					authorities of Puducherry and Yanam on	
					December 18, 2023. All inputs were	
					well-received by the authorities and the	
					final Strategy Report was submitted on	
					December 24, 2023. The other two	
					CDPs were supposed to be published in	
					the public domain in the first quarter	
					of 2024 (Year 2). Once the details are	
					shared in the public domain, the	
					UrbanShift team would be able to	
					complete the work in 8 weeks' time.	
İ					With no definitive deadline, this work	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					would be completed before September	
					2026. The unspent budget initially	
					allocated for the preparation of	
					Comprehensive Development Plans (CDPs)	
					would be utilised to prepare the	
					Comprehensive mobility Plans for	
					Karaikal, Yanam and Mahe. Approval for	
					this activity from Govt. of Puducherry	
					was received on May 15, 2024. It is also	
					proposed to place a Mobility Coordinator	
					in Puducherry to support the preparation	
					of the CMPs as well as support other	
					UrbanShift Country Project	
					activities. With regard to the pilots	
					designed to implement identified options	
					in the CDP, a Coastal Resilience Plan	
					would be prepared for the Karaikal and	
					Mahe coastlines with the objective of	
					assessing the health of the coastal	
					ecosystem, and proposing NbS and/or	
					hybrid measures to build the resilience	
					of the coastlines. The scope of this	
					activity has already been discussed and	
					approved by UNEP. A RfP to select a	
					consultant to undertake this work would	
					be published by September 2024 subject	
					to receiving approval from the Govt. of	
					Puducherry.	
	Output 3.3: PMC has innovative financing mechanism and business					
	models based on land value capture for financing and engaging private					

·	Output/Activity	Expected completion date	status as of previous reporting	· ·	Progress rating justification, description of challenges faced and explanations for any delay	Progress Rating
	sector in low emission resilient green transit corridors.					
	Activity 3.3.1: Baseline assessment of the financing of Urban infrastructure, generation of revenues from TOD areas and their application.	2025-05-31	. 0		Activity is slightly delayed and is expected to be complete by June 2025. The delay in the said activity is due to the following reasons: 1. Request of the PMC to prioritise the preparation of the Corridor and Junction Improvement Plans (C&JIPs).2. Time spent in convincing the Pune Unified Metropolitan Transport Authority (PUMTA) about the need for establishing an Urban Transport Fund (UTF). The activities under Output 3.3 (3.3.1 to 3.3.4, 3.3.5 (partly) & 3.3.6 are interlinked. The work shall be awarded through a single RfP "Roadmap for Institutionalising and Operationalising Urban Transport Fund (UTF) in Pune". This RfP was published on April 10, 2024. Last date of submission of bids was May 13, 2024. Bids received have been evaluated by the Technical Evaluation Committee. The work would be awarded by October 2024 and completed by June 2025.	MU
	Activity 3.3.2: Assessment report of national and international best practices on long-term financial sustainability of developing and	2024-11-30	0		Activity is slightly delayed and is expected to be complete by June 2025.	MU
	maintaining Compact Low- emission Resilient Green Transit corridors.				The delay in the said activity is due to	
	indirecting compact tow chilosoft resilient dicen Hallsit comucis.				the following reasons: 1. Request of	
					the PMC to prioritise the preparation of	
					the Corridor and Junction Improvement	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					Plans (C&JIPs). 2. Time spent in	
					convincing the Pune Unified Metropolitan	
					Transport Authority (PUMTA) about the	
					need for establishing an Urban Transport	
					Fund (UTF). The activities under	
					Output 3.3 (3.3.1 to 3.3.4, 3.3.5	
					(partly) & 3.3.6 are interlinked. The	
					work shall be awarded through a single	
					RfP "Roadmap for Institutionalising and	
					Operationalising Urban Transport Fund	
					(UTF) in Pune". This RfP was published	
					on April 10, 2024. Last date of	
					submission of bids was May 13, 2024.	
					Bids received have been evaluated by the	
					Technical Evaluation Committee. The work	
					would be awarded by October 2024 and	
					completed by June 2025.	
	Activity 3.3.3: Linkages established with a Lighthouse City to learn from	2024-11-30	0	10	Activity is slightly delayed and is	MS
	practical experience of implementing Compact Low-emission Resilient				expected to be complete by June 2025.	
	Green Transit corridors using TOD approach.				The delay in the said activity is due to	
					the following reasons: 1. Request of the	
					PMC to prioritise the preparation of the	
					Corridor and Junction Improvement Plans	
					(C&JIPs). 2. Time spent in convincing	
					the Pune Unified Metropolitan Transport	
					Authority (PUMTA) about the need for	
					establishing an Urban Transport Fund	
					(UTF). The activities under Output 3.3	
					(3.3.1 to 3.3.4, 3.3.5 (partly) & 3.3.6	
					are interlinked. The work shall be	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					awarded through a single RfP "Roadmap	
					for Institutionalising and	
					Operationalising Urban Transport Fund	
					(UTF) in Pune". This RfP was published	
					on April 10, 2024. Last date of	
					submission of bids was May 13, 2024.	
					Bids received have been evaluated by the	
					Technical Evaluation Committee. The work	
					would be awarded by October 2024 and	
					completed by June 2025.	
	Activity 3.3.4: Design of Urban Transport Fund (UTF), using innovative	2025-05-31	0	10	Activity is slightly delayed and is	MS
	financing mechanisms for ensuring TOD implementation and				expected to be complete by June 2025.	
	maintenance through land value capture, and support establishment				The delay in the said activity is due to	
	and operationalization of the fund.				the following reasons: 1. Request of the	
					PMC to prioritise the preparation of the	
					Corridor and Junction Improvement Plans	
					(C&JIPs). 2. Time spent in convincing	
					the Pune Unified Metropolitan Transport	
					Authority (PUMTA) about the need for	
					establishing an Urban Transport Fund	
					(UTF). The activities under Output 3.3	
					(3.3.1 to 3.3.4, 3.3.5 (partly) & 3.3.6	
					are interlinked. The work shall be	
					awarded through a single RfP "Roadmap	
					for Institutionalising and	
					Operationalising Urban Transport Fund	
					(UTF) in Pune". This RfP was published	
					on April 10, 2024. Last date of	
					submission of bids was May 13, 2024.	
					Bids received have been evaluated by the	

