

## **FAO-GEF Project Implementation Review**

### **2019 – Revised Template**

Period covered: 1 July 2018 to 30 June 2019



## 1. Basic Project Data

#### **General Information**

Region:	Africa						
Country (ies):	Sao Tomé e Príncipe (STP)						
Project Title:	Landscape Restoration for Ecosystem Functionality and Climate						
	Change Mitigation in the Republic of São Tomé e Príncipe						
FAO Project Symbol:	GCP/STP/022/GFF						
GEF ID:	9517						
GEF Focal Area(s):	CC-2 Program 4: Promote conservation and enhancement of carbon						
	stocks in forest, and other land use, and support climate smart						
	agriculture						
	LD-2 Program 3: Landscape Management and Restoration						
	LD-3 Program 4: Scaling-up sustainable land management through						
	the Landscape Approach						
	SFM-3: Restored Forest Ecosystems: Reverse the loss of ecosystem						
	services within degraded forest landscapes						
Project Executing Partners:	The Ministry of Agriculture and Rural Development (MARD), through						
	the Directorate of Forests and Biodiversity (DFB)						
Project Duration:	2019-2023 – five years						

#### **Milestone Dates:**

GEF CEO Endorsement Date:	24 April 2018
Project Implementation Start	15 February 2018
Date/EOD:	
Proposed Project	15 February 2023
Implementation End Date/NTE¹:	
Revised project implementation	N/A
end date (if applicable) <sup>2</sup>	
Actual Implementation End	N/A
Date <sup>3</sup> :	

### **Funding**

GEF Grant Amount (USD):	4,666,515
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<sup>&</sup>lt;sup>1</sup> as per FPMIS

<sup>&</sup>lt;sup>2</sup> In case of a project extension.

<sup>&</sup>lt;sup>3</sup> Actual date at which project implementation ends/closes operationally -- only for projects that have ended.

Total Co-financing amount as	16,700,000
included in GEF CEO	
Endorsement Request/ProDoc4:	
Total GEF grant disbursement as	132,785
of June 30, 2019 (USD m):	
Total estimated co-financing	835,000
materialized as of June 30, 2019 <sup>5</sup>	

#### **Review and Evaluation**

Date of Most Recent Project	16 May	y 2019	
Steering Committee:			
Mid-term Review or Evaluation	N/A		
Date planned (if applicable):			
Mid-term review/evaluation	N/A		
actual:			
Mid-term review or evaluation	Yes	or	No
due in coming fiscal year (July			
2019 – June 2020).			
Terminal evaluation due in	Yes	or	No
coming fiscal year (July 2019 –			
June 2020).			
<b>Terminal Evaluation Date Actual:</b>	N/A		
Tracking tools/ Core indicators	Yes	or	No
required <sup>6</sup>			

#### **Ratings**

Overall rating of progress towards achieving objectives/ outcomes (cumulative):	S	
Overall implementation	<u>S</u>	
progress rating:	_	
Overall risk rating:	L	

<sup>&</sup>lt;sup>4</sup> This is the total amount of co-financing as included in the CEO document/Project Document.

<sup>&</sup>lt;sup>5</sup> Please see last section of this report where you are asked to provide updated co-financing estimates. Use the total from this Section and insert here.

<sup>&</sup>lt;sup>6</sup> Please note that the Tracking Tools are required at mid-term and closure for all GEF-4 and GEF-5 projects. Tracking tools are not mandatory for Medium Sized projects = < 2M USD at mid-term, but only at project completion. The new GEF-7 results indicators (core and sub-indicators) will be applied to all projects and programs approved on or after July 1, 2018. Also projects and programs approved from July 1, 2014 to June 30, 2018 (GEF-6) must apply core indicators and sub-indicators at mid-term and/or completion

## Status

Implementation Status	1 <sup>st</sup> PIR
(1 <sup>st</sup> PIR, 2 <sup>nd</sup> PIR, etc. Final PIR):	

## **Project Contacts**

Contact	Name, Title, Division/Affiliation	E-mail
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GEF Funding Liaison Officer, Investment Centre Division	Paola Palestini	paola.palestini@fao.org

Project objective and Outcomes	Description of indicator(s) <sup>7</sup>	Baseline level	Mid-term target <sup>8</sup>	End-of-project target	Level at 30 June 2019	Progress rating 9
Objective(s):						
Outcome 1: Enhanced national commitment to Forest and Landscape	(i) # of operational FLR coordination platforms  (ii) # of FLR management plans	There is no such thing as a coordination body or platform in STP, to steer/support forest-related work.  No updated forest landscape plan exists: the last	PFLR established and recognised by the GoSTP. Inception workshops held. Learning visits planned and locations identified  Baseline report on the state of forests and	1 permanent Platform for Forest and Landscape Restoration officially established and operational.  1 Forest Landscape Plan produced and validated.	Platform established (PFLR). PFLR members identified. TOR produced. PFLR officially recognised by MARD. Four thematic sub-groups of PFLR established.  LOA between FAO and DFB agreed, which includes	HS S
Restoration in STP.	(iii) # of people providing inputs to FLR policy planning	national forest survey was issued in 1999.  There is no such thing as a coordination body or	existing FLR policies produced by DFB.  PFLR established and recognised by the GoSTP.	At least 30 people are active members of the platform, of which 30%	completion of FLP by end of Y2  Platform established (PFLR). PFLR members identified.	HS
	and development	platform in STP, to steer/support forest-	Inception workshops held.	women.	TOR produced. PFLR officially recognised	

<sup>&</sup>lt;sup>7</sup> This is taken from the approved results framework of the project. Please add cells when required in order to use one cell for each indicator and one rating for each indicator.

<sup>&</sup>lt;sup>8</sup> Some indicators may not identify mid-term targets at the design stage (refer to approved results framework) therefore this column should only be filled when relevant.

<sup>&</sup>lt;sup>9</sup> Use GEF Secretariat required six-point scale system: **Highly Satisfactory** (HS), **Satisfactory** (S), **Marginally Satisfactory** (MS), **Marginally Unsatisfactory** (MU), **Unsatisfactory** (U), and **Highly Unsatisfactory** (HU).