Component	Output/Activity	Expected completion	Implementation status as of	-	Progress rating justification, description of challenges faced and explanations for any delay	Progress Rating
		date	previous reporting	current reporting period (%)		
					Technical Evaluation Committee. The work would be awarded by October 2024 and completed by June 2025.	
	Activity 3.3.5: Feasibility assessment of business models for implementing green corridor elements (based on pilots) and deploying Business models/ PPP initiatives by collaborating with corporate/private sector for greening NMT infrastructure and developing EV charging infrastructure along the Compact Low-emission Resilient corridors.	2025-07-31	0		This activity would be partly covered in the "Roadmap for Institutionalising and Operationalising Urban Transport Fund (UTF) in Pune". For identifying opportunities to leveraging finance from the private sector to enable implementation of EV infrastructure in the TOD influence zone around selected metro stations in Pune, a Subject-matter Expert (Community Outreach and Strategic Partnerships Expert) would be engaged. The period of engagement of the SME would be 6 months and would coincide with the implementation of the pilot project (tentatively after February 2025).	MS
	Activity 3.3.6: Capacity building of key stakeholders on operation of UTF and business models for PPP to create green NMT and EV charging infrastructure.	2026-03-31	0		Refer response to Output 3.3 (3.3.1 to 3.3.4, 3.3.5 (partly))	S
	Activity 3.3.7: Corridor and Junction Improvement Plans (New activity)	2024-11-30	0		New activity, on-time completion anticipated. PMU UrbanShift received a request from PMC on October 4, 2023, for expanding the scope of the UrbanShift Country Project and support preparation of "Corridor Improvement and Junction Improvement Plans (C&JIP)" for three corridors in Pune. The three corridors	S

Component	Output/Activity		1 -	-	Progress rating justification, description of	Progress
		completion		status as of	challenges faced and explanations for any delay	Rating
		date	<b>'</b>	current		
			-	reporting		
			period (%)	period (%)		
					have compromised road safety - 14 of the	
					33 accident hotspots in Pune are located	
					on and around these corridors. The	
					corridors also have issues like traffic	
					congestion, poor road geometries, etc.	
ı					The C&JIP would demonstrate a	
					comprehensive approach for the	
ı					development/ improvement of other	
					corridors and junctions in Pune (and	
					also other cities) by adopting	
					strategies to reduce transport-related	
					GHG emissions and prioritising safe,	
					inclusive, and sustainable mobility.	
					Approval to include this activity in the	
					project was received from UNEP on	
					February 27, 2024. Three separate RfPs	
					were prepared and published on March 27,	
					2024. Bids received have been evaluated	
					by the Technical Evaluation	
					Committee.The work would tentatively, be	
					awarded by September 2024 and completed	
					by March 2025.	
	Output 3.4: SMC has (i) innovative financing solutions for managing	2024-09-30	0	0	Activity delayed due to other project	
	risk hazard; and,(ii) business models for engaging private sector in				activities being prioritised over this	
	development of nature based low carbon NMT infrastructure.				activity by SMC and NIUA. A	
					Subject-matter Expert (SME) would be	
					engaged for assessing the feasibility of	
					PPP funding model for NMT infrastructure	
					creation and establishing a PBS in Dumas	
					Pilot Project Area, Surat. The SME will	

Component	Output/Activity	1 -	status as of previous reporting		Progress rating justification, description of challenges faced and explanations for any delay	Progress Rating
					also present a portfolio of 'investment ready' green infrastructure projects developed under Activity 3.4.4 and present it to a wide range of donors for leveraging finance. The selection of the consultant and award of work will take place in October 2024. The SME should be able to complete this work within 6 months' time.	
	Activity 3.4.2: Coordinated and cooperative investment planning mechanism for NBS among various departments to pool investment budgets established	2023-09-30	0		Activity delayed to other project activities being prioritised over this activity by SMC and NIUA. For Activity 3.4.2 & 3.4.3, a single RfP will be published to select a consultant by February 2025 and the work will be completed by October 2025.	MU
	Activity 3.4.3: Feasibility of instituting an ecosystem service use fee, and ring-fencing various land-based revenues to protect and develop coastal zones using NbS	2024-05-31	0	0	Activity delayed to other project activities being prioritised over this activity by SMC and NIUA. For Activity 3.4.2 & 3.4.3, a single RfP will be published to select a consultant by February 2025 and the work will be completed by October 2025.	MS
	Activity 3.4.4: A portfolio of 'investment ready' green infrastructure projects developed and presented to wide range of donors	2025-09-30	0		Activity delayed due to other project activities being prioritised over this activity by SMC and NIUA. Activity clubbed with Activity 3.4.1.	MS
	Activity 3.4.5: Capacity building of key stakeholders on Financing Coastal Zone ecosystem protection using NbS and private sector	2026-03-31	0		Activity will be completed before time by October 2025.This activity has been	MS

Output/Activity	completion date	status as of previous reporting	status as of current reporting period (%)		Progress Rating
engagement				clubbed with Activity 1.3.2 b - Guidelines for preparation of Resilient Coastal Zone Development Planning (Activity 1.3.2b).	
Activity 3.4.1: PPP funding model, including pre-feasibility assessment, for NMT infrastructure creation and PBS in Dumas Pilot Project Area	2024-09-30	0		Activity delayed due to other project activities being prioritised over this activity by SMC and NIUA. A Subject-matter Expert (SME) would be engaged for assessing the feasibility of PPP funding model for NMT infrastructure creation and establishing a PBS in Dumas Pilot Project Area, Surat. The SME will also present a portfolio of 'investment ready' green infrastructure projects developed under Activity 3.4.4 and present it to a wide range of donors for leveraging finance. The selection of the consultant and award of work will take place in October 2024. The SME should be able to complete this work within 6 months' time.	MU
Activity 3.1.1. TA provided to another city in Tamil Nadu on NbS based solutions for rejuvenating water body	2026-07-31	0		As the lake restoration works progressesin Kadapakkam Lake, the learning will be documented and guidelines will be prepared incorporating best practices for replication in another city. The task will be completed within the specified timeline for the deliverable.	S

Component	Output/Activity	Expected		-	Progress rating justification, description of	Progress
		•	status as of		challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
	Output 3.2 GCC has innovative financing solutions and business				Output 3.1 is ADB-GCC led. The progress	
	models for increasing engagement of private sector in green nature				rating, justification is as per the	
	based urban investments				assessment of the EA and IA	
	Activity 3.2.1. Business case established through valuation study in	2026-07-31	. 0	0	Following the receipt of the Government	S
	Lake Kadapakkam to quantify the economic, social, and environmental				Order in March 2024 and the finalization	
	benefits from the Nbs and encouraging private sector participation in				of the tender for civil works,	
	water body restoration projects.				restoration works commenced in August	
					2024. Based on the project progress	
					and results, a business case will be	
					developed through a valuation study in	
					Lake Kadapakkam to quantify the	
					economic, social, and environmental	
					benefits of Nature-based Solutions	
					(NbS), thereby encouraging private	
					sector participation in water body	
					restoration projects. Will be initiated	
					and completed by the planned timeline	
					July 2026.	
	Activity 3.2.2. A zone-based performance scheme incentivizing	2026-07-31	. 0	0	The task will be completed within the	S
	expansion of 'green space' (GEF) and creation / maintenance of				specified timeline for the deliverable.	
	stormwater drainage (ADB) for GCC					
	Activity 3.2.3. Capacity building conducted for Chennai and Tamil Nadu	2026-07-31	. 0	0	The task will be completed within the	S
	urban development entities, civil society, private sector on urban				specified timeline for the deliverable.	
	green financing					
4 Knowledge	Output 4.1: Knowledge products, good practices and tools are made					
management	available to national, state and city authorities as well as other					
and capacity	stakeholders through the NULP linked to UrbanShift.					
development	Activity 4.1.1: Develop Project Specific Website integrated within NULP	2024-03-31	. 5	30	A foundational project website was	MS
	and other knowledge platforms of NIUA including linkage with				developed and launched on May 3, 2023	

Component	Output/Activity	Expected completion	1 -		Progress rating justification, description of challenges faced and explanations for any delay	Progress Rating
			reporting	current reporting period (%)		
	UrbanShift website to share the knowledge products and tools developed under the UrbanShift.  Activity 4.1.2: Compilation of good practices, experiences, guidelines,	2023-09-30			during the Project Inception Workshop.  However, to enhance the existing website, a RfP to providing (Re) Design and development, Operation, Maintenance and Updation services was published on January 9, 2024. The award of work would tentatively take place by September 2024 and be completed by January 2025.  Activity is ongoing and partly	U
	lessons learned and policy recommendations from project activities under components 1, 2 and 3, for uploading to the platform (undertaken as part of city work) and shared with UrbanShift.				completed. This activity will be completed before the end of the project tenure in September 2026. Compendium of best practices on TOD - Variations in TOD Geographies: borrowing contextual cues at the inaugural session, was prepared by the PMU and launched during the UrbanShift Asia Forum (September 25 – 28, 2023) by Mr Hardeep Singh Puri, Minister of Housing and Urban Affairs, Govt. of India. Preparation of compendium of best practices on NbS is underway. Both these compendiums will be shared on the UrbanShift Country Project Website when the website get re(designed) by January 2025. Compilation of good practices is also part of the baseline for preparing various guidance documents under the Project. Guidelines, lessons learned and policy recommendations from project	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					activities under components 1, 2 and 3	
					will be completed as per the respective	
					timelines.ADB (GCC): The task will be	
					completed within the specified timeline	
					of July 2026 for the deliverable.	
	Activity 4.1.3: Creation and finalization based on lessons learned of	2024-03-31	0	0	Activity delayed. A Subject-matter	U
	training modules on sustainable urban planning, urban finance,				Expert (SME) will be engaged to	
	climate resilience, etc. based on primary target city (undertaken as				undertake this work. The award of work	
	part of each city work).				would tentatively take place by April	
					2026 and completed before September	
					2026.ADB (GCC): The task will be	
					completed within the specified timeline	
					of July 2026 for the deliverable.	
	Activity 4.1.4: Policy framework for assessing impact of development	2025-11-30	0	10	Activity is ongoing and will be	U
	plans and investment decisions on climate mitigation and adaptation				completed on time. The groundwork for	
	to integrate climate change consideration into urban development				assessing impact of development plans	
	planning and investment decisions.				and investment decisions has already	
					begun. As part of the scope of work for	
					preparing various guidelines and plans,	
					a KPI-based Monitoring Framework to	
					monitor development plans and investment	
					decisions is being prepared under each	
					activity. These frameworks will be	
					collated to prepare a comprehensive	
					Policy Framework for assessing impact of	
					development plans and investment	
					decisions. The work will be awarded to a	
					SME in November 2025.ADB (GCC): The	
					task will be completed within the	
					specified timeline of July 2026 for the	

Component	Output/Activity	1 -	Implementation status as of previous reporting period (%)	status as of current reporting period (%)	Progress rating justification, description of challenges faced and explanations for any delay	Progress Rating
					deliverable.	
	Activity 4.1.5: National Sustainable Cities Communication Campaign (including surveys before and after the campaign) to:i. Inform cities of the platform and the available knowledge products and capacity-building efforts (output 4.2)ii. Encourage their participation in the national dialoguesiii. Encourage them to scale-up ambition on sustainable urban development, with their commitments captured on the platform	2025-10-31	10		Activity is ongoing and will continue till the end of the project tenure. 1. A Communication Campaign/ Communication Strategy for disseminating the knowledge, good practices, and experiences of the project implementation in India as well as in other child projects to all the national, state and city level authorities, is being developed. Communication channels of MoHUA and NIUA will be used to share information. 2. To assess the impact of the Communication Campaign/ Communication Strategy, the PMU will utilise the Gap Assessment Report prepared under the UrbanShift Global Platform as a baseline. The enhancement in the capacities of city officials will be gauged through survey forms that will be filled by city officials themselves for self-assessment on a six-monthly basis. Additionally, the PMU UrbanShift, will document and publish their commitment to scaling up the sustainable urban development initiatives initiated under the UrbanShift Country Project. 3. NIUA has already started using its communication channels, such as regular newsletters,	U