Project objective and Outcomes	Description of indicator(s) <sup>7</sup>	Baseline level	Mid-term target <sup>8</sup>	End-of-project target	Level at 30 June 2019	Progress rating 9
		related work.	Learning visits planned and locations identified		by MARD. Four thematic sub-groups of PFLR established.	
Outcome 2:	(i) # of policy blueprint produced.	Several laws regulating forest management and conservation exist, but none specific on FLR. Several gaps on regulations and	Set of guidelines and recommendation s to improve policy framework ready for validation	1 blueprint for policy improvement and cross-sectoral integration.	TOR produced and validated to hire consultants, first CVs of candidates received and currently being evaluated.	HS
conducive policy framework for the conservation, restoration, and sustainable management of STP forest.	(ii) # of normative documents (decrees, laws, regulations) produced and/or approved.	difficult implementation mechanisms. Poor collaboration and coordination mechanisms among different branches of the administration. Poor link between forest-related legislation and agriculture, fisheries and husbandry legislation.	National consultant hired to support the mainstreaming of new policies, laws and regulation into the existing framework	At least 5 FLR-related policies, laws, or regulations produced/improved	Sub-group of PFLR created to steer the policy improvement work throughout the projects. It includes specialists from different sector (public and private).	HS
Outcome 3: Participatory FLR interventions to enhance ecosystem services and mitigate climate change in vulnerable	(i) # of hectares of the Contador watershed restored. ii) # of hectares of degraded natural forests restored (iii) # of hectares of	Environmental and Social Management Framework report for the PRSP project available. Environmental and Social Impact	Contador FLR working group operational; FLR plan produced and ready for implementation, operational	(i) 4,500 ha of the Contador watershed and corridors along evacuation lines restored. (ii) 23,000 ha of natural forestland restored and	TOR for Contador Working Group established and first field visits organized. LOA prepared for DFB including mapping of all target	S
natural forest areas	mangroves restored	Assessment ready by	partners	sustainably managed in	landscapes by end of	

Project objective	Description of	Danalis de la col	Mid-term	Find of mustice them.	Level at 30 June	Progress
and Outcomes	indicator(s) <sup>7</sup>	Baseline level	target <sup>8</sup>	End-of-project target	2019	rating <sup>9</sup>
in STP as a public-	(iv) # of beneficiaries	end of 2017.	identified.	target forest areas.	Y1 of the project.	
private partnership.	trained on FLR	Management	Target degraded	(iii) 600 ha of mangroves	Sub-group of PFLR	
	techniques.	guidelines for buffer	forest landscapes	restored and sustainably	set up to steer and	
	(v) # of beneficiaries	areas of natural	selected and	managed.	support the	
	hired and trained on	parks developed	mapped; FLR	(iv) 3500 beneficiaries	restoration work of	
	surveillance.	under ECOFAC	plans for	trained on FLR	DFB.	
		project.	degraded forests	restoration techniques		
		Draft management	on both islands	in the target Districts of		
		plan available for	produced and	both islands, (gender		
		Malanza mangrove	ready for	disaggregated)		
			implementation;	v) 20 members of local		
			operational	communities hired and		
			partners	trained to carry out		
			identified;	surveillance of restored		
			seedling	areas		
			production plans			
			in place;			
			beneficiaries			
			trained on FLR			
			techniques;			
			mangrove			
			management			
			plans validated			
			and ready for			
			implementation,			
			operational			
			partners			
			identified, project			
			in contact with			
			NCP Guinea			
			Bissau; twenty			
			members of local			
			communities			
			identified hired			

Project objective	Description of		Mid-term	- 1 6	Level at 30 June	Progress
and Outcomes	indicator(s) <sup>7</sup>	Baseline level	target <sup>8</sup>	End-of-project target	2019	rating 9
			and trained on			
			surveillance			
	(i) # of ha of shadow	Pilot scattered	GEF/PAPAC	i) 7,150 ha of shadow	All partners and	S
	forests supporting	reforestation work	steering	forests supporting high-	stakeholders	
	high-quality agro-	carried out by the	committee	quality agro-forestry	contacted, and	
	forestry plantations	PAPAC cooperatives	operational;	plantations restored.	agreements being	
	restored.	within their	Target shadow		negotiated. LOA	
	(ii) # of households	mandates.	forest areas	(ii) 15,600 people	prepared for DFB	
	benefitting of	No portable sawmills	identified and	belonging to 85	including mapping of	
	improved shade	exist on STP, no	mapped; FLR	communities benefit of	all target landscapes	
	forest plantations.	experience carried	plans finalized	improved shade forest	by end of Y1 of the	
Outcome 4:	(iii) # of community	out so far on	and ready for	plantations.	project. Sub-group of	
Enhanced and	members supplied	"intelligent" use of	implementation;	(iii) Sustainably	PFLR set up to steer	
improved use of	with sustainably	the biomass felled	Community	harvested and	and support the	
forest resources for	harvested and	trees.	nurseries	processed wood and	restoration work of	
the benefit of local	processed wood and	Pilot successful	adapted,	timber supplied to 1300	DFB.	
communities living	timber.	NWFP initiatives	enlarged or	inhabitants of pilot		
in sensitive	(iv) # of ha	finalized by several	established;	communities.		
landscapes of STP.	reforested by	projects (ADB, IFAD,	Representatives	(iv) 250 hectares of		
	CECAQ11	HBD). SME and NGOs exist	of communities	forest land reforested		
	cooperative and the RAP under the	in STP that are	trained by DF. Portable sawmills	by beneficiary communities.		
	"intelligent wood	willing to establish	purchased and	(v) 650 beneficiaries		
	processing plant"	economic	installed in pilot	from 4 rural		
	scheme.	agreements with	communities;	communities engaged in		
	(v) # of beneficiaries	local communities	Community	new NWFP economic		
	engaged in new	for the purchase of	members trained	activities. Increase of \$		
	NWFP economic	NWFP	on their use;	1000 in annual income		
	activities and		Controlled felling	per community from PY		
	expected increase in		areas identified	4.		
	annual income		by DF;			

Project objective and Outcomes	Description of indicator(s) <sup>7</sup>	Baseline level	Mid-term target <sup>8</sup>	End-of-project target	Level at 30 June 2019	Progress rating <sup>9</sup>
			Reforestation			
			areas identified			
			and plans ready			
			for			
			implementation.			
			MoU with target			
			communities			
			signed for			
			implementation			
			of new NWFP-			
			based economic			
			activities;			
			Members of the			
			target			
			communities			
			trained;			
			Equipment and			
			resources			
			identified and			
			purchased;			
			Contacts with			
			buyers started;			
			work plan for the			
			initiatives ready			
			for			
			implementation.			

Project objective and Outcomes	Description of indicator(s) <sup>7</sup>	Baseline level	Mid-term target <sup>8</sup>	End-of-project target	Level at 30 June 2019	Progress rating 9
	(i) # of people from	No capacity	FAO Capacity	i) At least 150 people	The support of FAO	S
	all stakeholder	development work	Needs	from all stakeholder	is being negotiated	
	groups trained and	on FLR, PES and	Assessment	groups trained and	and a national	
	aware of FLR	related financial	carried out in	aware of FLR principles,	consultant is being	
	principles, practices	instruments carried	STP.	practices and financial	sought to carry out	
	and financial	out in STP so far.	3 training courses	instruments.	capacity needs	
	instruments.	No financial	organized on FLR,	(ii) At least 3 investment	assessment.	
		instruments exist to	PES and related	tools are developed or	PIU filled template of	
	(ii) of investment	date in STP to	financial	improved (i.e. Code of	priority needs for	
	tools developed or	support SME in FLR	instruments.	Conduct adopted by ASB	support and shared	
	improved to support	or agroforestry.	Partnership	to screen investment	it with GCP and TRI	
Outcome 5:	FLR initiatives (ie ASB	ASB and other	agreement with	against criteria for	partner agencies.	
Strengthened	code of conduct,	financial bodies in	ASB-STP signed	sustainable forest	Webinar on GCP	
national capacity on	specialized credit	STP lack specific	and in place.	management,	support for NCPs	
the principles and	lines, improved	policy to support FLR	Funding	improvement of the	attended on 4 June.	
practices of FLR, on	NFFD, etc.)	work.	Opportunities	NFFD and increase in its	Preliminary meetings	
the concepts and		Benefit of fiscal	Forum and "peer-	capital, specialized	held with ASB and	
use of ecosystem		incentives poorly	to-peer"	credit lines, etc.)	TOR for partnership	
services, and on FLR		known by agro-	meetings		are being negotiated.	
financial		forestry	between experts		TOR produced and	
instruments.		practitioners.	and local		validated to hire	
		NFFD weak and	enterprises		consultants, first CVs	
		hardly operative to	organized.		of candidates	
		date	National		received and being	
			specialist hired to		evaluated (NFFD	
			run a critical		improvement,	
			assessment of the		regime of fiscal	
			NFFD and to		incentives).	
			analyze the new			
			regime of			
			benefits and fiscal			
			incentives.			

Project objective and Outcomes	Description of indicator(s) <sup>7</sup>	Baseline level	Mid-term target <sup>8</sup>	End-of-project target	Level at 30 June 2019	Progress rating <sup>9</sup>
Outcome 6: The FLR work of TRI is upscaled by triggering and supporting the development of public-private partnerships for nationally-implemented bankable projects.	i) # of medium-large bankable projects developed and submitted to donors. (ii) # of small- medium bankable projects implemented by the end of the project	No sizable actions carried out in STP in the domain of FLR and agro-forestry, little private funding mobilized so far. Relevant international funding schemes remain untapped because of weak capacity. Lack of financial instruments for SME involved in FLR and agro-forestry business	Two public- private partnerships signed, project development grant awarded and project development work plan approved.  Written agreement signed between DF and private business companies, project grants delivered to beneficiaries and projects started.	i) Two medium-large bankable projects developed and submitted to donors by the end of the project.  (ii) At least three small-medium bankable projects implemented by the end of the project.	Preliminary contacts made with possible partners and information on the opportunity for development of bankable projects being circulated in STP.	S
Outcome 7: Collaborative M&E system successfully implemented to support the NFLMS at DF and report properly on FLR initiatives (including	(i) National Forest and Landscape Monitoring System (SNMFP) set up and operative at DF.  (ii) # of DF staff and other partners	No SNMFP exists in STP. Total lack of national capacity to run M&E systems and tools for FLR	SNMFP designed with help of international consultant. Training programmed designed with the input of GCP.	(i) SNMFP operational and providing relevant information to DF managers. (ii) Team of at least 10 people from DF and partner institutions fully trained and able to	M&E Specialist hired for PIU. Synergies established with other GEF project of UNDP, which is also aiming at setting up SNMFP for DFB. Division of tasks	HS

Project objective	Description of	Baseline level	Mid-term	End-of-project target	Level at 30 June	Progress
and Outcomes	indicator(s) <sup>7</sup>	Dascille level	target <sup>8</sup>	Lina or project target	2019	rating <sup>9</sup>
NCP) in STP	trained on FLR M&E		Members of the	manage the system	agreed and budget	
	systems and tools.		working group for		being revised to	
			FLR M&E		adapt it to new	
			appointed		situation. The	
					available budget will	
					be used to: (i) install	
					fast internet	
					connection and	
					reliable energy	
					supply for DFB so the	
					SNMFP can be run	
					effectively; (ii)	
					enhance capacity of DFB on M&E.	
					DEB OII IVIQE.	
Outcome 8:	(i) Info Hub for KM	There is not	Service provider	(i) Info Hub for KM on	TOR for Info Hub	HS
TRI related lessons	on FLR.	systematic gathering,	hired for set up of	FLR fully operative	provider produced	
learned and best	(ii) # of people in STP	management and	the Info Hub. DF	under DF and providing	and circulated in STP.	
practices from the	reached by the	circulation of FLR	and other	information to	Candidates are	
NCP and the TRI	project's	information and data	partners trained	stakeholders.	sending their CVs.	
network	communication	in STP. The concept	on	(ii) At least 10,000	Interviews held with	
disseminated among	work.	of FLR is new in STP	communication.	people informed of the	some candidates.	
relevant audiences.	(iii) # of project	and just few	Info Hub	best practices and	First global TRI	
	partners benefitted	specialists are	designed and	lessons learned by the	meeting in February	
	of international	acquainted with the	work plan	project and TRI.	2019 (Naivasha,	
	learning visits (iii) % of GCP-	concept	approved. Preliminary	(iii) 20 project partners benefitted of	Kenya) attended by three members of	
	organized events		identification of	international learning	PIU and one	
	attended by STP GEF		venues and	visits.		
	attenued by STP GEF		venues and	visits.	representative of	

Project objective and Outcomes	Description of indicator(s) <sup>7</sup>	Baseline level	Mid-term target <sup>8</sup>	End-of-project target	Level at 30 June 2019	Progress rating 9
	team.		experiences for international visits. STP GEF team has attended at least 30% of GCP organized events	(iii) At least 75% of GCP- organized events attended by STP team	DFB.	