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					webinars, and other means of awareness	
					creation to disseminate the information	
					on the deliverables of the project as	
					well as for advertising vacancies,	
					announcing new project activities, etc.	
					4. All the knowledge products, tools and	
					good practices collated under the	
					Project will be hosted in the UrbanShift	
					Country Project's website and also	
					hosted on the NULP. This will provide	
					open access to the resources for the	
					partner cities. The comments received on	
					the good practices hosted in the website	
					will encourage the cities to scale-up	
					ambition on sustainable urban	
					development. 5. Stakeholders from the	
					partner cities are also being extended	
					the opportunity to participate in	
					international training programs Mr	
					Vikas Dhakane, Addl. Municipal	
					Commissioner, Pune Municipal Corporation	
					participated at the E-Mobility Support	
					and Investment Platform for Asia and the	
					Pacific, held on November 14-16, at	
					Seoul Mr Yogesh Mali, Executive	
					Engineer, Electrical Dept. from PMC	
					attended a training programme in Ghana	
					to enhance capacity in sustainable	
					energy solutions, specifically focusing	
					on waste-to-energy processes,	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					micro-grids, and clean cooking	
					solutions Mr R Kesavan, I.A.S.,	
					Secretary, Govt. of Puducherry,	
					participated in the UrbanShift Peer	
					Exchange workshop at ICLEI World	
					Congress 2024 in São Paulo in June 18	
					– 21, 2024, consisting of 4 days of	
					deep-dive discussions and workshops on	
					the chosen thematic: Applying Nature	
					Based Solutions in CitiesADB (GCC):	
					The task will be completed within the	
					specified timeline of July 2026 for the	
					deliverable.	
	Output 4.2: Indian City stakeholders' capacity and awareness					
	enhanced to undertake integrated sustainable urban development					
	addressing climate change, biodiversity, and land degradation					
	challenges.					
	Activity 4.2.1: Each primary target city conducts, at least three virtual	2025-03-31	. 0	0	Activity delayed to commensurate the	U
	or in-person workshops/ training sessions for other cities in the state,				progress in other activities. Activity	
	in collaboration with state institutions and NIUA, and targeting at least				will commence after October 2025 and	
	40% women participation, to share experiences on integrated				will continue till the end of the	
	sustainable planning approach demonstrated in respective primary				project tenure (September 2026).	
	target city.				Capacity building workshops will be	
					organised as part of each project	
					activity to disseminate all knowledge	
					work created under the Project. In case	
					the timeline of multiple knowledge works	
					being developed under the project	
					coincides, a single workshop could be	
					organised to disseminate the	

Component	Output/Activity	Expected completion date	status as of previous reporting	status as of current reporting period (%)	Progress rating justification, description of challenges faced and explanations for any delay information. This will lead to optimal utilisation of funds and effort.ADB (GCC): The task will be completed within the specified timeline of July 2026 for the deliverable.	Progress Rating
	Activity 4.2.2: Each Primary target city conducts training of trainer's workshop for State level Urban Development Institutes of at least 3 States in collaboration with NIUA	2026-02-28	0		Activity will commence after December 2024 onwards and will be completed before the end of the project tenure (September 2026).ADB (GCC): The task will be completed within the specified timeline of July 2026 for the deliverable.	U
	Activity 4.2.3: 3 National Dialogues conducted, one each by primary target city, in partnership with NIUA and NULP to disseminate knowledge and experience gained from implementing project activities and for peer-to-peer learning from other efforts in the country.	2026-05-31	30		Activity will be completed on time. The PMU will organise three NLDs during the project tenure. The 1st NLD will tentatively be organised in January 2025.ADB (GCC): The task will be completed within the specified timeline of July 2026 for the deliverable.	U
	Output 4.3: Primary target city authorities and relevant state authorities gain enhanced understanding of integrated sustainable urban development through participation in capacity building and awareness raising activities of the UrbanShift.					
	Activity 4.3.1: Participation of primary and secondary city stakeholders in three National Dialogues organized by UrbanShift (Two dialogues conducted by UrbanShift and one dialogue supported by the Project)	2025-08-31	30		The PMU cannot comment on the completion time for this activity as it is the primary responsibility of the UrbanShift Global Platform partners. The 1st National Local Dialogue (NLD) for UrbanShift India Project was organised	HS

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					by ICLEI SA on "Indian perspective of	
					sustainable and smart infrastructure	
					development" in New Delhi on May 3,	
					2023. The PMU UrbanShift provided	
					extensive technical and logistical	
					support in organising the NLD, and do so	
					for other GP events as well.ADB (GCC):	
					The primary city Chennai was represented	
					in two urbanshift conferences held in	
					May 2023 and September 2023 , both in	
					New Delhi. The city along with secondary	
					city will aim to participate in the	
					upcoming national dialogues organises by	
					Urbanshift.	
	Activity 4.3.2: Participation of target and replication city stakeholders	2026-02-28	0	15	Activity is ongoing and will continue	U
	in global UrbanShift activities- UrbanShift City academies- UrbanShift				till the end of the project tenure.	
	Regional forum- UrbanShift Global peer-to-peer exchanges				The PMU has been providing extensive	
					technical and logistical support in	
					organising the GP events - elicit	
					nominations from the partner cities to	
					attend the GP events, communications,	
					logistics support (travel arrangement,	
					accommodation and local travel),	
					etc.Similar support will be provided	
					for the following GOP events:	
					1. UrbanShift City Academy (August 27	
					– 29, 2024) in Jakarta, Indonesia	
					2. UrbanShift Finance Academy (October	
					22 - 24, 2024) in	
					Ahmedabad3. UrbanShift Lab (December	

Component	Output/Activity	Expected	Implementation	Implementation	Progress rating justification, description of	Progress
		completion	status as of	status as of	challenges faced and explanations for any delay	Rating
		date	previous	current		
			reporting	reporting		
			period (%)	period (%)		
					2024) in PuducherryADB (GCC): The task	
					will be achieved during the project	
					period and within the specified timeline	
					for the deliverables. However,	
					challenges include short notice for such	
					global conferences, which makes it	
					difficult for city officials to	
					participate due to the protocol required	
					for government approvals.	