## Action plan to address MS, MU, U and HU rating 10

Outcome	Action(s) to be taken	By whom?	By when?

 $<sup>^{\</sup>rm 10}$  To be completed by Budget Holder and the Lead Technical Officer

### 2. Progress in Generating Project Outputs

Outputs <sup>11</sup>	Expected completio		Achiev	ements at ea	ch PIR <sup>13</sup>		Implement.	Comments. Describe any variance <sup>14</sup> or any challenge in
Outputs	n date <sup>12</sup>	1 <sup>st</sup> PIR	2 <sup>nd</sup> PIR	3 <sup>rd</sup> PIR	4 <sup>th</sup> PIR	5 <sup>th</sup> PIR	(cumulative)	delivering outputs
Output 1.1.1  National  Platform for  Forest and  Landscape  Restoration  created and  operational,  to support and  steer FLR  work,  including  concerned  institutions,  private sector,  civil society,  local  communities  and partner  projects	Q4 Y5	PFLR established, sub-groups created, first meeting held					25%	N/A

<sup>&</sup>lt;sup>11</sup> Outputs as described in the project logframe or in any updated project revision. In case of project revision resulted from a mid-term review please modify the output accordingly or leave the cells in blank and add the new outputs in the table explaining the variance in the comments section.

 $<sup>^{12}</sup>$  As per latest work plan (latest project revision); for example: Quarter 1, Year 3 (Q1 y3)

<sup>&</sup>lt;sup>13</sup> Please use the same unity of measures of the project indicators, as much as possible. Please be extremely synthetic (max one or two short sentence with main achievements)

<sup>&</sup>lt;sup>14</sup> Variance refers to the difference between the expected and actual progress at the time of reporting.

			1		1		
Output 1.1.2 Directorate of Forest empowered to produce a Forest Landscape Plan (FLP) to inform and guide future	Q4 Y2	LOA between FAO and DFB agreed				5%	N/A
forest management, conservation, and restoration initiatives							
Output 1.2.1 Blueprint for FLR policy improvement including recommendati ons produced, based on gap analysis of the policies, laws and regulations on forest management, conservation and FLR.	Q2 Y3	TOR for consultant ready, candidate consultants being selected, assistance being negotiated with GCP				15%	N/A
Output 1.2.2 Policy framework enhanced through the	Q4 Y5	Foreseen as from Q3 Y3				0%	N/A

	1	1	ı	ı	1		
improvement							
of existing,							
and the							
adoption of							
new laws,							
regulations,							
and							
incentives.							
Output 2.1.1	Q4 Y5	Contador				5%	N/A
4,500 ha of		working group					,
the Contador		being created,					
river		first field visits					
watershed		held					
restored in		nera					
partnership							
with the WB-							
supported							
7 7							
PRSP project.							
Output 2.1.2	Q4 Y5	LOA between				5%	N/A
23,000 ha of	Q4 13	FAO and DFB				370	N/A
natural							
forestland		agreed					
restored and							
sustainably							
managed in							
degraded							
areas of STP							
Output 2.1.2	Q4 Y5	LOA between				5%	N/A
Output 2.1.3	Q4 Y5					5%	N/A
600 ha of the		FAO and DFB					
mangrove		agreed. IFAD					
sites in STP		shared old					
restored and		plan for					
managed for		Malanza					
conservation		mangroves					
and		with PIU					
recreational							

Output 2.2.1 7,150 hectares of shadow forests supporting high-quality agro-forestry plantations restored and sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Piliot "Intelligent Wood Processing Panties PIU, DFB, IFAQ and Panties PIU, DFB, IFAQ and Panties PIU, Dranties P	purposes						
7,150 hectares of shadow forests supporting high-quality agro-forestry plantations restored and sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Pilot Processing Plants' using portable sawmils established, as a private/ public public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	Output 2 2 1	O4 VE	First mostings			E0/	N/A
of shadow forests supporting by the protection of the business of the protection		Q4 15				5%	N/A
forests supporting upon the production processing and sale of the buffer supportable supportable supportable supportable supportable sawmils established, as a private/ public pencenting activities related to the production, processing and sale of the production processing and the production processing a							
supporting high-quality agro-forestry plantations restored and sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Pilot "Intelligent Wood Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of							
high-quality agro-forestry plantations restored and sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2. Pilot "Intelligent Wood Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of							
agro-forestry plantations restored and sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Pilot Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of							
plantations restored and sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Q4 Y5 First meetings held between concerned parties: PIU, Processing Plants' using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of							
restored and sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Pilot Plants' using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating end sale of first meetings held between started to generating and sale of			Cooperatives				
Sustainably managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Pilot "Intelligent Wood Porcessing Plants" using portable sawmills established, as a private/ public partnership Output 2.2.3 Income generating and sale of "Negotiations started to selected beneficiary communities" in the buffer some portable save of the production, processing and sale of "Negotiations" in the buffer some possible save of the buffer some possible save of the production, processing and sale of "Negotiations" in the buffer some possible save of the production, processing and sale of "Negotiations" in the buffer some possible save in the buffer some po							
managed in the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Pilot "Intelligent Wood Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating and sale of "Negotiations" in the buffer some processing a							
the buffer zones of Obo and Principe Natural Parks  Output 2.2.2 Pilot "Intelligent Wood Processing Portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	•						
zones of Obo and Principe Natural Parks  Output 2.2.2 Q4 Y5 First meetings held between concerned parties: PIU, DFB, CECAQ11 and RAP  Processing Plants" using portable sawmills established, as a private/ public public public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of							
Natural Parks  Output 2.2.2 Pilot "Intelligent Wood Parties: PIU, Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	zones of Obo						
Output 2.2.2 Pilot "Intelligent Wood Processing Plants" using portable sawmills established, as a private/ public partnership Output 2.2.3 Income generating activities related to the production, processing and sale of	and Príncipe						
Pilot "Intelligent Wood Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	Natural Parks						
"Intelligent Wood Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	Output 2.2.2	Q4 Y5	First meetings			5%	N/A
Wood Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	Pilot		held between				
Processing Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	"Intelligent		concerned				
Plants" using portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of			parties: PIU,				
portable sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of							
sawmills established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of			and RAP				
established, as a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of	•						
a private/ public partnership  Output 2.2.3 Income generating activities related to the production, processing and sale of							
public partnership  Output 2.2.3 Q4 Y5 Negotiations started to generating activities related to the production, processing and sale of							
Partnership     Q4 Y5     Negotiations started to selected beneficiary communities     5%     N/A       related to the production, processing and sale of     Income started to selected beneficiary communities     Income started to the production started to selected beneficiary communities     Income started to the production start							
Output 2.2.3 Q4 Y5 Negotiations started to selected beneficiary related to the production, processing and sale of	•						
Income started to selected selected beneficiary related to the production, processing and sale of started to selected se							
generating activities beneficiary communities production, processing and sale of selected beneficiary communities	-	Q4 Y5				5%	N/A
activities beneficiary related to the production, processing and sale of beneficiary  beneficiary communities  and sale of							
related to the production, processing and sale of communities communities							
production, processing and sale of							
processing and sale of the sal			communities				
and sale of							
	NWFP						

	_		-	•	-	-		
promoted for								
650								
beneficiaries								
of 4 rural								
communities								
of both								
islands, based								
on the								
replication of								
existing								
experiences								
and on								
capacity								
development								
Output 3.1.1	Q4 Y5	Negotiations					5%	N/A
Capacity		started to get						
building		support from						
program		FAO for						
targeting FLR		capacity						
Platform		needs						
Members,		assessment						
project								
partners, and								
other								
stakeholders								
from the								
institutional,								
private, and								
civil society								
sectors								
organized, on								
the principles								
and practices								
of FLR,								
ecosystem								
services, and								
on FLR and								
PES-related								

financial instruments						
Output 3.1.2 Pathway identified and capacity and consensus created for the opening of new credit lines for FLR- related actions that can fit the needs of SME, and for the elaboration of a Code of Conduct to be adopted by ASB and other private financial	Q4 Y4	Negotiations started to get support from GCP for take- off of the work. Firsts meetings held with ABS and TOR being drafted			10%	N/A
entities  Output 3.1.3  Assessment study carried out on the National Fund for Forest Development of STP (NFFD) and the new regime of benefits and fiscal incentives and, with	Q1 Y3	TOR for consultant ready, candidate consultants being selected, assistance being negotiated with GCP			15%	N/A

recommendati ons for their enhancement						
Output 3.2.1 Two medium- large size bankable FLR project are developed through public- private partnerships between nationally- operating actors by the end of the project	Q2 Y5	Activity not yet started			0%	N/A
Output 3.2.2 Three small- medium size bankable FLR project are started through public- private partnerships between nationally- operating actors by the end of the Project	Q4 Y5	Activity not yet started			0%	N/A

Output 4.1.1 Collaborative National Forest and Landscape Monitoring System established and operational, in close partnership, and fully harmonized with the GCP of TRI	Q4 Y5	New work plan being formulated in collaboration with UNDP			5%	This output needs to be reformulated as DFB already setup SNMFP thanks to other GEF project led by UNDP. FAO, UNDP and DFB are now negotiating new use of the funds to enhance and complement their respective work
Output 4.1.2 All concerned project partners are enabled to take part to the collaborative M&E system	Q4 Y5	Activity not yet started			0%	N/A
Output 4.2.1 Information clearinghouse and focal node for knowledge management created and operational through partnership agreement with national actor.	Q4 Y5	TOR for consultant ready, candidate consultants being selected, assistance being negotiated with GCP			15%	N/A

Output 4.2.2	Q4 Y5	PIU actively			25%	N/A
The STP NCP		participates to				
team benefits		all webinars				
of the best		and meetings				
practices,		organized by				
lessons learned		GCP				
and capacity						
development						
initiatives run						
by the GFP of						
TRI and						
involving the						
partners of the						
National Child						
Projects						

### Information on Progress, Outcomes and Challenges on project implementation.

# Please briefly summarize main progress achieving the outcomes (cumulative) and outputs (during this fiscal year): Max 200 words:

The first months of the project were dedicated to building the preliminary conditions that will allow full-speed work towards the achievement of the outcomes and outputs. These include: setup of Project Steering Committee, hiring of Project Implementation Unit, project launch and technical inception workshops, purchase of equipment, initiate dialogue with co-financing partners - World Bank and IFAD/PAPAC and other stakeholders, and integration within the GCP and TRI network. Substantial progress was made on Outcome 1.1 thanks to the creation of the Platform for Forest Landscape Restoration (PFLR), which gathers over 30 actors representing the main national stakeholders in the field of FLR. The first meeting of the PFLR was held in May 2019, and four operational sub-groups were established to support the main areas of the project. National and international consultants are being selected, to deliver key components of the work plan. A framework agreement was negotiated with the Directorate of Forests and Biodiversity, which will undertake a baseline assessment of forest areas and the mapping of the landscapes where FLR work will be developed as from Y2. Meanwhile the GEF/TRI has joined the "Liga das Florestas", an informal coordination body gathering donors and implementors of FLR-related projects in STP.

## What are the major challenges the project has experienced during this reporting period? Max 200 words:

The setup of the Project Steering Committee was delayed by the fact that general elections were held in STP during project start, and negotiations to establish a new Government lasted a few months. Another challenge was the negotiation of a comprehensive agreement with the Directorate of Forests and Biodiversity because, always due to the political changes, the new Director only took office quite recently. A bureaucratic challenge is the opening of specific bank account of DFB for the funds allocated through the LOA. This issue was raised with the Minister of Agriculture who promised his help through the opening of a new account with signatures from the Director of DFB, the Director of the Directorate of Administration of MARD and an official of the Directorate of Finance. A third challenge is posed by the unreliable internet connection and energy supply in the PIU/DFB office. For this reason, the decision was taken to use part of the funds saved on Output 4.1.1 thanks a new partnership with UNDP to install solar power panels and secure fast internet connection to the office. The instalment is expected soon, meanwhile the PIU is using the fast internet connection at the FAO office whenever necessary.