The Task Manager will decide on the relevant level of disaggregation (i.e. either at the output or activity level).

# 4 Risks

## 4.1 Table A. Project management Risk

Please refer to the Risk Help Sheet for more details on rating

Risk Factor	EA Rating	TM Rating
1 Management structure - Roles and	Low	Low
responsibilities		
2 Governance structure - Oversight	Low	Low
3 Implementation schedule	Substantial	Moderate
4 Budget	Low	Low
5 Financial Management	Low	Low
6 Reporting	Low	Low
7 Capacity to deliver	Moderate	Moderate

If any of the risk factors is rated a Moderate or higher, please include it in Table B below

# 4.2 Table B. Risk-log

## Implementation Status (Current PIR)

Insert ALL the risks identified either at CEO endorsement (inc. safeguards screening), previous/current PIRs, and MTRs. Use the last line to propose a suggested consolidated rating.

Risks	Risk affecting: Outcome /	CEO	PIR 1	PIR 2	PIR 3	PIR 4	PIR 5	Current	Δ	Justification
	outputs	ED						PIR		
Approvals and clearances required for	Output 2.2 and 2.3	М	М					М	=	
undertaking investments are delayed										
City officials are likely to be sensitive with	Output 2.2, 2.3, 3.3 and 3.4	М	М					М	=	
the cost of the project when sustainability										
parameters are included in the project										
detailed project report.										

Risks	Risk affecting: Outcome /	CEO	PIR 1	PIR 2	PIR 3	PIR 4	PIR 5	Current	Δ	Justification
	outputs	ED						PIR		
Weather events affect the implementation	Output 2.2 and 2.3	М	М					M	=	
of the pilots, such as extreme rainfall event,										
or typhoon, or flooding										
Lack of local political support for developing	Output 2.2 and 2.3	М	М					М	=	
the plans and implementing the pilots										
reduces project impact										
Elections trigger leadership changes and	Output 1.2, 1.3, 2.2, 2.3, 3.1	М	M					М	=	
projects lose their support										
Coordination difficulties between entities of	Outcome 1, 2 and 3	S	S					S	=	
the same or different levels of government										
slows project execution times or reduces										
impact of project actions										
Competitive priorities of the citizens/ City	Outcome 3	Н	Н					Н	=	
for budget allocation are likely to affect the										
allocation for Hazard risk financing										
City and State authorities don't commit to	Outcome 1, 2, 3 and 4	S	S					S	=	
integration of approaches and best practices										
from project into development policy										
A national financial or economic crisis	Outcome 1, 2 and 3	М	М					M	=	
affects national, provincial and local budgets										
(including those of national funds), leading										
to reduced co-financing, changing priorities										
and reduced investment										
Implementation schedule	Outcome 2	N/A	M					M	$\uparrow$	Timelines of the project are not
										commensurate with the ambitions of
										the partner cities. This is particularly
										relevant for a few project activities
										that have already been undertaken
										by the partner city/ ies before the

Risks	Risk affecting: Outcome /	CEO	PIR 1	PIR 2	PIR 3	PIR 4	PIR 5	Current∆	Justification
	outputs	ED						PIR	
									commencement of the UrbanShift
									Country Project, namely EV Ready
									City Guidelines, Guideline for
									designing compact and low-emission
									resilient green transit corridor plan,
									design of pilot scheme in Surat to
									showcase use of Nature-based
									Solutions, etc. The identification of
									new project activities and tasks from
									the ground up is requiring significant
									time and effort from the PMU. This
									additional responsibility is also
									impacting the timelines of other
									deliverables under the project.
									Regular interactions, and visits to
									partner cities are proving effective in
									identifying these new project
									activities. Continuous liaising with the
									city partners is being undertaken by
									the PMU to identify new activities
									(that align with the project
									objectives) to utilise the available
									funds. The preparation of Corridor
									and Junction Improvement Plans is
									one such activity which was identified
									in Pune city. Similarly, the
									Comprehensive Mobility Plans for
									Karaikal, Yanam and Mahe is another
									activity which has been identified to

Risks	Risk affecting: Outcome /	CEO	PIR 1	PIR 2	PIR 3	PIR 4	PIR 5	Current	Δ	Justification
	outputs	ED						PIR		
										utilise the funds available for
										preparing the Comprehensive
										Development Plans.
Capacity to deliver	Outcome 1 and 3	N/A	М					М	$\uparrow$	The project is encountering
										challenges as partner cities are
										apprehensive about fully integrating
										the principles of Nature-based
										Solutions (NbS) and Transit-Oriented
										Development (TOD) in the
										demonstration projects, primarily due
										to their limited understanding of the
										subject matter. However, this issue is
										being addressed through continuous
										discussions led by the Project
										Management Unit (PMU) with the
										partner city officials.
Other cities fail to engage in the sustainable	Outcome 3 and 4	L	L						=	
cities platform or the federal capacity-										
building programme, leading to reduced										
project replication										
Private sector actors fail to engage in project		L	L					L	=	
activities, leading to reduced project impact										
Local civil society stakeholders may not	Outcome 2	L	L					L	=	
accept the pilots and slow down or stop the										
implementation										
Project actions lead to environmental	Output 2 and 3	L	L					L	=	
degradation or negative global										
environmental benefits										
Continued Covid Risk may affect the timely	Output 1 - 4	L	L					L	=	

Risks	Risk affecting: Outcome /	CEO	PIR 1	PIR 2	PIR 3	PIR 4	PIR 5	Current	Δ	Justification
	outputs	ED						PIR		
execution of the project										
		M	М					М	=	The consolidated risk rating of this
										Project remains Moderate. This is
										primarily due to the risks associated
										with the approvals and coordination
										efforts required. EA (NIUA) is actively
										taking efforts to mitigate and limit
										this risks.

# 4.3 Table C. Outstanding Moderate, Significant, and High risks

Additional mitigation measures for the next periods

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
Approvals and clearances	The pilots identified are	1. The investment	1. With MoEFCC being one	Pune: February 2025Surat:	PMCSMCNIUA (PMU &
required for undertaking	based on the ongoing	(pilot demonstration)	of the members of the	Completed	PIUs)
investments are delayed	initiatives and priorities of	planned in Pune are in sync	Project Steering Committee,		
(Medium)	the city. Thus, a clear	with PMC's plans to prepare	support can be solicited for		
	ownership is demonstrated.	Local Area Plans in TOD	facilitating necessary		
	The engagement of MoHUA	zones. No approvals from	approvals to further Project		
	as the lead on execution	any external agency will be	Activities, especially those		
	also supports facilitation of	required. In Surat, the	related to clearances		
	necessary approvals and	Investment (pilot	required for coastal		
	clearances.	demonstration) is already	interventions.		
		being implemented after			
		having received all the			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
		required clearances (CRZ			
		clearances, etc.).2.			
		MoHUA being one			
		of co-executing agencies is			
		also advantageous for the			
		project. Support in the			
		form of facilitating			
		necessary approvals, etc.			
		can also be solicited from			
		the Ministry, if required.3.			
		To further Project			
		Activities, timely and			
		necessary approvals, and			
		support is provided by			
		MoHUA.			
City officials are likely to be	Project's interventions have	<ol> <li>The pilots</li> </ol>	Continuation of the ongoing	Continuous	NIUA (PMU & PIUs)
sensitive with the cost of		identified for the target	efforts (especially 3, 4 and		
' '	_	cities during the Project	5).		
sustainability parameters		preparatory phase were			
• •		part of ongoing/ envisaged			
detailed project report.	implementation of project's	projects of the ULBs of the			
(Medium)	actions. The criterion will	respective cities.2.			
	continue during the	Since UrbanShift			
	_	Country Project shall			
	implementation of project's	provide financial and			
	actions.	technical support in			
		implementing the			
		sustainability or NbS-related			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
		interventions, the partner			
		cities are not apprehensive			
		about implementing the			
		same. In some cases (Surat),			
		the recommended NbS-			
		related interventions are in			
		fact more cost-effective			
		than conventional			
		methods.3. Also,			
		alternate sources of			
		financing will be explored to			
		off-set the financial burden			
		on the municipal			
		corporations.4. Cost			
		benefit analysis will be			
		undertaken to prove the			
		efficacy and viability of all			
		the recommended			
		interventions.5. SMEs are			
		being engaged to validate			
		and corroborate the			
		economic viability/			
		effectiveness of the			
		interventions/ materials			
		suggested.			
Weather events affect the	Integrate in pilot design and	1. Measures aimed at	Continuation of the ongoing	Continuous	NIUA (PMU & PIUs)
•	plan measures to anticipate		efforts.		
pilots, such as extreme	and address such situations,	effectively addressing			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
rainfall event, or typhoon,	considering the specific	potential challenges,			
or flooding (Medium)	vulnerabilities of coastal	considering the unique			
	cities.	vulnerabilities inherent to			
		coastal cities are being			
		incorporated within the			
		pilot design and planning			
		framework. 2. This entails			
		strategizing and			
		implementing pre-emptive			
		actions tailored to mitigate			
		risks associated with coastal			
		dynamics, which are			
		exacerbated by climate			
		change. 3. By integrating			
		these anticipatory measures			
		into the design and			
		planning phases, we can			
		enhance the resilience of			
		coastal communities and			
		ensure the sustainability of			
		interventions aimed at			
		bolstering their			
		infrastructure and			
		livelihoods.			
Lack of local political	Project design involved a	<ol> <li>Cities are well</li> </ol>	Continuation of ongoing	Continuous	NIUA (PMU & PIUs)
support for developing the	detailed process of	aware and conscious about	efforts.		
plans and implementing the	consultation with local	the key focal areas under			
pilots reduces project	governments, to ensure	this Project and the need			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
impact (Moderate)	that project activities	for the interventions			
	respond to their needs and	envisaged.2.			
	to obtain local political buy-	Interventions such			
	in. Local governments are	as Pedestrian Day, creation			
	fully supportive of the	of coastal hubs focussing on			
	proposed project	recreation and tourism, etc.			
	interventions. To mitigate	are being undertaken with			
	this risk during project	locally elected political			
	implementation, the PMU	representatives and local			
	will work closely with the	governments support.3.			
	local governments,	All the RfPs			
	including by locating a	formulated under this			
	project officer in each city.	Project contain clauses that			
	This person will have the	ensure multiple			
	function of maintaining	opportunities where locally			
	close relationships with the	elected political			
	local government and	representatives and local			
	keeping it informed of	government can participate			
	project progress as well as	and contribute effectively			
	keeping PMU informed of	on the knowledge work and			
	any possible changes in	plans being prepared under			
	political priorities. Through	the Project.			
	this conduit and				
	information, PMU will apply				
	adaptive management to				
	ensure local political				
	support is maintained.				
	Furthermore, PMU will				