#### **Development Objective Ratings, Implementation Progress Ratings and Overall Assessment**

	FY2019 Development Objective rating <sup>15</sup>	FY2019 Implementation Progress rating <sup>16</sup>	Comments/reasons justifying the ratings for FY2019 and any changes (positive or negative) in the ratings since the previous reporting period
Project Manager / Coordinator	S	S	The smooth completion of most preliminary work including the development of agreements with the many partners and stakeholders shed optimism on the capacity of the project to start full-speed as of summer 2019 and achieve all the set objectives with no significant delay. The main obstacle towards this is of bureaucratic nature and concerns the opening of a specific bank account for DFB, which will enable transfer of the funds approved through the LOA.
Budget Holder	s	s	Activities are performing correctly as planned. Some delay on procurement of material, because of FAO internal process are not attributable to decentralized office.
Lead Technical Officer <sup>17</sup>	S	S	The implementation is satisfactory even if I noticed some delay due to internal/complex FAO procedures. National team members in Sao Tomé should be familiarized/trained on key FAO procedures to increase their ability to interact properly with our decentralized office in Libreville. The upcoming arrival of a new sub-regional forestry officer within FAOSFC will probably facilitate the implementation of the first annual work plan by July 2020.

<sup>&</sup>lt;sup>15</sup> **Development/Global Environment Objectives Rating** – Assess how well the project is meeting its development objective/s or the global environment objective/s it set out to meet. Ratings can be Highly Satisfactory (HS), Satisfactory (S), Moderately Satisfactory (MS), Moderately Unsatisfactory (MU), Unsatisfactory (U) or Highly Unsatisfactory (HU). For more information on ratings, definitions please refer to Annex 1.

<sup>&</sup>lt;sup>16</sup> **Implementation Progress Rating** – Assess the progress of project implementation. For more information on ratings definitions please refer to Annex 1.

<sup>&</sup>lt;sup>17</sup> The LTO will consult the HQ technical officer and all other supporting technical Units.

	S	S	
GEF Funding Liaison			Despite some initial delays in getting the team in place and functional and in kick starting project implementation (also due to general elections), the team on the ground is moving smoothly and laying the grounds for a very successful
Officer			project. The project team is building strong partnerships at different levels of
			intervention, from local to national. It is excellent that the project team is well
			integrated with the Directorate of Forests, which allows for closer partnership
			and capacity building. Overall, the project seems to be well on track.

#### 3. Risks

Environmental and Social Safeguards (Under the responsibility of the LTO)

Overall Project Risk classification	Please indicate if the Environmental and Social Risk classification is still valid <sup>18</sup> .
(at project submission)	If not, what is the new classification and explain.
Low	Still valid

Please make sure that the below risk table include also Environmental and Social Management Risks captured by the Environmental and social Management Risk Mitigations plans.

#### **Risk ratings**

#### **RISK TABLE**

The following table summarizes risks identified in the **Project Document** and reflects also **any new risks** identified in the course of project implementation. The <u>Notes</u> column should be used to provide additional details concerning manifestation of the risk in your specific project, **as relevant**.

<sup>&</sup>lt;sup>18</sup> **Important**: please note that if the Environmental and Social Risk classification is changing, the ESM Unit should be contacted and an updated Social and Environmental Management Plan addressing new risks should be prepared.

	Risk	Risk rating <sup>19</sup>	Mitigation Action	Progress on mitigation actions <sup>20</sup>	Notes from the Project Task Force
1	The political will to implement reforms and improve the legislative and policy framework for FLR is not forthcoming. Turnover and changes in decision makers and institutional arrangements beyond the control of the project lead to a volatile environment that hampers the long-term success of the work.	M	Project priorities are in line with the international commitment of the GoSTP and with the most recent national legislation. Support for FLR will be further strengthened through implementation of components 1 and 4 focusing on policy development and information and awareness-raising work. The leading role of the DF will build robust support to FLR among technical staff that enjoy a more stable position within the administration. The setup of a FLR platform including representatives from many sectors of the GoSTP and the improved governance and legislation framework conveyed by the project will increase the chances of long term buy-in and conduciveness.	Although the change of government in STP brought to some delay in the take-off of parts of the project, the PIU engaged in a proactive dialogue with the members and officers of the new GoSTP, especially the Minister of Agriculture and Director of DFB. All key partners have been fully briefed and are committed to a timely and successful implementation of the GEF/TRI.	Agriculture chaired the first meeting of the PSC, which includes several

<sup>-</sup>

<sup>&</sup>lt;sup>19</sup> GEF Risk ratings: Low, Medium, Substantial or High

<sup>&</sup>lt;sup>20</sup> If a risk mitigation plan had been presented as part of the Environmental and Social management Plan or in previous PIR please report here on progress or results of its implementation. For moderate and high risk projects, please Include a description of the ESMP monitoring activities undertaken in the relevant period".

	Risk	Risk rating <sup>19</sup>	Mitigation Action	Progress on mitigation actions <sup>20</sup>	Notes from the Project Task Force
2	There is insufficient capacity within the institutions of the GoSTP to successfully engage in a complex, comprehensive FLR program touching on many different aspects at the national level.	M	Component 3 will strengthen capacity at the national level to enable a range of institutions at different scales to effectively coordinate and engage in FLR and sustainable land management. Capacity development efforts will also be supported by Component 4, particularly opportunities for South-South learning and knowledge sharing. The development of a broad range of operational partnerships with the private sector and civil society will allow the outsourcing of large chunks of the work plan, helping to distribute workloads on several partners and alleviating implementation fatigue.	The PIU is actively negotiating the support of FAO and the GCP or TRI to grant the necessary assistance. A list of priority capacity development needs was delivered to FAO and consultants are being sought to assist the PIU and DFB.	
3	The private sector is reluctant to invest in FLR and agro-forestry due to lack of information, experience, and to the unconductive framework for FLR finance	М	A key emphasis of Component 3 will be to develop, test, and scale up financing tools and risk mitigation instruments that demonstrate the potential for restoration to yield a high return on investment. The actions under OP 3.1.2 and 3.1.3 will develop the capacity of the private sector and will help create a better environment for FLR investments. The development of public-private partnerships for nationally-implemented bankable projects under OT3.2 will minimize the financial risks for the initiation of pilot bankable projects and will set models for the private sector.	Dialogue is ongoing with the local private sector whose representatives are part of the recently-established PFLR.	