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
	highlight to the cities the				
	international dimension of				
	the project and its potential				
	to raise the international				
	profile of the cities as they				
	cope with their				
	commitments.				
Implementation schedule	Timelines of the project are	Continuous liaising with the	Continuation of ongoing	Every quarter	NIUA (PMU & PIUs), PMC
	not commensurate with the	city partners is being	efforts. Quarterly advisory		and SMC
	ambitions of the partner	undertaken by the PMU to	meeting between UNEP,		
	cities. This is particularly	identify new activities (that	NIUA and MoHUA (and		
	relevant for a few project	align with the project	MoEF&CC wherever		
	activities that have already	objectives) to utilise the	required) to monitor the		
	been undertaken by the	available funds. The	project timelines and		
	partner city/ ies before the	preparation of Corridor and	address bottlenecks if any		
	commencement of the	Junction Improvement			
	UrbanShift Country Project,	Plans is one such activity			
	namely EV Ready City	which was identified in			
	Guidelines, Guideline for	Pune city. Similarly, the			
	designing compact and low-	Comprehensive Mobility			
	emission resilient green	Plans for Karaikal, Yanam			
	transit corridor plan, design	and Mahe is another			
	of pilot scheme in Surat to	activity which has been			
	showcase use of Nature-	identified to utilise the			
	based Solutions, etc. The	funds available for			
	identification of new	preparing the			
	project activities and tasks	Comprehensive			
	from the ground up is	Development Plans.			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
	requiring significant time				
	and effort from the PMU.				
	This additional				
	responsibility is also				
	impacting the timelines of				
	other deliverables under				
	the project. Regular				
	interactions, and visits to				
	partner cities are proving				
	effective in identifying				
	these new project activities.				
Capacity to deliver	The project is encountering	Continuous	Continuation of ongoing	By June 2025	NIUA (PMU & PIUs)
	challenges as partner cities	communications led by the	efforts. Focussed training		
	are apprehensive about	Project Management Unit	sessions for each of the		
	fully integrating the	(PMU) with the partner city	participating / interested		
	principles of Nature-based	officials, along with Subject-	cities and close		
	Solutions (NbS) and Transit-	matter experts ensure	coordination with		
	Oriented Development	better understanding and	UrbanShift GP to leverage		
	(TOD) in the demonstration	plausible implementation	its resources		
	projects, primarily due to	strategies for their			
	their limited understanding	respective cities.			
	of the subject matter.				
Elections trigger leadership	Engage with technical &	<ol> <li>Efforts are being</li> </ol>	Continuation of the ongoing	Continuous	NIUA (PMU & PIUs)
changes and projects lose	financial levels in the	undertaken to create an	efforts.		
their support (Moderate)	government to allow carry-	institutional memory of all			
	over of plans between	decisions taken during			
	political cycles. Put project	meetings, discussions, etc.			
	legal agreements through	This is being done by			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
1	(PIRt-1, MTR, etc.)	period			
	formal city approval	meticulously documenting			
	channels.	minutes of such events and			
		dissemination the same to			
		all relevant stakeholders.2.			
		All new incoming			
		officials are briefed about			
		the project and			
		documented minutes of			
		meetings serve to inform			
		the officer about the			
		decisions taken in the past.			
		This also minimises			
		disruptions and ensures a			
		smooth transition of			
		leadership			
		responsibilities.3.			
		Additionally, all the			
		RfPs formulated under this			
		Project are reviewed and			
		approved by the City			
		Authorities. This helps in			
		the city taking ownership of			
		the project activity as well			
1		as mitigating any change in			
1		leadership, if any.4.			
1		Project plans and			
		progress is being			
		documented to enable			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
		stakeholders to assess the			
		project's trajectory.			
Coordination difficulties	This will be important	1. The Coordination	Convene quarterly meetings	August 2024 at Pune, to	NIUA (PMU & PIUs)
between entities of the	particularly for integrated	Groups (CGs) with	of EA, IA, CG and partner	review the draft Guidelines	
same or different levels of	activities in component 1, 2	representation from	city representatives to	for TOD Station Area	
government slows project	and 3, which has a number	different stakeholder	inform them about the	Planning January 2025 at	
execution times or reduces	of planned activities	agencies have been formed	project progress and review	Surat to review the draft	
impact of project actions	crossing jurisdictional	in the target cities to	the drafts of the knowledge	Guidelines for preparation	
(Substantial)	boundaries. To mitigate this	facilitate integrated	work.	of Resilient Costal Zone	
	risk during project	planning and decision-		Development Plan (RCZDP)	
	implementation, a number	making within the cities.2.			
	of mitigation measures will	Nodal officers have			
	be undertaken to promote	also been appointed in the			
	and facilitate intra- and	replication cities for ease of			
	inter-jurisdictional	carrying out various project			
	integration. These include:	activities and for			
	(i) Creation of a	coordination between the			
	Coordination Group (see	cities and the PMU			
	terms of reference in the	UrbanShift.3. PIUs have			
	section on institutional	been set up at the			
	arrangements) (ii) Specific	municipal corporations at			
	deliverables on undertaking	the target cities and nodal			
	collaborative and	officers have been			
	participatory processes (iii)	appointed for support and			
	PSC involves the City	coordination at the			
	Commissioner to help	replication cities.			
	facilitate any such				
	challenges that may be				

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
	posed. (iv) Full time team is				
	based in each city and				
	resources for city works are				
	directly managed by the				
	cities giving ownership.				
Competitive priorities of the	The project is embedding	<ol> <li>The co-financing</li> </ol>	There is no activity planned		
citizens/ City for budget	strategies to associate	commitment from the	in in Pune in the coming 6		
allocation are likely to affect	vulnerable groups (women,	partner cities is towards: a)	months to expend the		
the allocation for Hazard	informal workers,	investments (pilot	budget allocated for TOD		
risk financing(High)	cooperatives, SMEs) to	demonstrations), b)	implementation. In Surat,		
	the design and	analytical work, capacity	the development and		
	implementation of the new	building and data collection;	budget utilisation for the		
	urban services since the	and c) coordination,	Dumas Sea Face		
	inception stages of the	development and	Development Project has		
	project.	management of project	already begun.		
		activities. 2. For the			
		first component, the co-			
		finance contributions from			
		Pune Municipal Corporation			
		has been booked under the			
		funds available under the			
		15th Finance Commission			
		grant for million plus cities			
		and this has been included			
		the budget book of the			
		municipal corporation			
		(2023-24). The co-finance			
		contribution from Surat			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
		Municipal Corporation for			
		the Dumas Sea Face			
		Development Project is			
		being received from the			
		State Government and			
		unspent municipal budget			
		under other project heads.			
City and State authorities	(i) The Coordination group	This is an evident risk for	There is no activity planned		
don't commit to integration	with representatives of key	the project. However, this	in the coming 6 months to		
of approaches and best	stakeholders will facilitate	risk is being mitigated by	build capacity of the city		
practices from project into	institutionalization (ii)	undertaking the following	officials.		
development policy	Engage with other programs	the actions: 1. Making			
(Substantial)	of MoHUA like Smart Cities	the partner cities take			
	Missions and AMRUT to	ownership of the project			
	allow for NBS restoration as	activities. Documents such			
	part of Livability Standards.	as RfPs are being shared			
	(iii) Engage with	with the partner cities for			
	stakeholders to consistently	* *			
	use the options prepared by	finalised RfPs are also being			
	the project as the primary	hosted on the websites of			
	option for restoration	the municipal			
	before exploring other	corporations.2. Sensitising			
	avenues.	the partner city officials			
		through continuous			
		dialogues and discussions.3.			
		Enabling			
		participation of the partner			
		cities in various capacity			