	Risk	Risk rating <sup>19</sup>	Mitigation Action	Progress on mitigation actions <sup>20</sup>	Notes from the Project Task Force
4	Local communities are reluctant to engage in the FLR effort in their respective territory, and unable or unwilling to grant the long-term support and monitoring that is needed to ensure the long-term success of to the interventions	M/L	The participatory nature of the FLR plans and interventions led by the DF and the accompanying capacity development work will maximize community buy in. The fact that most FLR work is clearly aimed at improving the rural economy and creating business opportunities for the communities will encourage involvement of the grassroots beneficiaries.	Dialogue is ongoing with the local communities whose representatives are part of the recently-established PFLR. The first actions of DFB (landscape mapping and forest assessment) are being planned in close collaboration with the concerned local communities.	
5	Current and future climate change impacts threaten the sustainability of FLR investments	M/L	The project seeks to restore and enhance the ecological integrity in deforested and degraded landscapes and enhance human wellbeing. In doing so, the objective of strengthening resiliency to anticipated climate impacts will be embedded into all restoration planning and investments.	The objective of strengthening resiliency to anticipated climate impacts will be embedded into all restoration planning and investments.	
6	The project is unable to secure the external expertise and technical assistance required to ensure a proper and timely implementation of the work plan	L	The fact that the project is nested within the wider TRI, the pool of expertise made available by the GCP and the implementing partners (FAO, UNEP, IUCN), the involvement of the FAO Sub-Regional Office for Central Africa and the effort to secure as much external expertise in Portuguese language as possible will highly minimize this risk	The PIU is highly aware of the need to secure qualified external expertise and technical assistance and is actively negotiating with the TRI partners and other providers.	

**Project overall risk rating** (Low, Medium, Substantial or High):

FY2018 rating	FY2019 rating	Comments/reason for the rating for FY2019 and any changes (positive or negative) in the rating since the previous reporting period
	L	The risk rating at this stage of the project is basically the same as at project design (Low). The PIU is monitoring all risks and actively engaged to minimise them.

### 4. Adjustments to Project Strategy

Please report any adjustments made to the project strategy, as reflected in the results matrix, in the past 12 months<sup>21</sup>

Change Made to	Yes/No	Describe the Change and Reason for Change
Project Outcomes	No	N/A
Project Outputs	No	N/A

#### **Adjustments to Project Time Frame**

If the duration of the project, the project work schedule, or the timing of any key events such as project start up, evaluations or closing date, have been adjusted since project approval, please explain the changes and the reasons for these changes. The Budget Holder may decide, in consultation with the PTF, to request the adjustment of the EOD-NTE in FPMIS to the actual start of operations providing a sound justification.

Change	Describe the Change and Reason for Change			
Project extension	Original NTE:	Revised NTE:		
	Justification:			

<sup>&</sup>lt;sup>21</sup> Minor adjustments to project outputs can be made during project inception. Significant adjustments can be made only after a mid-term review/evaluation or supervision missions. The changes need to be discussed with the FAO-GEF Coordination Unit, then approved by the whole Project Task Force and endorsed by the Project Steering Committee.

### 5. Gender Mainstreaming

Information on Progress on gender-responsive measures as documented at CEO Endorsement/Approval in the gender action plan or equivalent (when applicable)?

A social and gender analysis was carried out at project design, in order to make the project interventions more people-centred and socially inclusive, by ensuring a close fit with local contexts, culture and livelihoods, and to safeguard the interests of the weaker sections of the population, including women. Based on the outcome of the assessment, the project is working to ensure that all user groups especially women are represented in the design of the FLR plans and in the actions to promote economic diversification, that women entrepreneurs and institutions with a balanced gender component are involved in the development of bankable projects, and that the capacity development work promoted by the projects targets a balanced and equitable share of social groups, with a special focus on women and youth. A quota of 1/3 of women is being sought in the FLR platform established under Component 1, while all the CD programs delivered will ensure that at least 1/3 of the participants are women. As documented in the baseline assessments, women's participation in community forestry and decision-making processes is quite healthy: the project will sustain this and will work to improve it further. Gender and social equitability criteria will also be paramount in the selection of the partner enterprises and organizations for the development of public-private partnerships for nationally-implemented bankable projects of the project.

The M&E system has gender-disaggregated data when it comes to the beneficiaries of capacity building and income-generating activities, and for the participation of women into the steering and decision-making bodies set up by the project. The project staff does not have specific gender expertise, but women make up almost 50% of the PIU.

#### 6. Indigenous Peoples Involvement

#### Are Indigenous Peoples involved in the project? How? Please briefly explain.

The islands São Tomé and Príncipe do not hold any population of indigenous people as these are commonly defined, because both islands were uninhabited until Portuguese explorers arrived in the 15th century. The current population of the countries is made up of descendants from African slaves and Europeans, slaves freed at abolition and contracted African plantation laborers from elsewhere, mainly in Lusophone Africa (Cape Verde and Angola above all). This being said, local communities are fully involved in the project, through: (i) active participation in all stages of the FLR process, from the mapping of the landscapes to the design and eventual implementation of the FLR plans; (ii) membership of the PFLR, the National Platform for FLR set up by the project, which act as a steering body for all components of the project (represented by District Authorities); (iii) beneficiaries of the numerous training and other capacity development opportunities included in the project.