Risk	Actions decided during the	Actions effectively	What	When	By Whom
	previous reporting instance	undertaken this reporting			
	(PIRt-1, MTR, etc.)	period			
		building activities of the			
		UrbanShift Global Platform			
		and other exposure visits to			
		enable them to witness			
		global innovative urban			
		planning practices.			
A national financial or	The project has been	While the risk of a national	There is no activity planned		
economic crisis affects	designed to draw on	financial or economic crisis	in the coming 6 months to		
national, provincial and	existing and planned	leading to reduced co-	mitigate risk associated		
local budgets (including	investments and co-	financing, changing	with national financial or		
those of national funds),	financing in each city. To	priorities and reduced	economic crisis.		
leading to reduced co-	mitigate this risk during	investment, is possible;			
financing, changing	project implementation, the	however as stated before,			
priorities and reduced	PMU will regularly monitor	the co-finance contribution			
investment (Moderate)	the materialization of the	of the partner cities has			
	expected co-financing, and	been confirmed. To some			
	will develop contingency	extent, this insures that			
	plans in case of significant	project against such crises.			
	deviations.				
			Risk mitigation measures		
			for ADB (GCC) - Nil		

High Risk (H): There is a probability of greater than 75% that assumptions may fail to hold or materialize, and/or the project may face high risks. Significant Risk (S): There is a probability of between 51% and 75% that assumptions may fail to hold and/or the project may face substantial risks. Moderate Risk (M): There is a probability of between 26% and 50% that assumptions may fail to hold or materialize, and/or the project may face only modest risks. Low Risk (L): There is a probability of up to 25% that assumptions may fail to hold or materialize, and/or the project may face only modest risks.

# 5 Amendment - GeoSpatial

#### **Project Minor Amendments**

Minor amendments are changes to the project design or implementation that do not have significant impact on the project objectives or scope, or an increase of the GEF project financing up to 5% as described in Annex 9 of the Project and Program Cycle Policy Guidelines. Please tick each category for which a change occurred in the fiscal year of reporting and provide a description of the change that occurred in the textbox. You may attach supporting document as appropriate

### 5.1 Table A: Listing of all Minor Amendment (TM)

Minor Amendments	Changes
Results Framework:	No
Components and Cost:	Yes
Institutional and implementation arrangements:	No
Financial Management:	No
Implementation Schedule:	
Executing Entity:	No
Executing Entity Category:	No
Minor project objective change:	No
Safeguards:	No
Risk analysis:	No
Increase of GEF financing up to 5%:	No
Location of project activity:	No
Other:	No

Minor amendments

#### Components and cost:

Several new activities were identified within the overall Project framework, such as:

- 1. Undertaking the preparation of Corridor Improvement and Junction Improvement Plans in Pune
  - a. Package 1: Wakad Bridge (from PMC boundary) to Katraj Chowk
  - b. Package 2: Corridor 1 Airport Chowk to Vishrantwadi Bus Stop Chowk and Corridor 2 Vishrantwadi Chowk to Wagholi Chowk via Lohegaon
  - c. Package 3: Corridor 1 Rajmata Jiaju Bhosale Chowk to D Mart Chowk, Handewadi, and Corridor 2 Khadi Machine Chowk to Mantarwadi Chowk

- 2. Undertaking the preparation of Coastal Resilience Plan (by use Nature-based Solutions and hybrid solutions) in Karaikal, Mahe in Puducherry and in Surat
- 3. Comprehensive Mobility Plans (CMPs) for Karaikal, Mahe and Yanam
- 4. Review of Urban Street Design Guidelines (USDG) of Pune
- 5. Review of EV Ready Guidelines of Pune
- 6. Review of Comprehensive Development Plan/ Master Plan of Yanam, Mahe and Karaikal

Please refer Annexure A for the Current status of all the RfPs for undertaking Project Activities under the UrbanShift Country Project

### 5.2 Table B: History of project revisions and/or extensions (TM)

Version	Туре	Signed/Approved by UNEP	Entry Into Force (last	Agreement Expiry Date	Main changes
			signature Date)		introduced in this
					revision

**GEO Location Information:** 

The Location Name, Latitude and Longitude are required fields insofar as an Agency chooses to enter a project location under the set format. The Geo Name ID is required in instances where the location is not exact, such as in the case of a city, as opposed to the exact site of a physical infrastructure. The Location & Activity Description fields are optional. Project longitude and latitude must follow the Decimal Degrees WGS84 format and Agencies are encouraged to use at least four decimal points for greater accuracy. Users may add as many locations as appropriate. Web mapping applications such as OpenStreetMap or GeoNames use this format. Consider using a conversion tool as needed, such as: https://coordinates-converter.com Please see the Geocoding User Guide by clicking here

Location Name	Latitude	Longitude	GEO Name ID	Location Description	Activity Description
Pune, Maharashtra	18.5204	73.8567	8133375		Pilot city
Surat, Gujarat	21.1702	72.8311	1255365		Pilot city
Agra, Uttar Pradesh	27.1767	78.0081	1279262		Replication city
Puducherry	11.9416	79.8083	1259424		Replication city
Chennai, Tamil Nadu	13.08784	80.27847	1264527		Pilot city

Please provide any further geo-referenced information and map where the project interventions is taking place as appropriate. \*
None

## [Annex any linked geospatial file]

## **Additional Supporting Documents:**

Filename	File Uploaded By	File Uploaded At	
Current status of RfPs for undertaking	Executing Agency	2024-09-11 10:03:56	<u>Download</u>
Project Activities under the UrbanShift			
Country Projectpdf			