### 7. Stakeholders Engagement

Please report on progress, challenges and outcomes on stakeholder engagement (based on the description of the Stakeholder engagement plan included at CEO Endorsement/Approval (when applicable)

Although stakeholder engagement plan was not requested at CEO endorsement stage, the project is engaging a full range of stakeholders, and its work plan includes many actions to secure their active engagement. The national stakeholders fall into the following categories:

- National authorities and institutions pertaining to the Government of STP: Ministry of
  Agriculture, Directorate of Forests and Biodiversity, Directorate of Agriculture; Management of
  Obo and Principe natural parks; Ministry of the Environment; Directorate for Nature
  Conservation; Directorate of Natural Resources and Energy; Ministry of Finance; Regional
  Government of Principe including Regional Directorate of Forests; CADR (Centre for the Support
  to Rural Development); CIAT (Centre for Agriculture Research); Police; Armed Forces of STP.
- 2. <u>Civil Society Organizations</u>: FONG (Coordination Body of STP NGOs); ONG Principe; ONG Alisei; Association of Lumbermen of Sao Tomé.
- 3. <u>National and International actors in the field of Agriculture</u>: PAPAC/IFAD cooperatives (CECAB, CECAQ-11; CEPIBA; CECAFEB), SATOCAO, Agripalma.
- 4. Local District Authorities: District Authorities of Lembá, Cantagalo, Mé Zóchi, Lobata, Caué.
- 5. <u>Local communities</u>: all local communities in the landscapes where the project is active, both on Sao Tomé and Principe Island.
- 6. International donors and representatives of other related projects: UNDP, European Commission/ECOFAC VI; BirdLife International; Project Obo Carbono; World Bank/AFAP for Contador Project; African Union/Treasures of Obo project; Foundation Principe Trust.

Progress on the engagement of the above stakeholders in the reporting period includes:

- Organization of two inception workshops on the islands of Sao Tomé and Principe in November 2018;
- II. Organization of the first Steering Committee Meeting (COPIL) on 16 May 2019;
- III. Organization of the first/inception workshop of the National Platform for Forest and Landscape Restoration (PFLR) on 21 May 2019;
- IV. Specific planning and consultation meetings held with partners and stakeholders including: IFAD, PAPAFPA cooperatives, UNDP, World Bank, UNDP, ASB, and others.
- V. Integration of the GEF/TRI project in the "Liga das Florestas" (League for Forests), an informal coordination body gathering all national/international projects dealing with forest conservation/management/restoration/sustainable rural development.

See <u>Annex 1</u> for stakeholders' engagement plan and more information on the objectives of the partnership and modalities of engagement.

### 8. Knowledge Management Activities

Knowledge activities / products (when applicable), as outlined in knowledge management approved at CEO Endorsement / Approval

As the project is moving its first steps, few knowledge management actions have been carried out so far. The PIU produced a flyer describing the highlights and objectives of the project, which is being circulated among the target audience in STP. A poster was also produced in view of the Global TRI Meeting held in Naivasha (Kenya) in February 2019. Most communication and KM actions within the project will be managed through an "Information Hub" that the project will outsource, partnering up with a local civil society organization. The TOR of the Info Hub have been circulated and a selection of the candidate partners is being undertaken now. The scheduled start of the Info Hub program is early 2020. The Info Hub will work in close liaison with FAO, GCP, DFB and other project partners to disseminate project activities and results using a variety of tools (TV, radio, social media, informal events, publications etc.). It will also act as a clearinghouse with the wider network of TRI, making sure that relevant information from member countries is available to the society of STP, and that the lessons learned in STP are disseminated through the network.

## 9. Co-Financing Table

Sources of Co- financing <sup>22</sup>	Name of Co- financer	Type of Co- financing	Amount Confirmed at CEO endorsement / approval	Actual Amount Materialized at 30 June 2019-	Actual Amount Materialized at Midterm or closure (confirmed by the review/evaluation team)	Expected total disbursement by the end of the project
Other Multi-	World Bank,	Grants	10,600,000	530,000		10,600,000
lateral Agency	PRS project					10,000,000
Other Multi-	IFAD, PAPAC	In-kind	6,100,000	305,000		6,100,000
lateral Agency	project					0,100,000
	•	TOTAL	16,700,000	835,000		16,700,000

Please explain any significant changes in project co-financing since Project Document signature, or differences between the anticipated and actual rates of disbursement

<sup>&</sup>lt;sup>22</sup> Sources of Co-financing may include: Bilateral Aid Agency(ies), Foundation, GEF Agency, Local Government, National Government, Civil Society Organization, Other Multi-lateral Agency(ies), Private Sector, Beneficiaries, Other.

## Annex 1. Stakeholder Engagement Plan

Stakeholder engagement event	Targeted stakeholders	Purpose of the Event	Resources Allocated
Inception Workshop (November 2018, one in each island)	All stakeholders	Define and validate project methodologies and action plan with project stakeholders, M&E.  Confirm institutional roles of project stakeholders.  Define the project the local and national entry points of the project grievance mechanism in a participatory manner	Available PPG funds.
National Platform for FLR	Approx. 30 stakeholders representing main concerned institutions	Define mechanisms to support the leading partners in project implementation Validate reports, work plan, strategies, consultancy reports Build capacity of main actors in FLR through training, learning visits etc. It includes four sub-working groups (policy; restoration; communications and education; rural development) and plenary meetings.	93,900 \$USD
Contador Working Group	Stakeholders involved in OP 2.1.1	Share all documents relevant to the restoration of the Contador Watershed (EIA etc.) Help design and validate FLR plan for the Contador Watershed led by DFB Monitor and evaluate the FLR work	2,100 \$USD
IFAD/PAPAC Working Group	Stakeholders involved in OP 2.2.1	Share all documents relevant to the restoration of the shadow forests of the PAPAC cooperatives CECAB, CECAQ-11; CEPIBA and CECAFEB Help design and validate FLR plan for the shadow forests led by DFB Coordinate, monitor and evaluate joint implementation of the FLR work	None specific. Included in the financial package of OP 2.2.1
Liga das Florestas (Forest League)	International donors managing projects dealing with forest	Share information and news regarding each other's work Create synergies and avoid duplication Coordinate work and position vis-à-vis other parties	None. Voluntary for all members

	conservation, management, restoration, sustainable rural development		
Final Workshop (3 months before project closure)	All stakeholders	disseminate project outcomes and discuss on lessons learned for future projects.  Share success stories with and within producers' organizations, as well as with other national and international livestock sector actors. assess project implementation, share Final Evaluation, consult with co-executing partners, and identify weaknesses and strengths at institutional and operational levels (local and national). Consolidate inputs for the Project Terminal Report.	5,000 \$USD
Project Steering Committee Meetings	Primary stakeholders	To make important decisions about project management, including strategic direction, approval of work plans and budgets	2,000 \$USD
Regular planning meetings	Primary and secondary stakeholders; representatives from other projects (ad hoc)	To plan and coordinate activities and the involvement of the different partners (government agencies and other implementing partners).	No specific budget for the planning meetings. Included in budget for each action